

MODIMOLLE-MOOKGOPHONG LOCAL MUNICIPALITY

**2025/2026**



**2025/2026 ADJUSTED ORGANISATIONAL SERVICE  
DELIVERY & BUDGET IMPLEMENTATION PLAN (SDBIP)**

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## **1. MAYOR'S FOREWORD**

The Service Delivery and Budget Implementation Plan (SDBIP) translate the Municipality's strategic vision, development objective and priorities into specific and measurable actions on programmes and projects. It commits Modimolle-Mookgophong Local Municipality to a delivery contract entered into with diverse stakeholders and sectors drawn from our communities that was forged during the extensive public consultation processes facilitated by the Municipality during the planning, monitoring and budget processes.

During the development of the IDP which informs the SDBIP, the municipality has embarked in a process of consultation with the local community through IDP road shows per ward, and during stakeholder representative forums in small groups In accordance with the MFMA and the Systems Act.

The Modimolle-Mookgophong Local Municipality approved the 2025/2026 Annual Budget in May 2025, with implementation commencing in July 2025. Monitoring of both service delivery and financial performance is conducted through the municipality's Service Delivery and Budget Implementation Plan (SDBIP). The municipality's revised SDBIP is a direct result of adjustments made to the budget. The process of adjusting the SDBIP is necessary to ensure alignment between the revised budget and the municipality's service delivery commitments.

**MAYOR**

**MODIMOLLE-MOOKGOPHONG MUNICIPALITY**

## 2. Acronyms & sign

| Acronyms/abbreviations | Description                                                       |
|------------------------|-------------------------------------------------------------------|
| EPWP                   | Expanded Public Works Programme                                   |
| FY                     | Financial Year                                                    |
| GIS                    | Geographic Information System                                     |
| HH                     | Household                                                         |
| IDP                    | Integrated Development Plan                                       |
| ITP                    | Integrated Transport Plan                                         |
| KPA                    | Key Performance Area                                              |
| KPI                    | Key Performance Indicator                                         |
| LED                    | Local Economic Development                                        |
| LUMS                   | Land Use Management Scheme                                        |
| MFMA                   | Municipal Finance Management Act, (Act No.56 of 2003)             |
| MMLM                   | Modimolle Mookgophong Local Municipality                          |
| MPAC                   | Municipal Public Accounts Committee                               |
| MSA                    | Municipal Systems Act, (Act No. 32 of 2000)                       |
| MTEF                   | Medium Term Expenditure Framework                                 |
| MTREF                  | Medium Term Revenue and Expenditure Framework                     |
| PAC                    | Performance Audit Committee                                       |
| O-PMS                  | Organisational Performance Management System                      |
| PMDS                   | Performance Management and Development System                     |
| SCM                    | Supply Chain Management                                           |
| SDBIP                  | Service Delivery and Budget Implementation Plan                   |
| SMME                   | Small, Medium and Macro Enterprises                               |
| SPLUMA                 | Spatial Planning and Land Use Management Act (Act No. 16 of 2013) |
| WDM                    | Waterberg District Municipality                                   |
| WSDP                   | Water Services Development Plan                                   |
| WSDP                   | Work Skills Development Plan                                      |
| WSP                    | Workplace Skills Plan                                             |

### Signs

| Signs          | Description  |
|----------------|--------------|
| #              | Number       |
| %              | Percentage   |
| M <sup>2</sup> | Square meter |

### 3. INTRODUCTION

A Service Delivery and Budget Implementation Plan (SDBIP), in terms of the Municipal Finance Management Act (MFMA), is a detailed plan approved by the Mayor for implementing the municipality's objectives. It is informed by the Integrated Development Plan and the Budget approved by Council and seeks to, in detail, map out how the IDP priorities and objectives, through various departmental programmes, will be achieved.

The SDBIP provides the vital link between both the Council and Administration. Administration facilitates the process of holding management accountable for its performance. The SDBIP is a management, implementation, monitoring tool that will assist and guide the Mayor, Councillors, Municipal Manager, Senior Managers and the community.

The SDBIP is in essence the management and implementation tool which sets in-year information such as quarterly service delivery and budget targets. It further links each service delivery output to the budget of the municipality. Additionally it indicates the responsibilities and outputs for each of the senior managers and the top management team, the resources to be used and the deadlines set for activities. The municipality adjusted its budget after the mid-year budget and performance review. There is a need to adjust the Service Delivery and Budget Implementation Plan 2025/26 in order to align it with the Budget adjustment.

#### 4. LEGISLATIVE IMPERATIVE

The basis for performance management is to be found in Chapter 6 of the Municipal Systems Act 32 of 2000. More specifically Section 38 which reads as follows:

“A municipality must –

- (a) Establish a Performance Management System that is –
  - (i) Commensurate with its resources;
  - (ii) Best suited to its circumstances; and
  - (iii) In line with the priorities, objectives, indicators and targets contained in its integrated development plan; “

Furthermore such a system must promote a culture of performance management in a municipality's political and administrative structures and facilitate the management of its affairs in an economical, efficient, effective and accountable manner.

In terms of Section 53 (1) (c) (ii) of the MFMA, the SDBIP is defined as a detailed plan approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following:

- (a) Projections for each month of -
  - (i) Revenue to be collected, by source; and
  - (ii) OPEX and capital expenditure, by vote
- (b) Service delivery targets and performance indicators for each quarter, and
- (c) Any other matters prescribed with the implementation of the MFMA the frequency, method and type of reporting in respect of municipal affairs have been tightened up considerably. There has also been a clear allocation of responsibilities as well as accountability in respect of the Mayor and the Municipal Manager

(MM) (read Accounting Officer). Examples of such responsibilities are

–

- a) Submission of SDBIP to Mayor – Municipal Manager
- b) Approval of SDBIP - Mayor
- c) Monthly Budget Statements - Municipal Manager
- d) Quarterly Reports - Mayor
- e) Mid-Year Assessment - Municipal Manager to Mayor
- f) Annual Report - Municipal Manager
- g) Annual IDP/Budget Review program - Mayor

It is essential that the provisions of the Systems Act, its Regulations as well as the MFMA be read together when one looks at the broad arena of Local Government Performance Management.

According to Section 53 of the MFMA, the Mayor is expected to approve the SDBIP within 28 days after the approval of the IDP and budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

## 5. MUNICIPAL VISION, MISSION AND VALUES

### VISION

Limpopo's leading local municipality in reliable service delivery and sustainable economic growth

### MISSION

- Promotion of accountable, transparent and people-centred governance;
- Promotion of social and economic development;
- Provision of sustainable and affordable basic services;
- Promotion of a sustainable environment for economic growth.
- Promotion of sound customer care relations.

### VALUES

| VALUES                | DESCRIPTION                                                                                                                                                                                  |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Accountability</b> | The obligation to take responsibility for one's actions.                                                                                                                                     |
| <b>Collaboration</b>  | The need to promote teamwork and involvement of other stakeholders including the community.                                                                                                  |
| <b>Innovation</b>     | Living this value means that MMLM representatives should translate ideas or invention into a goods or services that creates value for the municipality and the community it serves           |
| <b>Integrity</b>      | Living this value means that MMLM representatives will display behaviour, attitudes and actions informed by honesty, commitment to the municipality, its policies, procedures and processes. |
| <b>Transparency</b>   | The obligation to act in an open and transparent manner.                                                                                                                                     |
| <b>Responsiveness</b> | The quality of responding quickly and positively.                                                                                                                                            |
| <b>Transparency</b>   | The obligation to act in an open and transparent manner.                                                                                                                                     |

**Value for money**

Ensuring that the community derives value out of the services provided by the municipality and that the municipality has obtained the maximum benefit from the goods and services it acquires, within the limited resources.

**6. STRATEGIC OBJECTIVES OF THE MUNICIPALITY**

| KPA                                                   | Strategic Objectives                                          |
|-------------------------------------------------------|---------------------------------------------------------------|
| Spatial Rationale                                     | Improved Socio-Economic Development.                          |
| Basic Services Delivery                               | Improved Quality of Life                                      |
| Local Economic Development                            | Improved Socio-Economic Development.                          |
| Financial Viability                                   | Improved Financial Management                                 |
| Good Governance & Public Participation                | Accountable And Transparent Municipality                      |
| Municipal Transformation & Organizational Development | Improved Capacity of The Municipal Leadership and Management. |

## 7. MONTHLY PROJECTIONS FOR REVENUE TO BE COLLECTED BY SOURCE

LIM368 Modimolle-Mookgopong - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) - 2025/02/28

| Description                                                          | Ref | 2025/26            |                   |                 |                       |                     |                      |                   |                |                    |                    | Budget Year      |                  |
|----------------------------------------------------------------------|-----|--------------------|-------------------|-----------------|-----------------------|---------------------|----------------------|-------------------|----------------|--------------------|--------------------|------------------|------------------|
|                                                                      |     | Original<br>Budget | Prior<br>Adjusted | Accum.<br>Funds | Multi-year<br>capital | Unfore.<br>Unavoid. | Nat or Prov.<br>Govt | Other<br>Adjusts. | Total Adjusts. | Adjusted<br>Budget | Adjusted<br>Budget | 2026/27          | 2027/28          |
| R thousands                                                          |     | A                  | 3<br>A1           | 4<br>B          | 5<br>C                | 6<br>D              | 7<br>E               | 8<br>F            | 9<br>G         | 10<br>H            |                    |                  |                  |
| <b>Revenue By Source</b>                                             | 1   |                    |                   |                 |                       |                     |                      |                   |                |                    |                    |                  |                  |
| Exchange Revenue                                                     |     |                    |                   |                 |                       |                     |                      |                   |                |                    |                    |                  |                  |
| Service charges - Electricity                                        | 2   | 335,588            | 307,878           | -               | -                     | -                   | -                    | 27,551            | 27,551         | 335,430            | 335,430            | 350,689          | 359,456          |
| Service charges - Water                                              | 2   | 131,310            | 125,896           | -               | -                     | -                   | -                    | 5,414             | 5,414          | 131,310            | 131,310            | 137,219          | 140,649          |
| Service charges - Waste Water Management                             | 2   | 56,877             | 54,532            | -               | -                     | -                   | -                    | 2,468             | 2,468          | 57,000             | 57,000             | 59,436           | 60,922           |
| Service charges - Waste Management                                   | 2   | 33,231             | 31,861            | -               | -                     | -                   | -                    | 4,912             | 4,912          | 35,873             | 35,873             | 34,727           | 35,595           |
| Sale of Goods and Rendering of Services                              |     | 4,027              | 3,861             | -               | -                     | -                   | -                    | (44)              | (44)           |                    |                    | 4,208            | 4,313            |
| Agency services                                                      |     | 3,574              | -                 | -               | -                     | -                   | -                    | 3,574             | 3,574          | 3,574              | 3,574              | 3,735            | 3,828            |
| Interest                                                             |     |                    | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Interest earned from Receivables                                     |     | 86,326             | 82,767            | -               | -                     | -                   | -                    | 11,233            | 11,233         | 94,000             | 94,000             | 90,210           | 92,465           |
| Interest earned from Current and Non Current Assets                  |     | 1,204              | 1,154             | -               | -                     | -                   | -                    | 1,280             | 1,280          | 2,434              | 2,434              | 1,258            | 1,289            |
| Dividends                                                            |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Rent on Land                                                         |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Rental from Fixed Assets                                             |     | 581                | 557               | -               | -                     | -                   | -                    | 69                | 69             | 627                | 627                | 607              | 623              |
| Special Rating Levies                                                |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Licence and permits                                                  |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Operational Revenue                                                  |     | 5,539              | 5,311             | -               | -                     | -                   | -                    | (2,719)           | (2,719)        | 2,592              | 2,592              | 5,788            | 5,933            |
| <b>Non-Exchange Revenue</b>                                          |     |                    |                   |                 |                       |                     |                      |                   |                |                    |                    |                  |                  |
| Property rates                                                       | 2   | 160,352            | 157,207           | -               | -                     | -                   | -                    | 15,524            | 15,524         | 172,732            | 172,732            | 171,346          | 175,630          |
| Surcharges and Taxes                                                 |     |                    | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Fines, penalties and forfeits                                        |     | 11,649             | 11,168            | -               | -                     | -                   | -                    | (4,016)           | (4,016)        | 7,152              | 7,152              | 12,173           | 12,477           |
| Licences or permits                                                  |     | 893                | 4,316             | -               | -                     | -                   | -                    | 2,428             | 2,428          | 6,743              | 6,743              | 934              | 937              |
| Transfer and subsidies - Operational                                 |     | 169,775            | 162,295           | -               | -                     | -                   | -                    | 7,480             | 7,480          | 169,775            | 169,775            | 176,736          | 184,896          |
| Interest                                                             |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Fuel Levy                                                            |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Operational Revenue                                                  |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Gains on disposal of Assets                                          |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Other Gains                                                          |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| Discontinued Operations                                              |     | -                  | -                 | -               | -                     | -                   | -                    | -                 | -              | -                  | -                  | -                | -                |
| <b>Total Revenue (excluding capital transfers and contributions)</b> |     | <b>1,000,924</b>   | <b>948,804</b>    | <b>-</b>        | <b>-</b>              | <b>-</b>            | <b>-</b>             | <b>74,254</b>     | <b>74,254</b>  | <b>1,023,058</b>   | <b>1,023,058</b>   | <b>1,049,065</b> | <b>1,079,033</b> |

## 8. MONTHLY PROJECTIONS FOR EXPENDITURE BY VOTE

LIM368 Modimolle-Mookgopong - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) - 2025/02/28

| Ref                | Description                     | 2025/28            |                   |                 |                       |                     |                       |                   |                |                    |                    | Budget Year 2026/27 |                    | Budget Year 2027/28 |                    |
|--------------------|---------------------------------|--------------------|-------------------|-----------------|-----------------------|---------------------|-----------------------|-------------------|----------------|--------------------|--------------------|---------------------|--------------------|---------------------|--------------------|
|                    |                                 | Original<br>Budget | Prior<br>Adjusted | Accum.<br>Funds | Multi-year<br>capital | Unfore.<br>Unavoid. | Nat. or Prov.<br>Govt | Other<br>Adjusts. | Total Adjusts. | Adjusted<br>Budget | Adjusted<br>Budget | Adjusted<br>Budget  | Adjusted<br>Budget | Adjusted<br>Budget  | Adjusted<br>Budget |
| 1                  |                                 | A                  | A1                | B               | C                     | D                   | E                     | F                 | G              | H                  |                    |                     |                    |                     |                    |
| <b>R thousands</b> |                                 |                    |                   |                 |                       |                     |                       |                   |                |                    |                    |                     |                    |                     |                    |
|                    | <b>Expenditure By Type</b>      |                    |                   |                 |                       |                     |                       |                   |                |                    |                    |                     |                    |                     |                    |
|                    | Employee related costs          | 262,625            | 251,209           | -               | -                     | -                   | -                     | 18,658            | 18,658         | 269,867            | 274,443            | 281,304             |                    |                     |                    |
|                    | Remuneration of councillors     | 18,895             | 12,849            | -               | -                     | -                   | -                     | 4,665             | 4,665          | 17,514             | 19,746             | 20,239              |                    |                     |                    |
|                    | Bulk purchases - electricity    | 303,113            | 272,290           | -               | -                     | -                   | -                     | 30,823            | 30,823         | 303,113            | 316,753            | 324,572             |                    |                     |                    |
|                    | Inventory consumed              | 32,187             | 30,860            | -               | -                     | -                   | -                     | 1,212             | 1,212          | 32,072             | 33,636             | 34,476              |                    |                     |                    |
|                    | Debt impairment                 | 98,000             | -                 | -               | -                     | -                   | -                     | 98,000            | 98,000         | 98,000             | 102,410            | 104,970             |                    |                     |                    |
|                    | Depreciation and amortisation   | 52,200             | 50,026            | -               | -                     | -                   | -                     | 4,270             | 4,270          | 54,297             | 54,549             | 55,913              |                    |                     |                    |
|                    | Interest                        | 6,262              | 6,004             | -               | -                     | -                   | -                     | 258               | 258            | 6,262              | 6,544              | 6,708               |                    |                     |                    |
|                    | Contracted services             | 139,340            | 131,872           | -               | -                     | -                   | -                     | 32,788            | 32,788         | 164,660            | 145,611            | 149,251             |                    |                     |                    |
|                    | Transfers and subsidies         | -                  | 105               | -               | -                     | -                   | -                     | (105)             | (105)          | -                  | -                  | -                   |                    |                     |                    |
|                    | Unrecoverable debts written off | -                  | 100,000           | -               | -                     | -                   | -                     | (100,000)         | (100,000)      | -                  | -                  | -                   |                    |                     |                    |
|                    | Operational costs               | 66,425             | 78,209            | -               | -                     | -                   | -                     | (16,216)          | (16,216)       | 61,993             | 69,415             | 71,150              |                    |                     |                    |
|                    | Losses on disposal of Assets    | -                  | -                 | -               | -                     | -                   | -                     | -                 | -              | -                  | -                  | -                   |                    |                     |                    |
|                    | Other Losses                    | -                  | -                 | -               | -                     | -                   | -                     | -                 | -              | -                  | -                  | -                   |                    |                     |                    |
|                    | <b>Total Expenditure</b>        | <b>978,049</b>     | <b>933,424</b>    | <b>-</b>        | <b>-</b>              | <b>-</b>            | <b>-</b>              | <b>74,354</b>     | <b>74,354</b>  | <b>1,007,778</b>   | <b>1,023,106</b>   | <b>1,048,883</b>    |                    |                     |                    |

## 9. MONITORING OF SDBIP IMPLEMENTATION

Progress against the objectives set out in the SDBIP will be monitored and reported on a quarterly, bi-annual and annual basis as set out in the MFMA and Systems Act.

## 10. SUMMARY OF THE ADJUSTED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN PER KEY PERFORMANCE AREA

The 2025/2026 adjusted organizational scorecard is responsible for 107 indicators inclusive of projects. All the 6 Key Performance Areas have been incorporated in the SDBIP.

| KPA                                                    | Number     |
|--------------------------------------------------------|------------|
| Municipal Financial Viability and Management           | 21         |
| Basic Service Delivery                                 | 42         |
| Municipal Institutional Development and Transformation | 23         |
| Good Governance & Public Participation                 | 7          |
| Spatial Rationale                                      | 10         |
| Local Economic Development                             | 4          |
| <b>TOTAL</b>                                           | <b>107</b> |

## 11. MULTI-YEAR CAPITAL PROJECTS PER WARD

| No | Project Name                                                                           | Term / Year | Type      | Funding Source | 2025/26              | Adjustment | 2026/27              | 2027/28              |
|----|----------------------------------------------------------------------------------------|-------------|-----------|----------------|----------------------|------------|----------------------|----------------------|
|    | <b>MUNICIPAL INFRASTRUCTURE GRANT</b>                                                  |             |           |                |                      |            |                      |                      |
| 1  | Modimolle Establishment of Landfill Site                                               | Single year | New       | MIG            | 3,899,685.45         | -          | -                    | -                    |
| 2  | Upgrading of Mookgophong Sports stadium Phase 2                                        | Multi year  | New       | MIG            | 8,716,887.50         | -          | -                    | -                    |
| 3  | Construction of Internal Streets and Storm water Control for Phagameng Ext 8 Phomolong | Multi year  | New       | MIG            | 25,023,441.79        | -          | 12 098 009,48        | -                    |
| 4  | Construction of Internal Streets and Storm water Control for Phagameng Ext 9 Phomolong | Multi year  | New       | MIG            | 6,486,535.26         | -          | -                    | -                    |
| 5  | Construction of Internal Streets and Storm water Control for Mookgophong Ext 3 & 8     | Single year | New       | MIG            | -                    | -          | 27 229 960,94        | 8 000 000,00         |
| 6  | Specialised Vehicles for Waste Management                                              | Multi year  | Upgrading | MIG            | -                    | -          | 3 561 606,63         | 16 624 362,44        |
| 7  | Rehabilitation and Development of Park for Old Modimolle Landfill Site (Ward 13)       | Multi year  | New       | MIG            | -                    | -          | 4 879 272,95         | 3 610 278,12         |
| 8  | Construction of Internal Streets and Storm water Control in Vaalwater                  | Multi year  | New       | MIG            | -                    | -          | -                    | 13 769 683,93        |
| 9  | Construction of Internal Streets and Storm water Control in Phagameng Ext 7 Marapong   |             |           |                | -                    | -          | -                    | 7 877 325,51         |
|    | <b>Total MIG</b>                                                                       |             |           |                | <b>44 126 550,00</b> | -          | <b>47 768 850,00</b> | <b>49 881 650,00</b> |
|    |                                                                                        |             |           |                |                      |            |                      |                      |

| No | Project Name                                                                                                         | Term / Year | Type      | Funding Source | 2025/26      | Adjustment | 2026/27 | 2027/28 |
|----|----------------------------------------------------------------------------------------------------------------------|-------------|-----------|----------------|--------------|------------|---------|---------|
|    | <b>WATER SERVICES<br/>INFRASTRUCTURE GRANT</b>                                                                       |             |           |                |              |            |         |         |
| 1  | Upgrading of the Main Sewer Outfall Phagameng-Jay Naidoo (Phase 2)                                                   | Multi year  | Upgrading | WSIG           | 363 924,00   |            | -       | -       |
| 2  | Refurbishment of the Nyl Sewer Pump Station                                                                          | Multi year  | Upgrading | WSIG           | 483 288,00   |            | -       | -       |
| 3  | (Phase 1) Upgrading of the Industrial Sewer Outfall in Modimolle                                                     | Multi year  | Upgrading | WSIG           | 332 112,00   |            | -       | -       |
| 4  | Upgrading of the Industrial Sewer Outfall in Modimolle (Phase 2)                                                     | Multi year  | Upgrading | WSIG           | 176 940,00   |            | -       | -       |
| 5  | Replacement /Installation of water meters in Modimolle, Mookgophong and Vaalwater                                    | Multi year  | Upgrading | WSIG           | 4 632 588,00 |            | -       | -       |
| 6  | Upgrading of the Main Sewer Pipes in Modimolle (Lillian Ngoyi, Paul Kruger, Van Riebeck, Limpopo & Joe Slovo Street) | Multi year  | New       | WSIG           | 124 044,00   |            | -       | -       |
| 7  | Upgrading of the Nyl Water Pump Station and Reservoir - Mookgophong                                                  | Multi year  | Upgrading | WSIG           | 422 616,00   |            | -       | -       |
| 8  | Refurbishment of the R101 Sewer Pump Station- Mookgophong                                                            | Multi year  | Upgrading | WSIG           | 665 028,00   |            | -       | -       |
| 9  | Installation of stand-by Generators                                                                                  | Multi year  | Upgrading | WSIG           | 3 305 832,00 |            | -       | -       |
| 10 | Upgrading Ext 5 & 6 Main Sewer Pipeline- Mookgophong                                                                 | Multi year  | New       | WSIG           | 1 771 152,00 |            | -       | -       |
| 11 | Augmentation of Water Supply In Modimolle                                                                            | Multi year  | Upgrading | WSIG           | 5 074 776,00 |            | -       | -       |
| 12 | Augmentation of Water Supply In Mookgophong                                                                          | Multi year  | New       | WSIG           | 8 392 620,00 |            | -       | -       |

| No | Project Name                                                                                         | Term / Year | Type      | Funding Source | 2025/26               | Adjustment            | 2026/27               | 2027/28               |
|----|------------------------------------------------------------------------------------------------------|-------------|-----------|----------------|-----------------------|-----------------------|-----------------------|-----------------------|
| 13 | Replacement of Asbestos Pipes in Modimolle Town Secondary Distribution Line and Reticulation         | Multi year  | Upgrading | WSIG           | 30 000 000,00         |                       | 45 000 000,00         | 45 000 000,00         |
| 14 | Upgrading of main sewer Outfall in Modimolle                                                         | Multi year  | Upgrading | WSIG           | 30 211 060,76         | 10 000 000,00         | 23 052 000,00         | 28 455 000,00         |
| 15 | Upgrading of internal water and sewer reticulation pipelines in Vaalwater town and Leseding township | Multi year  | Upgrading | WSIG           | -                     | 20 344 024,00         | -                     | -                     |
|    | <b>Total WSIG</b>                                                                                    |             |           |                | <b>123 300 000,00</b> | <b>37 000 000,00</b>  | <b>108 052 000,00</b> | <b>113 455 000,00</b> |
|    | <b>MUNICIPAL DISASTER RECOVERY GRANT</b>                                                             |             |           |                |                       |                       |                       |                       |
| 1  | Reconstruction of the Chriss Hani Low level bridge- Modimolle                                        | Multi year  | New       | MDRG           | -                     | 10 950 000,00         |                       |                       |
| 2  | Reconstruction of 1.5 km internal roads including storm water management in Mookgophong              | Multi year  | New       | MDRG           | -                     | 14 704 000,00         |                       |                       |
| 3  | Construction of Bern for ward 14 – Roedtan                                                           | Multi year  | New       | MDRG           | -                     | 4 449 250,00          |                       |                       |
| 4  | Upgrading of access roads in Phagameng Ext 13 (Jasper) Ward 6                                        | Multi year  | New       | MDRG           | R8 048 979,82         |                       | -                     | -                     |
| 5  | Upgrading of internal streets in Phagameng Ext 13 (Jasper) Ward 6                                    | Multi year  | New       | MDRG           | R8 572 878,60         |                       | -                     | -                     |
| 6  | Upgrading of roads and storm water in Phagameng (Marapong) Ward 11                                   | Multi year  | New       | MDRG           | R9 891 382,00         |                       | -                     | -                     |
|    | <b>Total MDRG</b>                                                                                    |             |           |                | <b>R26 243 240,42</b> | <b>R30 103 250,00</b> |                       |                       |
|    | <b>INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME</b>                                                 |             |           |                |                       |                       |                       |                       |

| No | Project Name                                                | Term / Year | Type      | Funding Source | 2025/26        | Adjustment | 2026/27        | 2027/28        |
|----|-------------------------------------------------------------|-------------|-----------|----------------|----------------|------------|----------------|----------------|
| 1  | High Transmission line 132 KV                               | Multi year  | New       | INEP           | -              |            | -              | -              |
| 2  | Modimolle New Substation phase 04                           | Multi year  | New       | INEP           | 12 000 000,00  |            | 11 000 000,00  | 11 497 000,00  |
|    | <b>Total INEP</b>                                           |             |           |                | 12 000 000,00  |            | 11 000 000,00  | 11 497 000,00  |
|    | <b>ENERGY EFFICIENCY AND DEMAND SIDE MANAGEMENT (EEDSM)</b> |             |           |                |                |            |                |                |
| 1  |                                                             | Single      | New       | EEDM           | 4 000 000,00   |            | 5 000 000,00   | -              |
|    | <b>OWN FUNDING CAPITAL/OPERATION PROJECTS</b>               |             |           |                |                |            |                |                |
| 1  | Upgrading of Mookgophong Sports stadium Phase 2             | Single year | Upgrading | Own            | 520 733,60     |            | -              | -              |
| 2  | Maintenance of the R101 Sewer Pump Station- Mookgophong     | Single year | Upgrading | Own            | 1 100 000,00   |            | -              | -              |
| 3  | Equipment - Communication and Public                        | Single year | New       | Own            | 350 000,00     |            | 100 000,00     | 1 000 000,00   |
| 4  | Furniture and equipment                                     | Single year | New       | Own            | 1 000 000,00   |            | 300 000,00     | 400 000,00     |
| 5  | Parks and recreation cleaning equipment                     | Single year | New       | Own            | 1 500 000,00   |            | 500 000,00     | 500 000,00     |
| 6  | Computer equipment (Desktops and laptops)                   | Single year | New       | Own            | 2 500 000,00   |            | 500 000,00     | 500 000,00     |
| 7  | Water and Waste Water Plant cleaning equipment              | Single year | New       | Own            | 1 100 000,00   |            | 1 100 000,00   | -              |
| 8  | Roads Maintenance Equipment                                 | Single year | New       | Own            | 2 400 000,00   |            | 1 100 000,00   | 500 000,00     |
| 9  | Office containers X 3                                       | Single year | New       | Own            | 1 600 000,00   |            | -              | -              |
| 10 | Motor vehicles - Pool cars (Mayor, revenue, planning)       | Single year | New       | Own            | 6 500 000,00   |            | 1 000 000,00   | 1 000 000,00   |
|    | <b>Total own funded projects</b>                            |             |           |                | 18 570 733,60  |            | 4 600 000,00   | 3 900 000,00   |
|    | <b>TOTAL</b>                                                |             |           |                | 228 240 524,02 |            | 176 420 850,00 | 178 733 650,00 |

## 12. CONCLUSION

The SDBIP is a key management, implementation and monitoring tool, which provides operation content to the end-of-year service delivery targets, set in the Budget and IDP. It determines the performance agreements for the municipal manager and all senior managers, whose performance can then be monitored through Section 71 monthly reports, and evaluated through the Quarterly Reports, Annual Performance Report, Annual Report Process as well as the Quarterly Individual Performance Reviews.

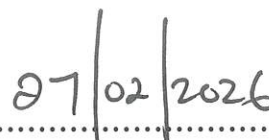
## 13. QUALITY CERTIFICATE AND APPROVAL

The 2025/2026 Adjusted Organisational SDBIP for Modimolle-Mookgophong Local Municipality has been prepared in accordance with the Municipal Financial Management Act and Regulations made under the Act.

Compiled by:



**CHARLES LEKUBU MALEMA**  
**ACTING MUNICIPAL MANAGER**



**DATE**

## ANNEXURE A

| KPI No.                                                                                                                                                                                                | Projects/Programme Description               | Key Performance Indicators                              | Unit of Measurement | Location and Ward | Budget      | Baseline 2024/2025 | Annual Target 2025/2026                                        | First Quarter Target | Second Quarter Target | Third Quarter Target | Fourth Quarter Target | POE                                              | DEPT. |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------|---------------------|-------------------|-------------|--------------------|----------------------------------------------------------------|----------------------|-----------------------|----------------------|-----------------------|--------------------------------------------------|-------|
| MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT                                                                                                                                                           |                                              |                                                         |                     |                   |             |                    |                                                                |                      |                       |                      |                       |                                                  |       |
| STRATEGIC OBJECTIVE: IMPROVED FINANCIAL MANAGEMENT                                                                                                                                                     |                                              |                                                         |                     |                   |             |                    |                                                                |                      |                       |                      |                       |                                                  |       |
| OUTCOME STATEMENT: IMPROVING THE FINANCIAL MANAGEMENT OF THE MUNICIPALITY THROUGH THE IMPLEMENTATION OF EFFECTIVE AND EFFICIENT SYSTEMS OF REVENUE COLLECTION, EXPENDITURE AND PROCUREMENT MANAGEMENT. |                                              |                                                         |                     |                   |             |                    |                                                                |                      |                       |                      |                       |                                                  |       |
| ASSET MANAGEMENT                                                                                                                                                                                       |                                              |                                                         |                     |                   |             |                    |                                                                |                      |                       |                      |                       |                                                  |       |
| 1                                                                                                                                                                                                      | To complete infrastructure assets unbundling | Percentage of Completed infrastructure assets unbundled | %                   | All wards         | Operational | 100%               | 100% Completed infrastructure assets unbundled by 30 June 2026 | n/a                  | 100%                  | n/a                  | 100%                  | Infrastructure assets unbundling report          | BTO   |
| 2                                                                                                                                                                                                      | To update asset register                     | Percentage of asset register updated                    | %                   | All wards         | Operational | 100%               | 100% asset register updated by 30 June 2026                    | 100%                 | 100%                  | 100%                 | 100%                  | Updated Asset register<br>Updated Inventory List | BTO   |
| SUPPLY CHAIN MANAGEMENT                                                                                                                                                                                |                                              |                                                         |                     |                   |             |                    |                                                                |                      |                       |                      |                       |                                                  |       |

|   |                                                  |                                                                |   |           |                          |      |                                                                       |      |      |      |      |                        |     |
|---|--------------------------------------------------|----------------------------------------------------------------|---|-----------|--------------------------|------|-----------------------------------------------------------------------|------|------|------|------|------------------------|-----|
| 3 | To award bids within 90 days after advertisement | Percentage of bids awarded within 90 days after advertisement  | % | All wards | Operational              | 100% | 100% bids awarded within 90 days after advertisement by 30 June 2026  | 100% | 100% | 100% | 100% | Advert & Award letters | BTO |
| 4 | To procure Equipment - Communication and Public  | Percentage of Equipment - Communication and Public procured    | % | All wards | 350 000,00 Own Funding   | New  | 100% Equipment - Communication and Public procured by 30 June 2026    | 100% | n/a  | n/a  | n/a  | Delivery notes         | BTO |
| 5 | To procure Furniture and equipment               | Percentage of Furniture and equipment procured                 | % | All wards | 1 000 000,00 Own Funding | New  | 100% Furniture and equipment procured by 30 June 2026                 | n/a  | n/a  | n/a  | 100% | Delivery notes         | BTO |
| 6 | Parks and recreation cleaning equipment          | Percentage of Parks and recreation cleaning equipment procured | % | All wards | 1 500 000,00 Own Funding | New  | 100% Parks and recreation cleaning equipment procured by 30 June 2026 | n/a  | n/a  | n/a  | 100% | Delivery notes         | BTO |

|                      |                                                                  |                                                                          |   |           |                          |     |                                                                                  |     |      |     |      |                |     |
|----------------------|------------------------------------------------------------------|--------------------------------------------------------------------------|---|-----------|--------------------------|-----|----------------------------------------------------------------------------------|-----|------|-----|------|----------------|-----|
| 7                    | To procure Water and Waste Water Plant cleaning equipment        | Percentage of Water and Waste Water Plant cleaning equipment procured    | % | All wards | 1 100 000,00 Own Funding | New | 100% Water and Waste Water Plant cleaning equipment procured by 30 June 2026     | n/a | 100% | n/a | n/a  | Delivery notes | BTO |
| 8                    | To procure Roads Maintenance Equipment                           | Percentage of Roads Maintenance Equipment by 30 June 2026                | % | All wards | 2 400 000,00 Own Funding | New | 100% Roads Maintenance Equipment procured by 30 June 2026                        | n/a | n/a  | n/a | 100% | Delivery notes | BTO |
| 9                    | To procure Office containers X 3                                 | Number of Office containers procured                                     | # | All wards | 1 600 000,00 Own Funding | New | 3 Office containers procured by 30 June 2026                                     | n/a | n/a  | n/a | 3    | Delivery notes | BTO |
| 10                   | To procure Motor vehicles - Pool cars (Mayor, revenue, planning) | Number of Motor vehicles - Pool cars (Mayor, revenue, planning) procured | # | All wards | 6 500 000,00 Own Funding | New | 5 Motor vehicles - Pool cars (Mayor, revenue, planning) procured by 30 June 2026 | n/a | n/a  | n/a | 5    | Delivery notes | BTO |
| BUDGET AND REPORTING |                                                                  |                                                                          |   |           |                          |     |                                                                                  |     |      |     |      |                |     |

|    |                                                                                                                  |                                                                                                                            |   |           |             |    |                                                                                                                                     |     |     |     |     |                                                        |     |
|----|------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|---|-----------|-------------|----|-------------------------------------------------------------------------------------------------------------------------------------|-----|-----|-----|-----|--------------------------------------------------------|-----|
| 11 | To review and approve budget related policies                                                                    | Number of Budget related policies reviewed and approved                                                                    | # | All wards | Operational | 20 | 20 Budget related policies reviewed and approved by 30 June 2026                                                                    | n/a | n/a | n/a | 20  | Council resolution                                     | BTO |
| 12 | To submit final budget to council                                                                                | Number of final Budget submitted to council                                                                                | # | All wards | Operational | 1  | 1 final Budget submitted to council by 30 June 2026                                                                                 | n/a | n/a | n/a | 1   | Final Budget Council resolution                        | BTO |
| 13 | To submit draft budget to council                                                                                | Number of draft Budget submitted to council                                                                                | # | All wards | Operational | 1  | 1 draft Budget submitted to council by 30 June 2026                                                                                 | n/a | n/a | 1   | n/a | Final Budget Council resolution                        | BTO |
| 14 | To submit MFMA Section 71 reports to the Mayor and Provincial Treasury by no later than 10 days after each month | Number of MFMA Section 71 reports submitted to the Mayor and Provincial Treasury by no later than 10 days after each month | # | All wards | Operational | 12 | 12 MFMA Section 71 reports submitted to the Mayor and Provincial Treasury by no later than 10 days after each month by 30 June 2026 | 3   | 3   | 3   | 3   | Proof of Submission to the Mayor and National Treasury | BTO |

|             |                                                                                                      |                                                                                                                 |       |           |             |       |                                                                                                                           |     |     |     |     |                                 |     |
|-------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-------|-----------|-------------|-------|---------------------------------------------------------------------------------------------------------------------------|-----|-----|-----|-----|---------------------------------|-----|
| 15          | To submit MFMA Section 52 reports to council                                                         | Number of MFMA Section 52 reports submitted to council                                                          | #     | All wards | Operational | 4     | 4 MFMA Section 52 reports submitted to council by 30 June 2026                                                            | 1   | 1   | 1   | 1   | Council resolution              | BTO |
| 16          | To compile and submit Annual Financial statement (AFS) to the Auditor General of South Africa (AGSA) | Number of Annual Financial statement (AFS) compiled and submitted to the Auditor General of South Africa (AGSA) | #     | All wards | Operational | 1     | 1 Annual Financial statement (AFS) compiled and submitted to the Auditor General of South Africa (AGSA) by 31 August 2026 | 1   | n/a | n/a | n/a | Acknowledgement of receipt      | BTO |
| 17          | Current ratio (Current assets/current liability)                                                     | Current ratio (Current assets/current liability)                                                                | Ratio | All wards | Operational | 1:057 | 1:5 Current ratio (Current assets/current liability) by 30 June 2026                                                      | 1:5 | 1:5 | 1:5 | 1:5 | Statement of financial position | BTO |
| EXPENDITURE |                                                                                                      |                                                                                                                 |       |           |             |       |                                                                                                                           |     |     |     |     |                                 |     |





| SPORTS, ARTS, CULTURE AND RECREATION SERVICES |                                                                              |                                                                                                     |   |           |             |    |                                                                                                             |    |     |                                                                  |
|-----------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|---|-----------|-------------|----|-------------------------------------------------------------------------------------------------------------|----|-----|------------------------------------------------------------------|
| 25                                            | To submit library users report to the Department of Sports, Arts and Culture | Number of reports of library users compiled and submitted to Department of Sports, Arts and Culture | # | All wards | Operational | 4  | 4 reports of library users compiled and submitted to Department of Sports, Arts and Culture by 30 June 2026 | 1  | 1   | SCS                                                              |
| 26                                            | To coordinate sport, arts, culture and recreation programmes                 | Number of sports, arts, culture and recreation Programmes coordinated                               | # | All wards | Operational | 2  | 2 sports, arts, culture and recreation Programmes coordinated by 30 June 2026                               | 1  | n/a | Report on sports, arts, culture and recreation Programmes<br>SCS |
| PARKS AND CEMETRIES SERVICES                  |                                                                              |                                                                                                     |   |           |             |    |                                                                                                             |    |     |                                                                  |
| 27                                            | To maintain municipal parks                                                  | Number of municipal parks maintained                                                                | # | All wards | Operational | 10 | 10 municipal parks maintained by 30 June 2026                                                               | 10 | 10  | Pictures and Reports<br>SCS                                      |
| 28                                            | To maintain municipal cemeteries                                             | Number of municipal cemeteries maintained                                                           | # | All wards | Operational | 10 | 10 municipal cemeteries maintained by 30 June 2026                                                          | 10 | 10  | Pictures and Reports<br>SCS                                      |
| TRAFFIC AND LICENSING SERVICES                |                                                                              |                                                                                                     |   |           |             |    |                                                                                                             |    |     |                                                                  |



| PROJECT MANAGEMENT UNIT |                                                                                     |                                                                                                   |   |            |                                            |      |                                                                                                             |     |     |     |      |                                           |    |
|-------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|---|------------|--------------------------------------------|------|-------------------------------------------------------------------------------------------------------------|-----|-----|-----|------|-------------------------------------------|----|
| 32                      | To utilise Municipal Infrastructure Grant                                           | Percentage Utilisation of Municipal Infrastructure Grant                                          | % | All wards  | 44 126 550.00 (MIG)                        | 100% | 100% Utilisation of Municipal Infrastructure Grant by 30 June 2026                                          | 25% | 50% | 75% | 100% | Expenditure report                        | TS |
| 33                      | To establish Modimolle Landfill Site                                                | Percentage establishment of Modimolle Landfill site                                               | % | Ward 07&11 | 3 899 685,45 (MIG)                         | 0%   | 60% establishment of Modimolle Landfill site by 30 June 2026                                                | n/a | n/a | 10% | 60%  | Quarterly reports, close out report       | TS |
| 34                      | To upgrade Mookgophong Sports Stadium Phase 2                                       | Percentage Upgrade of Mookgophong Sports Stadium Phase 2                                          | % | Ward 10    | 8 716 887,50 MIG<br>520 733,60 OWN FUNDING | 15%  | 100% Upgrade of Mookgophong Sports Stadium Phase 2 by 30 June 2026                                          | 25% | 45% | 90% | 100% | Quarterly reports, Completion certificate | TS |
| 35                      | To construct Internal Streets and Storm water Control for Phagameng Ext 8 Phomolong | Percentage Construction of Internal Streets and Storm water Control for Phagameng Ext 8 Phomolong | % | Ward 8     | 25 023 441,79 (MIG)                        | 18%  | 100% Construction of Internal Streets and Storm water Control for Phagameng Ext 8 Phomolong by 30 June 2026 | 25% | 65% | 80% | 100% | Quarterly reports, Completion certificate | TS |

|    |                                                                                     |                                                                                                   |   |           |                       |      |                                                                                                             |      |      |      |      |                                           |    |
|----|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|---|-----------|-----------------------|------|-------------------------------------------------------------------------------------------------------------|------|------|------|------|-------------------------------------------|----|
| 36 | To construct Internal Streets and Storm water Control for Phagameng Ext 9 Phomolong | Percentage Construction of Internal Streets and Storm water Control for Phagameng Ext 9 Phomolong | % | Ward 13   | 6 486 535,26 (MIG)    | 64%  | 100% Construction of Internal Streets and Storm water Control for Phagameng Ext 9 Phomolong by 30 June 2026 | 80%  | 100% | n/a  | n/a  | Quarterly reports, Completion certificate | TS |
| 37 | To utilise Water Services Infrastructure Grant                                      | Percentage Utilisation of Water Services Infrastructure Grant                                     | % | All wards | 123 300 000,00 (WSIG) | 100% | 100% Utilisation of Water Service Infrastructure Grant by 30 June 2026                                      | 25%  | 50%  | 60%  | 100% | Expenditure report                        | TS |
| 38 | To Upgrade industrial sewer outfall in Modimolle (Phase 1)                          | Percentage upgrade of industrial sewer outfall in Modimolle (Phase 1)                             | % | Ward 7    | 332 112,00 (WSIG)     | 85%  | 100% upgrade of industrial sewer outfall in Modimolle (Phase 1) by 30 June 2026                             | n/a  | n/a  | 100% | n/a  | Completion Certificate                    | TS |
| 39 | To Install stand-by Generators                                                      | Number of stand-by Generators installed                                                           | # | Ward 12   | 3 305 832,00 (WSIG)   | 95%  | 11 stand-by Generators installed by 30 June 2026                                                            | 100% | 100% | 11   | n/a  | Completion Certificate, Closeout report   | TS |

|    |                                                                                          |                                                                                                      |    |         |                      |     |                                                                                                            |      |      |     |     |                        |    |
|----|------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|----|---------|----------------------|-----|------------------------------------------------------------------------------------------------------------|------|------|-----|-----|------------------------|----|
| 40 | To augment Water Supply in Modimolle                                                     | Percentage augmentation of Water Supply in Modimolle                                                 | %  | Ward 11 | 5 074 776,00 (WSIG)  | 96% | 100% augmentation of Water Supply in Modimolle by 30 June 2026                                             | 100% | 100% | n/a | n/a | Completion Certificate | TS |
| 41 | To augment Water Supply in Mookgophong                                                   | Percentage augmentation of Water Supply in Mookgophong                                               | %  | Ward 4  | 8 392 620,00 (WSIG)  | 97% | 100% augmentation of Water Supply in Mookgophong by 30 June 2026                                           | 100% | n/a  | n/a | n/a | Completion Certificate | TS |
| 42 | To replace Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation | Kilometres of Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation replaced | Km | Ward 5  | 37 000 000,00 (WSIG) | New | 2km Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation replaced by 30 June 2026 | n/a  | 20%  | 1km | 1km | Quarterly report       | TS |

|    |                                                                                                    |                                                                                                               |    |            |                       |      |                                                                                                                     |     |     |     |      |                    |    |
|----|----------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|----|------------|-----------------------|------|---------------------------------------------------------------------------------------------------------------------|-----|-----|-----|------|--------------------|----|
| 43 | To upgrade Sewer and Refurbish Modimolle and townships- Sewer Outfall and Pump Stations            | Kilometres upgrade of sewer and Refurbishme nt of Modimolle and townships- Sewer Outfall and Pump Stations    | Km | Ward 5     | 40 211 05 6,00 (WSIG) | New  | 2km upgrade of sewer and Refurbishm ent of Modimolle and townships- Sewer Outfall and Pump Stations by 30 June 2026 | n/a | 10% | 1km | 1km  | Quarterly report   | TS |
| 44 | To Upgrade Internal Water and Sewer Reticulation pipelines in Vaalwater Town and Leseding Township | Kilometers upgrade of Internal Water and Sewer Reticulation pipelines in Vaalwater Town and Leseding Township | KM | Ward 1 & 3 | 20 344 02 4,00 (WSIG) | New  | 1km Upgrade of Internal Water and Sewer Reticulation pipelines in Vaalwater Town and Leseding Township              | n/a | n/a | n/a | 1km  | Quarterly report   | TS |
| 45 | To utilise Municipal Disaster Relief Grant                                                         | Percentage utilisation of Municipal Disaster Relief Grant                                                     | %  | All wards  | R26 513 240,42 (MDRG) | 100% | 100% Utilisation of Municipal Disaster Relief Grant by 30 June 2026                                                 | 25% | 50% | 75% | 100% | Expenditure report | TS |

|    |                                                          |                                                                       |   |         |                     |                                 |                                                                                       |     |     |     |      |                                           |    |
|----|----------------------------------------------------------|-----------------------------------------------------------------------|---|---------|---------------------|---------------------------------|---------------------------------------------------------------------------------------|-----|-----|-----|------|-------------------------------------------|----|
| 46 | To upgrade access roads in Phagameng Ext 13 (Jasper)     | Percentage Upgrading of access roads in Phagameng Ext 13 (Jasper)     | % | Ward 6  | 8 048 979,82 (MDRG) | Appointment of service provider | 100% Upgrading of access roads in Phagameng Ext 13 (Jasper) by 30 June 2026           | 15% | 45% | 60% | 100% | Quarterly report, Completion Certificate  | TS |
| 47 | To upgrade internal streets in Phagameng Ext 13 (Jasper) | Percentage Upgrading of internal streets in Phagameng Ext 13 (Jasper) | % | Ward 6  | 8 572 878,60 (MDRG) | Appointment of service provider | 100% Upgrading of internal streets in Phagameng Ext 13 (Jasper) by 30 June 2026       | 15% | 45% | 65% | 100% | Quarterly reports, Completion Certificate | TS |
| 48 | To upgrade roads and storm water in Phagameng (Marapong) | Percentage Upgrade of roads and storm water in Phagameng (Marapong)   | % | Ward 11 | 9 891 382,00 (MDRG) | New                             | 100% Upgrade of roads and storm water in Phagameng (Marapong) Ward 11 by 30 June 2026 | 15% | 45% | 50% | 100% | Quarterly reports, Completion Certificate | TS |

|    |                                                                                                                        |                                                                                                                       |   |         |                      |     |                                                                                                               |     |     |     |                                                                                                               |                           |    |
|----|------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|---|---------|----------------------|-----|---------------------------------------------------------------------------------------------------------------|-----|-----|-----|---------------------------------------------------------------------------------------------------------------|---------------------------|----|
| 49 | To develop detailed designs for reconstruction of the Chriss Hani Low level bridge-Modimolle                           | Number of detailed designs for reconstruction of the Chriss Hani Low level bridge-Modimolle                           | # | Ward 11 | 10 950 000.00 (MDRG) | New | 1 detailed designs for reconstruction of the Chriss Hani Low level bridge-Modimolle                           | n/a | n/a | n/a | 1 detailed designs for reconstruction of the Chriss Hani Low level bridge-Modimolle                           | Approved Detailed Designs | TS |
| 50 | To develop detailed designs for reconstruction of 1.5Km internal roads including storm water management in Mookgophong | Number of detailed designs for reconstruction of 1.5Km internal roads including storm water management in Mookgophong | # | Ward 09 | 14 704 000.00 (MDRG) | New | 1 detailed designs for reconstruction of 1.5Km internal roads including storm water management in Mookgophong | n/a | n/a | n/a | 1 detailed designs for reconstruction of 1.5Km internal roads including storm water management in Mookgophong | Approved Detailed Designs | TS |

|                      |                                                                            |                                                                           |   |           |                          |                                 |                                                                             |     |     |     |     |                                                                  |                                                            |    |
|----------------------|----------------------------------------------------------------------------|---------------------------------------------------------------------------|---|-----------|--------------------------|---------------------------------|-----------------------------------------------------------------------------|-----|-----|-----|-----|------------------------------------------------------------------|------------------------------------------------------------|----|
| 51                   | To develop detailed designs for construction of Bern for ward 14 - Roedtan | Number of detailed designs for construction of Bern for ward 14 - Roedtan | # | Ward 14   | 4 449 250 .00 (MDRG)     | New                             | 1 detailed designs for construction of Bern for ward 14 - Roedtan           | n/a | n/a | n/a | n/a | 1 detailed design for construction of Bern for ward 14 - Roedtan | Approved Detailed Designs                                  | TS |
| 52                   | Maintenance of the R101 Sewer Pump Station-Mookgophong                     | Percentage maintenance of the R101 Sewer Pump Station-Mookgophong         | % | Ward 5    | 1 100 000,00 Own funding | 0%                              | 100% Maintenance of the R101 Sewer Pump Station-Mookgophong by 30 June 2026 | n/a | n/a | n/a | n/a | 100%                                                             | Completion certificate                                     | TS |
| WATER AND SANITATION |                                                                            |                                                                           |   |           |                          |                                 |                                                                             |     |     |     |     |                                                                  |                                                            |    |
| 53                   | To reduce water losses                                                     | Percentage reduction of water losses                                      | % | All wards | Operational              | 37,86%                          | 30% reduction of water losses by 30 June 2026                               | 15% | 15% | 30% | 30% | 30%                                                              | Water loss Report                                          | TS |
| 54                   | To develop water service development plan (WSDP)                           | Number of water services development plan (WSDP) developed                | # | All wards | Operational              | Appointment of Service provider | 1 water services development plan (WSDP) developed by 30 June 2026          | 10% | 40% | n/a | n/a | 1                                                                | Water Services Development Plan (WSDP), Council resolution | TS |

| Electricity |                                                                |                                                                            |   |           |                    |       |                                                                                |      |      |                                    |
|-------------|----------------------------------------------------------------|----------------------------------------------------------------------------|---|-----------|--------------------|-------|--------------------------------------------------------------------------------|------|------|------------------------------------|
| 55          | To perform planned electricity maintenance                     | Percentage of planned electricity maintenance performed                    | % | All Wards | Operational        | 100%  | 100% planned electricity maintenance performed by 30 June 2026                 | 100% | 100% | TS                                 |
| 56          | To reduce electricity losses                                   | Percentage of electricity losses reduced                                   | % | All Wards | Operational        | 18.5% | 15% electricity losses reduced by 30 June 2026                                 | 15%  | 100% | Energy Loss report                 |
| 57          | To restore planned outages within industry standard timeframes | Percentage of planned outages restored within industry standard timeframes | % | All Wards | Operational        | 100%  | 100% planned outages restored within industry standard timeframes by June 2026 | 100% | 100% | Electricity shutdown Notice Report |
| 58          | To utilise Integrated National Energy Plan Grant               | Percentage Utilisation of Integrated National Energy Plan Grant            | % | All Wards | 12 000 000,00 INEP | 100%  | 100% Utilisation of Integrated National Energy Plan Grant by 30 June 2026      | 40%  | 75%  | INEP Report                        |
|             |                                                                |                                                                            |   |           |                    |       |                                                                                |      |      | TS                                 |

|              |                                                                       |                                                                                          |    |           |                      |      |                                                                                                 |     |     |      |      |                                           |    |
|--------------|-----------------------------------------------------------------------|------------------------------------------------------------------------------------------|----|-----------|----------------------|------|-------------------------------------------------------------------------------------------------|-----|-----|------|------|-------------------------------------------|----|
| 59           | To construct Modimolle New Substation phase 04                        | Percentage construction of Modimolle New Substation phase 04                             | %  | All Wards | 12 000 000,00 INEP   | New  | 100% construction of Modimolle New Substation phase 04 by 30 June 2026                          | 25% | 25% | 60%  | 100% | Quarterly reports, Completion certificate | TS |
| 60           | To utilise Energy Efficiency and Demand side Management grant (EEDSM) | Percentage utilisation of the energy efficiency and demand side management grant (EEDSM) | %  | All Wards | 4 000 000.00 (EEDSM) | 100% | 100% Utilisation of the energy efficiency and demand side management grant (EEDSM) by June 2026 | 25% | 50% | 75%  | 100% | Expenditure report                        | TS |
| <b>ROADS</b> |                                                                       |                                                                                          |    |           |                      |      |                                                                                                 |     |     |      |      |                                           |    |
| 61           | To grade unsurfaced road                                              | Kilometres of unsurfaced road graded                                                     | Km | All Wards | Operational          | 15Km | 30 Kilometres of unsurfaced roads graded by 30 June 2026                                        | n/a | n/a | 15km | 15km | Progress Report                           | TS |

|                                                                                                      |                                                                     |                                                                                    |   |           |             |      |                                                                                |      |      |      |      |                                                                  |    |
|------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|------------------------------------------------------------------------------------|---|-----------|-------------|------|--------------------------------------------------------------------------------|------|------|------|------|------------------------------------------------------------------|----|
| 62                                                                                                   | To create Expanded Public Works Programme work opportunities (EPWP) | Number of Expanded Public Works Programme work opportunities (EPWP) created (GKPI) | # | All Wards | Operational | 316  | 355 Expanded Public Works Programme work opportunities created by 30 June 2026 | 85   | 85   | 54   | 131  | Expanded Public Works Programme work opportunities (EPWP) Report | TS |
| 63                                                                                                   | To resolve reported potholes complaints                             | Percentage of reported pothole complaints resolved                                 | % | All Wards | Operational | 100% | 100% Reported potholes complaints resolved by June 2026                        | 100% | 100% | 100% | 100% | Complaint management register                                    | TS |
| MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION                                               |                                                                     |                                                                                    |   |           |             |      |                                                                                |      |      |      |      |                                                                  |    |
| STRATEGIC OBJECTIVE: IMPROVED CAPACITY OF THE MUNICIPAL LEADERSHIP AND MANAGEMENT                    |                                                                     |                                                                                    |   |           |             |      |                                                                                |      |      |      |      |                                                                  |    |
| OUTCOME STATEMENT: IMPROVING THE QUALITY OF LIFE BY PROVIDING BASIC SERVICES IN A SUSTAINABLE MANNER |                                                                     |                                                                                    |   |           |             |      |                                                                                |      |      |      |      |                                                                  |    |
| EXECUTIVE AND COUNCIL SUPPORT                                                                        |                                                                     |                                                                                    |   |           |             |      |                                                                                |      |      |      |      |                                                                  |    |
| 64                                                                                                   | To hold Ordinary Council meetings as per legislation                | Number of Ordinary Council meetings held as per legislation                        | # | All wards | Operational | 4    | 4 Ordinary Council meetings held as per legislation by 30 June 2026            | 1    | 1    | 1    | 1    | Attendance register Minutes                                      | CS |
| 65                                                                                                   | To hold Executive Committee meeting                                 | Number of meeting Executive Committee held                                         | # | All wards | Operational | 4    | 4 Executive Committee meetings held by 30 June 2026                            | 1    | 1    | 1    | 1    | Attendance register Minutes                                      | CS |

|                                         |                                                         |                                                                     |   |           |             |       |                                                                              |      |      |      |      |      |                                          |    |
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| 66                                      | To implement council resolutions                        | Percentage of council Resolutions implemented                       | # | All wards | Operational | 4     | 100% Council Resolutions implemented by 30 June 2026                         | 1    | 1    | 100% | 100% | 100% | Council resolution register              | CS |
| 67                                      | To hold ward committees meetings                        | Number of ward committees meetings held                             | # | All wards | Operational | 47,6% | 168 ward committees meetings held                                            | 100% | 100% | 42   | 42   | 42   | Attendance register Minutes              | CS |
| 68                                      | To submit MPAC annual work plan to council              | Number of MPAC annual work plan submitted to council                | # | All wards | Operational | New   | 1 MPAC annual work plan submitted to council by 30 June 2026                 | n/a  | n/a  | n/a  | 1    | 1    | MPAC annual work plan Council resolution | CS |
| 69                                      | To submit Oversight on 2024/25 annual report to council | Number of Oversight on 2024/2025 annual report submitted to council | # | All wards | Operational | 1     | 1 Oversight on 2024/2025 annual report submitted to council by 31 March 2026 | n/a  | n/a  | 1    | n/a  | n/a  | Oversight report Council resolution      | CS |
| HUMAN RESOURCE MANAGEMENT / DEVELOPMENT |                                                         |                                                                     |   |           |             |       |                                                                              |      |      |      |      |      |                                          |    |
| 70                                      | To ensure budgeted vacant posts are filled within       | Percentage of budgeted vacant posts filled within 6 months of       | % | All wards | Operational | 0%    | 100% budgeted vacant posts filled within 6                                   | 100% | 100% | 100% | 100% | n/a  | Advert and Appointment letter            | CS |

|    | 6 months of advertisement                                        | advertisement                                                                               |   |           |             |      |      |      |      |      |      |     |     |                                                                               |    |  |  |
|----|------------------------------------------------------------------|---------------------------------------------------------------------------------------------|---|-----------|-------------|------|------|------|------|------|------|-----|-----|-------------------------------------------------------------------------------|----|--|--|
|    |                                                                  |                                                                                             |   |           |             |      |      |      |      |      |      |     |     |                                                                               |    |  |  |
| 71 | To ensure administrative staff declare their financial interest  | Percentage of administrative staff who have declared their financial interests              | % | All wards | Operational | 7,8% | 100% | 100% | 100% | 100% | n/a  | n/a | n/a | Report                                                                        | CS |  |  |
| 72 | Training budget spent on implementation of workplace skills plan | Percentage of training budget spent on implementation of workplace skills plan (WSP) (GKPI) | % | All wards | Operational | 100% | 100% | 25%  | 50%  | 75%  | 100% |     |     | Expenditure report, Work Skills Plan                                          | CS |  |  |
| 73 | To submit Employment Equity report to Department of Labour (DOL) | Number of Employment Equity report submitted to Department of Labour (DOL)                  | # | All wards | Operational | 1    | 1    | n/a  | n/a  | 1    | n/a  |     |     | Employment Equity report<br>Proof of Submission to Department of Labour (DOL) | CS |  |  |

|                                      |                                                                                           |                                                                                       |   |           |             |   |                                                                                               |     |     |     |   |   |                                                                      |    |
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| 74                                   | To ensure functionality of the Local Labour Forum                                         | Number of labour forum meetings held                                                  | % | All wards | Operational | 4 | 4 labour forum meetings held by 30 June 2026                                                  | 1   | 1   | 1   | 1 | 1 | Minutes and Attendance register                                      | CS |
| 75                                   | To ensure labour relations case report submitted to council                               | Number of labour relations case report submitted to council                           | # | All wards | Operational | 4 | 4 labour relations case reports submitted to council by 30 June 2026                          | 1   | 1   | 1   | 1 | 1 | Progress Report and Council Resolution                               | CS |
| INFORMATION COMMUNICATION TECHNOLOGY |                                                                                           |                                                                                       |   |           |             |   |                                                                                               |     |     |     |   |   |                                                                      |    |
| 76                                   | To ensure Information Communication Technology (ICT) steering committee meetings are held | Number of Information Communication Technology (ICT) steering committee meetings held | # | All wards | Operational | 4 | 4 Information Communication Technology (ICT) steering committee meetings held by 30 June 2026 | 1   | 1   | 1   | 1 | 1 | Minutes Attendance Register                                          | CS |
| 77                                   | To review and approve Information Communication Technology (ICT) policies                 | Number of Information Communication Technology (ICT) policies reviewed and approved   | # | All wards | Operational | 6 | 6 Information Communication Technology (ICT) policies reviewed and approved                   | n/a | n/a | n/a | 6 | 6 | Approved Information Communication Technology (ICT) Policies Council | CS |



|                                       |                                                                                                          |                                                                                                                      |   |           |             |     |                                                                                                                              |      |      |     |     |                                             |
|---------------------------------------|----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|---|-----------|-------------|-----|------------------------------------------------------------------------------------------------------------------------------|------|------|-----|-----|---------------------------------------------|
| 80                                    | To gazette the approved municipal by-laws                                                                | Percentage of approved municipal laws gazetted.                                                                      | % | All wards | Operational | 0%  | 100% approved municipal by-laws gazetted by 30 June 2026                                                                     | 100% | 100% | n/a | n/a | CS                                          |
| 81                                    | To submit litigation reports to council                                                                  | Number of Litigation reports submitted to council                                                                    | # | All wards | Operational | 4   | 4 litigation reports submitted to council by 30 June 2026                                                                    | 1    | 1    | 1   | 1   | Litigation report<br>Council register<br>CS |
| 82                                    | To hold contract management committee meetings                                                           | Number of contract management committee meetings held                                                                | # | All wards | Operational | New | 4 contract management committee meetings held by 30 June 2026                                                                | 1    | 1    | 1   | 1   | Minutes<br>Attendance register<br>CS        |
| <b>PERFORMANCE MANAGEMENT SYSTEMS</b> |                                                                                                          |                                                                                                                      |   |           |             |     |                                                                                                                              |      |      |     |     |                                             |
| 83                                    | To develop and submit SDBIP to the mayor for signature within 28 days after approval of the IDP & budget | Number of SDBIP developed and submitted to the mayor for signature within 28 days after approval of the IDP & budget | # | All wards | Operational | 1   | 1 SDBIP developed and submitted to the mayor for signature within 28 days after approval of the IDP & budget by 30 June 2026 | n/a  | n/a  | n/a | 1   | Signed SDBIP by the Mayor<br>OMM            |

|                                                                                                                                           |                                                                                                     |                                                                                                                |   |           |             |   |                                                                                                                          |     |     |     |     |     |                               |     |
|-------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|---|-----------|-------------|---|--------------------------------------------------------------------------------------------------------------------------|-----|-----|-----|-----|-----|-------------------------------|-----|
| 84                                                                                                                                        | To sign Performance Agreements by senior managers                                                   | Number of Performance Agreements for senior managers signed                                                    | # | All wards | Operational | 5 | 6 Performance Agreements for senior managers signed by 30 June 2026                                                      | 6   | n/a | n/a | n/a | n/a | Signed Performance Agreements | OMM |
| 85                                                                                                                                        | To submit Annual Report submitted to council for consideration                                      | Number of Annual Report submitted to council for consideration                                                 | # | All wards | Operational | 1 | 1 Annual Report submitted to council for consideration on by 30 June 2026                                                | n/a | n/a | 1   | n/a | n/a | Council Resolution            | OMM |
| 86                                                                                                                                        | To compile and submit Annual Performance report (APR) to the Auditor General of South Africa (AGSA) | Number of Annual Performance report (APR) compiled and submitted to the Auditor General of South Africa (AGSA) | # | All wards | Operational | 1 | 1 Annual Performance report (APR) compiled and submitted to the Auditor General of South Africa (AGSA) by 31 August 2026 | 1   | n/a | n/a | n/a | n/a | Acknowledgement of receipt    | OMM |
| GOOD GOVERNANCE AND PUBLIC PARTICIPATION                                                                                                  |                                                                                                     |                                                                                                                |   |           |             |   |                                                                                                                          |     |     |     |     |     |                               |     |
| STRATEGIC OBJECTIVE: ACCOUNTABLE AND TRANSPARENT MUNICIPALITY                                                                             |                                                                                                     |                                                                                                                |   |           |             |   |                                                                                                                          |     |     |     |     |     |                               |     |
| OUTCOME STATEMENT: IMPROVING THE REPUTATION OF THE MUNICIPALITY THROUGH THE PROMOTION OF ACCOUNTABILITY, TRANSPARENCY AND PROFESSIONALISM |                                                                                                     |                                                                                                                |   |           |             |   |                                                                                                                          |     |     |     |     |     |                               |     |
| INTERNAL AUDIT                                                                                                                            |                                                                                                     |                                                                                                                |   |           |             |   |                                                                                                                          |     |     |     |     |     |                               |     |

|                 |                                                              |                                                                         |   |           |             |   |                                                                                      |     |     |     |   |                                   |     |
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| 87              | To review and approve internal audit plan by Audit Committee | Number of internal audit plan reviewed and approved by Audit Committee. | # | All wards | Operational | 1 | 1 internal audit plan reviewed and approved by Audit Committee by 30 June 2026       | n/a | n/a | n/a | 1 | Minutes of APAC                   | OMM |
| 88              | To review and approve Audit Committee Methodology/Charter    | Number of Audit Committee Methodology/Charter reviewed and approved.    | # | All wards | Operational | 1 | 1 Audit Methodology & Audit Committee /Charter reviewed and approved by 30 June 2026 | n/a | n/a | n/a | 1 | Council Resolution                | OMM |
| 89              | To ensure Audit Committee meetings are held                  | Number of Audit Committee meetings held                                 | # | All wards | Operational | 4 | 4 Audit Committee meetings held by 30 June 2026                                      | 1   | 1   | 1   | 1 | Attendance register Minutes       | OMM |
| 90              | To submit Audit Committee reports to council                 | Number of Audit Committee reports submitted to Council.                 | # | All wards | Operational | 4 | 4 Audit Committee reports submitted to Council by 30 June 2026                       | 1   | 1   | 1   | 1 | Council resolution and AC reports | OMM |
| RISK MANAGEMENT |                                                              |                                                                         |   |           |             |   |                                                                                      |     |     |     |   |                                   |     |

|                                                                                                                                                                 |                                                       |                                                         |   |           |             |        |                                                                |     |     |     |      |                                                |       |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------------|---|-----------|-------------|--------|----------------------------------------------------------------|-----|-----|-----|------|------------------------------------------------|-------|
| 91                                                                                                                                                              | To review strategic risks registers                   | Number of strategic risks registers reviewed.           | # | All wards | Operational | 1      | 1 strategic risks register reviewed by 30 June 2026            | n/a | n/a | n/a | 1    | Strategic risks register<br>Council Resolution | OMM   |
| 92                                                                                                                                                              | To ensure Risk Management Committee meetings are held | Number of Risk Management Committee meeting held        | # | All wards | Operational | 4      | 4 Risk Management Committee meeting held by 30 June 2026       | 1   | 1   | 1   | 1    | Attendance Register<br>Minutes                 | OMM   |
| 93                                                                                                                                                              | To review Risk management policies                    | Number of Risk Management Policies reviewed             | # | All wards | Operational | 4      | 4 Risk Management policies reviewed by 30 June 2026            | n/a | n/a | n/a | 4    | Council Resolution<br>Risk Management Policies | OMM   |
| SPATIAL RATIONALE                                                                                                                                               |                                                       |                                                         |   |           |             |        |                                                                |     |     |     |      |                                                |       |
| STRATEGIC OBJECTIVE: IMPROVED SOCIO-ECONOMIC DEVELOPMENT                                                                                                        |                                                       |                                                         |   |           |             |        |                                                                |     |     |     |      |                                                |       |
| OUTCOME STATEMENT: TO ENSURE THE PROMOTION OF SOCIAL AND ECONOMIC DEVELOPMENT THROUGH ENVIRONMENTAL MANAGEMENT, SPATIAL INTEGRATION AND ECONOMIC TRANSFORMATION |                                                       |                                                         |   |           |             |        |                                                                |     |     |     |      |                                                |       |
| TOWN PLANNING                                                                                                                                                   |                                                       |                                                         |   |           |             |        |                                                                |     |     |     |      |                                                |       |
| 94                                                                                                                                                              | To approve building plans within 30-60 days           | Percentage of building plans approved within 30-60 days | % | All wards | Operational | 65.43% | 100% building plans approved within 30-60 days by 30 June 2026 | 25% | 50% | 75% | 100% | Building Plan register and report              | SP&ED |

|                                        |                                                                        |                                                                                       |   |           |             |      |                                                                                                 |      |      |      |      |                                |        |
|----------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------|---|-----------|-------------|------|-------------------------------------------------------------------------------------------------|------|------|------|------|--------------------------------|--------|
| 95                                     | To consider land use applications                                      | Number of land use applications considered by authorised official                     | # | All wards | Operational | 44   | 50 land use applications considered by authorised official by 30 June 2026                      | 12   | 12   | 12   | 14   | Authorised Officials Reports   | SP&E D |
| 96                                     | To attend municipal planning tribunal meetings                         | Number of municipal planning tribunal meetings attended                               | # | All wards | Operational | 4    | 4 municipal planning tribunal meetings attended by 30 June 2026                                 | 1    | 1    | 1    | 1    | agenda and attendance register | SP&E D |
| <b>PROPERTIES</b>                      |                                                                        |                                                                                       |   |           |             |      |                                                                                                 |      |      |      |      |                                |        |
| 97                                     | Land application submitted to Council for approval                     | Percentage of land application submitted to Council for approval                      | % | All wards | Operational | 100% | 100% land application submitted to Council for approval by 30 June 2026                         | 100% | 100% | 100% | 100% | Council Resolution             | SP&E D |
| 98                                     | To publish alienation notices for 14 days to the public for objections | Percentage alienation notices published for 14 days to the public inviting objections | % | All wards | Operational | 100% | 100% alienation notices published for 14 days to the public inviting objections by 30 June 2026 | 100% | 100% | 100% | 100% | Notices Council Resolution     | SP&E D |
| <b>INTEGRATED DEVELOPMENT PLANNING</b> |                                                                        |                                                                                       |   |           |             |      |                                                                                                 |      |      |      |      |                                |        |

|     |                                                   |                                                           |   |           |             |   |                                                                   |     |     |     |     |                                                     |        |
|-----|---------------------------------------------------|-----------------------------------------------------------|---|-----------|-------------|---|-------------------------------------------------------------------|-----|-----|-----|-----|-----------------------------------------------------|--------|
| 99  | To approve IDP/PMS/Budget Process Plan by Council | Number of IDP/PMS/Budget Process Plan approved by Council | # | All wards | Operational | 1 | 1 IDP/PMS/Budget Process Plan approved by Council by 30 June 2026 | 1   | n/a | n/a | n/a | Process Plan Council Resolution                     | SP&E D |
| 100 | To hold IDP/ Budget Rep Forum Meetings            | Number of IDP/ Budget Rep Forum Meetings held             | # | All wards | Operational | 4 | 4 IDP/ Budget Rep Forum Meetings held by 30 June 2026             | 1   | 1   | 1   | 1   | Minutes Attendance Register                         | SP&E D |
| 101 | To hold IDP Budget Steering Committee meetings    | Number of IDP/ Budget Steering Committee meetings held    | # | All wards | Operational | 4 | 4 IDP/ Budget Steering Committee meetings held by 30 June 2026    | 1   | 1   | 1   | 1   | Minutes Attendance Register                         | SP&E D |
| 102 | To conduct strategic planning session             | Number of strategic planning session conducted            | # | All wards | Operational | 1 | 1 strategic planning session conducted by 30 June 2026            | n/a | n/a | 1   | n/a | Strategic Planning Resolutions attendance registers | SP&E D |
| 103 | To approve final IDP                              | Number of final IDP submitted to council for approval     | # | All wards | Operational | 1 | 1 final IDP submitted to council for approval by 31 May 2026      | n/a | n/a | n/a | 1   | Approved IDP council resolution                     | SP&E D |

| LOCAL ECONOMIC DEVELOPMENT |                                                              |                                                                                                 |   |           |             |      |                                                                                                    |     |     |     |      |                                                 |        |
|----------------------------|--------------------------------------------------------------|-------------------------------------------------------------------------------------------------|---|-----------|-------------|------|----------------------------------------------------------------------------------------------------|-----|-----|-----|------|-------------------------------------------------|--------|
| 104                        | To develop and approve township economy By-law               | Number of township economy By-law approved by council                                           | # | All Wards | Operational | New  | 1 township economy By-law approved by council by 30 June 2026                                      | 1   | n/a | n/a | n/a  | Township economy By-law Council resolution      | SP&E D |
| 105                        | To develop and approve Tourism strategy                      | Number of tourism strategy developed and approved by council                                    | # | All wards | Operational | New  | 1 tourism Strategy developed and approved by council by end of 30 June 2026                        | n/a | n/a | n/a | 1    | Tourism Strategy Council resolution             | SP&E D |
| 106                        | To create Community Works Programme work opportunities (CWP) | Number of work opportunities created by the municipality through Community Work Programme (CWP) | # | All wards | Operational | 1100 | 1100 work opportunities created by the municipality through Community Work Programme (CWP) by 2026 | n/a | n/a | n/a | 1100 | Job Creation Report                             | SP&E D |
| 107                        | To develop and approve Business registration Policy          | Number of business registration policy developed and approved by council                        | # | All wards | Operational | New  | 1 business registration policy developed and approved by council by 30 June 2026                   | n/a | n/a | n/a | 1    | Business registration Policy Council resolution | SP&E D |

## Chronicle of the adjusted indicators and Targets

**Table 1. Indicators that are amended/adjusted in the 2025/26 SDBIP**

| KPI NO | Department         | Original Indicator                                                          | Amended Indicator as per Revised SDBIP                                      | Reason For Adjustment                                                                                                                                                |
|--------|--------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 63     | Corporate Services | Number of Council Resolutions reports submitted to council                  | Percentage of council Resolutions implemented                               | The indicator is amended to measure the actual implementation of the council resolutions                                                                             |
| 64     | Corporate Services | Percentage of ward committees that are functional                           | Number of ward committee meetings held                                      | The indicator is amended to reflect the actual number of the planned meeting                                                                                         |
| 67     | Corporate Services | Percentage of budgeted vacant posts filled within 3 months of advertisement | Percentage of budgeted vacant posts filled within 6 months of advertisement | The indicator is amended to align with the requirements of the Municipal Staff Regulation in terms of the turnaround time for appointment from the of advertisement. |
| 71     | Corporate Services | Number of labour case report submitted to council                           | Number of labour relations case report submitted to council                 | The indicator is amended to be more specific in terms of the nature or kind                                                                                          |

|  |  |  |  |           |
|--|--|--|--|-----------|
|  |  |  |  | of cases. |
|--|--|--|--|-----------|

**Annual/Quarterly target that are amended/adjusted in the 2025/26 SDBIP**

| <b>KPI NO</b> | <b>Department</b>  | <b>Division</b> | <b>Key Performance Indicator</b>                                                                     | <b>Reason For Adjustment</b>                                                                                     |
|---------------|--------------------|-----------------|------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| 33            | Technical Services | PMU             | Percentage establishment of Modimolle Landfill site                                                  | The project commencement delayed due to limited budget. The project will now be implemented in 2 financial years |
| 34            | Technical Services | PMU             | Percentage Upgrade of Mookgophong Sports Stadium Phase 2                                             | Delay in maturing of the lawn delayed completion of the project.                                                 |
| 37            | Technical Services | PMU             | Percentage Utilisation of Water Services Infrastructural Grant                                       | Delay in approval of business plans by DWS affected the performance.                                             |
| 42            | Technical Services | PMU             | Percentage of Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation replaced | Delay in approval of the business plan has resulted in delay in the implementation of the project.               |

|    |                    |                      |                                                                                                              |                                                                                                    |
|----|--------------------|----------------------|--------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|
| 43 | Technical Services | PMU                  | Percentage upgrade of sewer and Refurbishment of Modimolle and townships-Sewer Outfall and Pump Stations     | Delay in approval of the business plan has resulted in delay in the implementation of the project. |
| 46 | Technical Services | PMU                  | Percentage Upgrading of access roads in Phagameng Ext 13 (Jasper) Ward 6                                     | Delays in implementation of the projects due to adverse weather conditions.                        |
| 47 | Technical          | PMU                  | Percentage Upgrading of internal streets in Phagameng Ext 13 (Jasper) ward 6                                 | Delays in implementation of the projects due to adverse weather conditions.                        |
| 48 | Technical          | PMU                  | Percentage Upgrading of roads and storm water in Phagameng (Marapong) Ward 11                                | Delays in implementation of the projects due to adverse weather conditions.                        |
| 39 | Technical          | PMU                  | Number of 11 stand-by Generators installed                                                                   | Unit of measure revised from percentage (%) to number (#).                                         |
| 42 | Technical          | PMU                  | Kilometre of Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation replaced          | Unit of measure revised from percentage (%) to kilometer (Km).                                     |
| 44 | Technical          | PMU                  | Kilometre Upgrade of Internal Water and Sewer Reticulation pipelines in Vaalwater Town and Leseding Township | Unit of measure revised from percentage (%) to kilometer (Km).                                     |
| 50 | Technical          | Water and Sanitation | Percentage reduction of water losses                                                                         | Unit of measure revised from percentage (%) to kilometer (Km).                                     |

|    |                             |                                               |                                                                                     |                                                                                                                                                                |
|----|-----------------------------|-----------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 51 | Technical                   | Water and Sanitation                          | Number of water services development plan (WSDP) developed                          | Unit of measure revised from percentage (%) to number (#)                                                                                                      |
| 68 | Corporate Services          | Human resource management / development       | Percentage of administrative staff who have declared their financial interests      | The quarterly targets for third and fourth quarter are discontinued as the declaration of financial interest are signed at the beginning of the financial year |
| 67 | Corporate Services          | Human resource management / development       | Percentage of budgeted vacant posts filled within 6 months of advertisement         | Budget is not allocated for filling of positions in the fourth quarter                                                                                         |
| 76 | Corporate Services          | Information Technology                        | Number of Computer equipment (Desktops and laptops) procured                        | Additional budget allocated for the procurement of the computer equipment (Desktops and laptops)                                                               |
| 22 | Social & Community Services | Waste Management                              | Number of planned risk assessment, monitoring and evaluation conducted              | Unit of measure is revised from percentage (%) to kilometer (Km)                                                                                               |
| 23 | Social & Community Services | Waste Management                              | Number of land fill site audits conducted on all waste disposal facilities licensed | Unit of measure is revised from percentage (%) to kilometer (Km)                                                                                               |
| 26 | Social & Community Services | Sports, Arts, Culture and Recreation Services | Number of sports, arts, culture and recreation Programmes coordinated               | Adjusted Portfolio of Evidence to align with the indicator and target                                                                                          |

**Indicators removed in the 2025/26 special revised SDBIP**

| KPI NO: | Department         | Division | Name of Key Performance Indicator                    | Reason For removal                                                                                                                                                                                                                                                                                                  |
|---------|--------------------|----------|------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 40      | Technical Services | PMU      | Percentage refurbishment of the Donkerpoort WTW      | Contractor terminated and revised business plan submitted to DWS, awaiting approval. Project will be implemented in the 26/27 Financial Year.                                                                                                                                                                       |
| 43      | Technical Services | PMU      | Percentage of Vaalwater Source development completed | The business plan was not approved due to unavailability of land.                                                                                                                                                                                                                                                   |
| 51      | Technical Services | PMU      | Percentage compliance of blue drop certification     | Department of Water and Sanitation is responsible for issuing of blue drop status results and the results are announced retrospectively. The municipality has not yet received the results of the previous year's audits from the department. The 2023/24 and 2024/25 results are not yet announced.                |
| 52      | Technical Services | PMU      | Percentage compliance of blue drop and green status  | Department of Water and Sanitation is responsible for issuing of blue drop and green drop status results and the results are announced retrospectively. The municipality has not yet received the results of the previous year's audits from the department. The 2023/24 and 2024/25 results are not yet announced. |

|     |                                             |                               |                                                                  |                                                                                                   |
|-----|---------------------------------------------|-------------------------------|------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|
| 83  | Corporate Services                          | Legal Services                | Number of monitoring reports on the contract management register | The indicator is removed and is cascaded to the manager's performance agreement                   |
| 68  | Corporate Services                          | Executive and Council support | Number of MPAC reports submitted to council                      | The indicator serves to measure the is cascaded to the relevant official's performance agreement  |
| 105 | Strategic Planning and Economic Development | Local Economic Development    | Number of economic summits hosted                                | Unavailability of budget to host the summit                                                       |
| 95  | Strategic Planning and Economic Development | Properties                    | Number of Land Audit report submitted to council                 | Budget constraints to conduct the land audit, project will commence in the 2026/27 financial year |

**New indicators included in the amended/adjusted 2025/26 SDBIP**

| KPI NO | Department         | Division                      | Key Performance Indicator                                                                                     | Reason For Adjustment                   |
|--------|--------------------|-------------------------------|---------------------------------------------------------------------------------------------------------------|-----------------------------------------|
| 65     | Corporate Services | Executive and Council support | Number of MPAC annual work plan submitted to council                                                          | Monitoring of the MPAC annual work plan |
| 44     | Technical Service  | PMU                           | Percentage Upgrade of Internal Water and Sewer Reticulation pipelines in Vaalwater Town and Leseding Township | Budget allocated for the project        |

|    |                   |     |                                                                                                                       |                                  |
|----|-------------------|-----|-----------------------------------------------------------------------------------------------------------------------|----------------------------------|
| 49 | Technical Service | PMU | Number of detailed designs for reconstruction of the Chriss Hani Low level bridge- Modimolle                          | Budget allocated for the project |
| 50 | Technical Service | PMU | Number of detailed designs for reconstruction of 1.5Km internal roads including storm water management in Mookgophong | Budget allocated for the project |
| 51 | Technical Service | PMU | Number of detailed designs for construction of Bern for ward 14 - Roedtan                                             | Budget allocated for the project |