

**MODIMOLLE-
MOOKGOPHONG
LOCAL
MUNICIPALITY
LIM368**



**MID-YEAR BUDGET &
PERFORMANCE
ASSESSMENT 2025/26**

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Introduction

1.1 Purpose

To present the 2025/26 mid-year budget statement and performance/non-financial assessment report for the period covering 1st July to 31st December 2025 in terms of section 72 of the Municipal Finance Management Act (MFMA).

1.2 Background

A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in the Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

1.3 Discussion

The report will be discussed under the following broad headings:

- 1) Financial management
- 2) Mid Term performance review

1.4 Financial Management Review

This section has been split into two parts in terms of reporting method as required by Treasury as follows:

Part 1 – In Year Report

- i) Mayor's Report
- ii) Executive Summary
- iii) Resolution
- iv) In year budget tables

Part 2 – In Year Report and performance information

- i) Material variance explanation
- ii) Performance indicators
- iii) Debtors analysis
- iv) Creditors analysis
- v) Investment portfolio analysis
- vi) Allocation and grant receipts and expenditure
- vii) Council and employee benefits
- viii) Capital Expenditure trend
- ix) Municipal Managers quality certificate

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

PART 1 – IN YEAR REPORT

Mayor's Report.

The Mid-year budget and performance report is an assessment of the performance of the municipality for the first six months of the financial year. It serves as the mechanism which seeks to review the progress that is made in realizing the targets the municipality had set itself at the beginning of the financial year.

Highlight of financial performance, Challenges and Risks for the period covering 1st July to 31st December 2025.

Total actual operating revenue to date is R495 729 million which is 1% lower than the projected budget from the budgeted target of R500 462 million.

Effective implementation of the financial recovery and funding plans need to be prioritised to ensure enhanced revenue collections.

Below is a chart that depicts the income billed from service charges and recognised for the period 1st July to 31st December 2025.

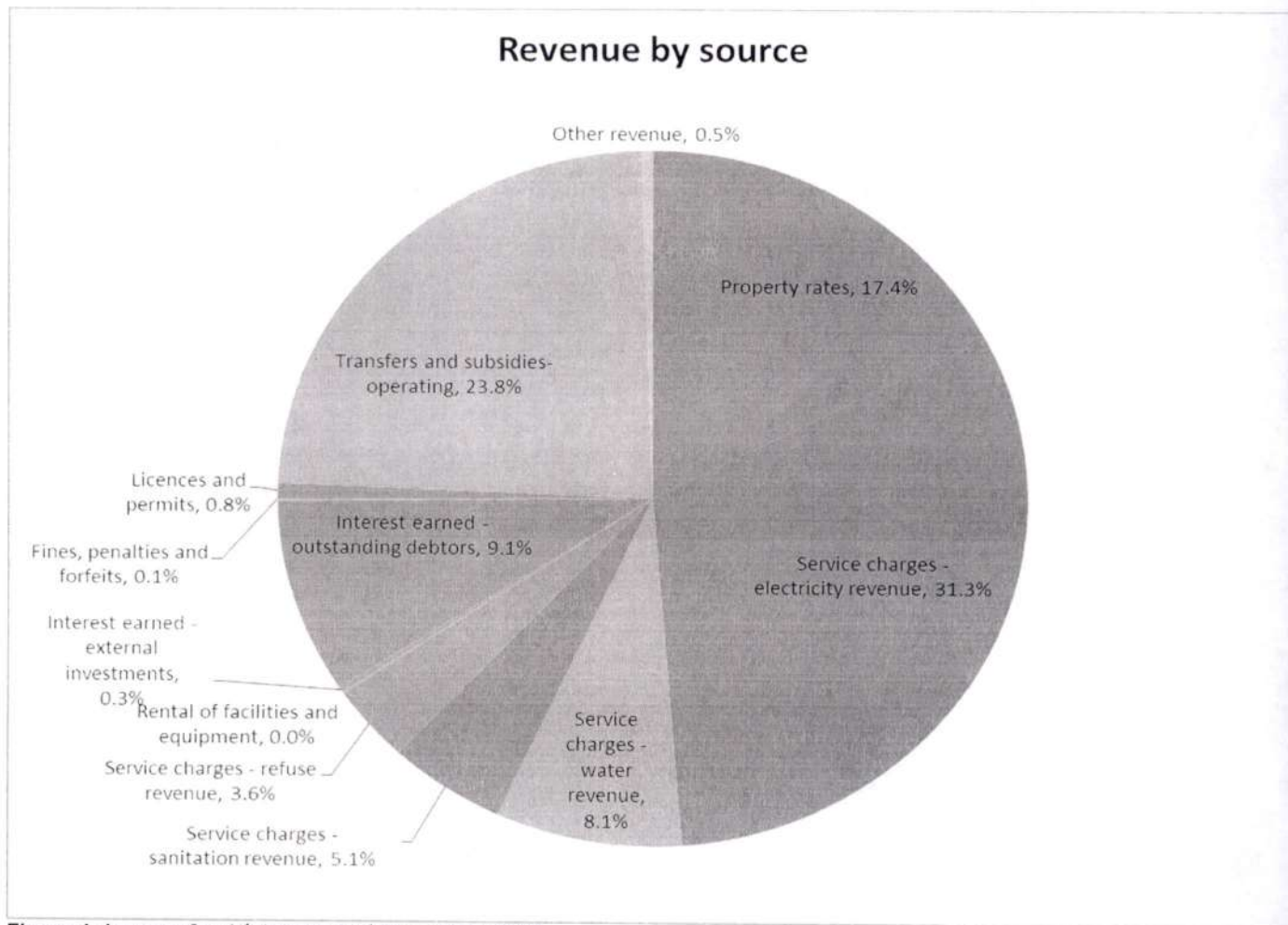


Figure 1: Income for 1st July to 31st December 2025

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Table 1: Operating revenue for period 1st July to 31st December 2025

LIM368 Modimolle-Mookgopong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Half Year

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		242,385	335,588	-	155,374	155,374	167,794	(12,419)	-7%	335,588
Service charges - Water		96,986	131,310	-	40,042	40,042	65,655	(25,613)	-39%	131,310
Service charges - Waste Water Management		49,522	56,877	-	25,070	25,070	28,438	(3,369)	-13%	56,877
Service charges - Waste management		30,358	33,231	-	17,842	17,842	16,616	1,226	7%	33,231
Sale of Goods and Rendering of Services		2,911	4,027	-	1,313	1,313	2,013	(700)	-35%	4,027
Agency services		6,947	3,574	-	-	-	1,787	(1,787)	-100%	3,574
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		82,622	86,326	-	45,026	45,026	43,163	1,864	4%	86,326
Interest from Current and Non Current Assets		2,169	1,204	-	1,370	1,370	802	768	128%	1,204
Dividends		76	-	-	-	-	-	-	-	-
Rent on Land		2	-	-	-	-	-	-	-	-
Rental from Fixed Assets		545	581	-	156	156	261	(105)	-46%	581
Licence and permits		-	-	-	-	-	-	-	-	-
Social Rating Levies		-	-	-	-	-	-	-	-	-
Operational Revenue		1,924	5,539	-	1,218	1,218	2,770	(1,552)	-56%	5,539
Non-Exchange Revenue										
Property rates		147,184	160,352	-	86,065	86,065	80,176	5,890	7%	160,352
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		310	11,649	-	293	293	5,824	(5,531)	-95%	11,649
Licence and permits		144	663	-	3,744	3,744	447	3,297	738%	663
Transfers and subsidies - Operational		169,969	169,775	-	116,216	116,216	84,887	33,329	39%	169,775
Interest		34,797	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		(19,521)	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and		843,264	1,000,924	-	495,729	495,729	500,462	(4,733)	-1%	1,000,924

The summary of the operating revenue is reflected in Table 1 above and has been extracted from C4 table of the Schedule C. During the first half of the financial year, the municipality generated a total operating revenue of R495 729 million of the approved operating budget of R1 000 924 billion.

Detailed explanation on revenue by source items - from Exchange revenue.

Service charges – electricity.

- The municipality has billed R155 374 million revenue from electricity which is 7% negative variance when compared to the year-to-date budget of R167 794 million for the period under review.
- Prepaid revenue makes up 41% of the electricity revenue due to 7500 installed smart meters.

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- The variance on the electricity service charges is mainly due to seasonal impact as the municipality will be billing more revenue from March to June 2026 due to winter season and therefore there will be no need for the budgeted amount to be adjusted during the adjustment budget.
- To ensure improvement in electricity revenue and collection, the municipality is currently installing additional smart meters for Large Power Users and three phase meters used by businesses through the RT29 grant.
- The municipality is also embarking on a project through the CIGICell revenue protection contract to convert all remaining post-paid electricity meters to smart meters during the last six months of the financial year.

Service charges – water.

- The municipality generated R40 042 million (39%) less revenue from water against the year-to-date budget of R65 655 million for the period under review.
- This is due to water shortages, some areas not metered, unwillingness to settle accounts by consumers and seasonal rains that have contributed to less water usage.
- The municipality has started investigating the water billings in the first months as adjustments to an amount of R8m has already been identified.
- The above investigation will inform if there is a need to adjust the water revenue accordingly in during the adjustments budget.
- The municipality through the WSIG budget on water meters will be installing smart prepaid meters for water in the last six months of the year. Already 1600 prepaid meters have been installed to date.

Service charges – waste water management.

- The municipality generated R25 070 million (12%) less revenue from sanitation against a year-to-date budget of R28 438 million for the period under review.
- The municipality has started investigating the sanitation billings in the first months as adjustments of R620k were done consistently in the last four months of the first half
- The above investigation will inform if there is a need to adjust the water revenue accordingly in during the adjustments budget.

Service charges – waste management.

- The municipality generated R17 842 million revenue from refuse removal which is 7% more than the year-to-date budget of R16 616 million during the period under review.
- The municipality is aware of challenges on shortage of refuse trucks and it is in the process of acquiring additional fleet to enhance refuse collection on a regular basis and maintain a positive revenue collection above the projected.

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Rental of facilities.

- The municipality generated R156 thousand (135%) revenue from rental of facilities lesser than the year-to-date budget of R291 thousand during the period under review.
- The variance can be attributable to poor management of facilities as there is a vacancy on the position for manager facility management. The municipality is in the process of filling the vacancy in the third quarter of the year and most public facilities will be renovated and properly maintained to ensure generation of revenue is improved.
- The budgeted amount will be adjusted during the budget adjustment period to align with the actual billing trend.

Interest earned – external investments.

- The municipality generated R1 370 million from interest on investments activities. The projected budget for the period was at R602 thousand, which the actual to date is much higher than the projected budget by 128%.
- The positive impact on the interest generated can be attributed to the positive cash balances in the investments accounts from conditional grants transfers.

Interest earned – outstanding debtors.

- The municipality generated R45 026 million (4%) revenue from interest on outstanding debtors higher than the year-to-date budget of R43 163 million during the period under review.
- This does not reflect positively on the municipal debtors' book as it means accounts remain unpaid for a longer period therefore accruing more interest. This variance is attributable to interest that remains uncollectable due to poor collection rate and ineffective implementation of the policies.
- The municipality currently through Operation Patela is in the process of ensuring that the revenue enhancement strategies are implemented accordingly. CIGICell has been given full mandate to perform credit control actions since November 2025 and this has shown an improvement in collections for the months of November and December 2025.

Other revenue.

The municipality generated R2 531 million on revenue from sundry revenue. The budget for sundry income may be adjusted either upwards or downwards in the mid-year budget review.

Detailed explanation on revenue by source items - from Non-exchange revenue.

Property rates.

- The municipality generated R86 065 million revenue from property rates which is 7% more than the year to-date budget of R80 176 million during the period under review.

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- The positive variance is mainly due to the implementation of the new valuation roll and also the focused process by the municipality to adequately deal with all objections raised on the valuation roll.
- Due to poor collection rate on the property rates, the municipality will not be adjusting the projected property rates revenue to allow for an operating surplus at end of the financial year.

Fines, penalties and forfeits.

- This item generated revenue amounting to R293 thousand as compared to the projected budget of R5 824 million.
- The revenue from traffic fines will improve in the last six months due to the fact that the service provider for traffic management services has been appointed and already speed monitoring equipment has been installed within the municipality.

Licenses and Permits.

- The item shows an amount of R3 744 million has been raised. When compared to the projected budget, it went way above the projected budget (738%). This was as a result of a transaction (fines transactions) incorrectly captured and therefore a correction needed to be made to correctly account for the relevant revenue.
- The municipality act as an agent for the Limpopo Department of Transport in collecting licensing fees with 20% accounting as agency fee or commission.

Transfers and subsidies – operational.

- The municipality generated or realised revenue from operational grants and subsidies amounted to R118 216 million (equitable shares, FMG, EPWP and operating portion of the MIG). The item was higher than the projection by 39% of the budget. The positive side to the higher revenue is mainly influenced by non-withholding of equitable shares tranche as a result of unspent conditional grants from previous financial year and spending on conditional grants.
- The above figures are based on the revenue billing and revenue realised on grants spending not on the actual cash in the municipal bank account.
- This analysis indicate that most of the revenue sources went below the projected budget during the first half of the financial year. This pose a concern for the municipality failing to achieve the required collection rate at the end of the year.
- The municipality has initiated a revenue enhancement programme called "operation patella" to improve on revenue collection. Some positive impact have been experience from it and the municipality need to intensify and effectively implement revenue collection measures to improve on the collection rate.

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Table 2: Expenditure from 1st July to 31st December 2025

LIM368 Modimolle-Mookgopong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Half Year

Description	Ref	2024/25	Budget Year 2025/26							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Revenue										
Expenditure By Type										
Employee related costs		262,722	262,625	-	141,912	141,912	131,312	10,600	8%	262,625
Remuneration of councillors		14,802	18,865	-	6,738	6,738	9,448	(2,710)	-26%	18,865
Bulk purchases - electricity		273,844	303,113	-	156,166	156,166	151,557	4,609	3%	303,113
Inventory consumed		30,222	32,187	-	14,763	14,763	16,094	(1,331)	-8%	32,187
Debt impairment		88,487	88,200	-	-	-	48,000	48,000	-100%	88,000
Depreciation and amortisation		62,987	62,200	-	23,033	23,033	26,100	(3,067)	-12%	62,200
Interest		72,929	6,262	-	43,997	43,997	3,131	40,866	1305%	6,262
Contracted services		134,757	139,340	-	73,757	73,757	66,670	7,087	6%	139,340
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		552,656	-	-	-	-	-	-	-	-
Operational costs		60,340	66,425	-	126,996	126,996	33,213	93,783	282%	66,425
Losses on Disposal of Assets		314	-	-	-	-	-	-	-	-
Other Losses		6,520	-	-	-	-	-	-	-	-
Total Expenditure		1,585,391	979,049	-	587,361	587,361	469,524	97,837	20%	979,049
Surplus/(Deficit)		(742,127)	21,875	-	(91,632)	(91,632)	10,938	(102,569)	-938%	21,875
Transfers and subsidies - capital (monetary allocations)		154,701	163,427	-	36,834	36,834	91,713	54,879	-60%	163,427
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & income tax		(587,426)	205,302	-	(54,798)	(54,798)	102,651			205,302
Surplus/(Deficit) after income tax		(587,426)	205,302	-	(54,798)	(54,798)	102,651			205,302
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(587,426)	205,302	-	(54,798)	(54,798)	102,651			205,302
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		(587,426)	205,302	-	(54,798)	(54,798)	102,651			205,302

Detailed explanation on expenditure by type items.

- The summary of the operating expenditure is reflected on the table above and has been extracted from C4 table of the Schedule C report. During the first half of the financial year, the municipality incurred a total operating expenditure of R587 361 million of the approved operating budget of R979 049 million which represents an expenditure of 20% above the projected budget.
- This is mainly due to the bad debt written off in the first quarter as a result of the debt write off project and the indigent bad debt of R102.8m approved by council.

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Employee related costs.

- The municipality incurred R141 912 million on employee related costs which is 8% more than the year-to-date budget of R131 312 million during the period under review.
- The variance is mainly due to bonus payments made as most municipal employees receive their bonuses in July and December of each year.
- The cost on overtime and S&T has also increased and cost containment measures will be tightened on this item in the last six months to ensure expenditure stays within the budget.

Remuneration of councillors.

- Expenditure incurred in relation to councillor's remuneration amounted to R6 738 million against a projected budget of R9 448 million for the first half of the financial year. The expenditure is below the projection by 29%.
- The variance is mainly due to upper limits that were not yet paid in the first half of the year. The spending will improve in the third quarter as the item for upper limits will be submitted at end of January 2026

Irrecoverable debts written off.

- The amount of debt write off in the first half was incorrectly recorded under operating expenditure.
- A correcting journal to amount of R102m will be debited against the provision for doubtful debts in January 2026
- The full impact of debt impairment will be effected at the end of the financial year. Based on the current collection trends and the 2024/25 audited financial statements, this item might be reviewed during the adjustments budget.

Depreciation and amortization.

- Calculation on depreciation is usually done during assets verification process which will soon begin before and during AFS preparation processes.
- Considering the 2024/25 audited AFS this budget amount might be adjusted either downwards or upwards. To date an amount of R23 033 million has been recorded under this item.

Finance charges / Interest charges.

- This item relate to payment of interest accrued on outstanding accounts. The budget figure will be adjusted upwards in the upcoming adjustment budget due to a larger amount of debt owed by the municipality to Eskom and AGSA.
- To date an amount of R43 997 million has been recorded for this item against a budget projection of R3 131 million.

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Bulk purchases-electricity.

- The actual expenditure incurred for bulk purchases amounted to R156 165 million which is 3% above the projected budget of R151 557 million.
- Take note that this amount only relate to Eskom expenditure as water is classified under inventory items.

Inventory consumed.

- With the reclassification on MSCOA, water purchases (Magalies expenditure) is now classified under inventory consumed.
- Expenditure incurred on this item amounted to R11 763 million as compared to the projected budget of R16 094 million which is 8% lesser than the projection.

Contracted Services.

- Contracted services include Legal Fees, Security service, professional consulting and other services related to maintenance of infrastructure on as and when the need arises.
- The amount incurred for Contracted Services is R73 757 million which is higher that the projected year to date budget of R69 670 million.
- The municipality will continue to implement cost containment measures to reduce the outsourcing of services.

Transfer and Subsidies.

This relate to Eskom FBE expenditure for Mookgophong area. To date no expenditure has been recorded.

Other operational costs.

- These items have incurred expenditure amounting to R126 996 million for the first half of the financial year against a projected budget of R33 213 million.
- The expenditure is overstated by an amount of R102.8m which relates to bad debt written off for indigents and also the impact of the debt write off project. A correcting journal will has been processed in January 2026 to account for the debt write off correctly against the raised debt impairment provision
- Other operational costs includes items such as vehicle running costs, payment of commissions, insurance costs, external audit fees and other municipal running costs.
- Cost containment measures will continue to be implemented to ensure spending is in line with the projected budget.
- During the budget adjustments period, the municipality will limit the operating expenditure budget to the actual collection rate to ensure cash expenditure is fully funded.

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- Based on the revenue performance, adjustments will only be done through movement of funds within items in order to ensure that funding is available in items that are very key for service delivery. Otherwise, it is recommended that these items be reduced further during the adjustments budget.

Table 3: Transfer and subsidies-capital and Surplus/(Deficit)

Surplus/(Deficit)	(742,127)	21,875	-	(91,632)	(91,632)	10,938	(102,569)	-938%	21,875
Transfers and subsidies - capital (monetary allocations)	154,701	183,427	-	36,834	36,834	91,713	(54,879)	-60%	183,427
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & income Tax	(587,426)	205,302	-	(54,798)	(54,798)	102,651	-	-	205,302
Surplus/(Deficit) after income tax	(587,426)	205,302	-	(54,798)	(54,798)	102,651	-	-	205,302
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(587,426)	205,302	-	(54,798)	(54,798)	102,651	-	-	205,302
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-
Intercompany Parent subsidiary transactions	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(587,426)	205,302	-	(54,798)	(54,798)	102,651	-	-	205,302

Table A4 of the Schedule C of the MBRR exclude the capital transfers (capital grants) revenue from the operational revenue and calculates surplus or deficit before and after adding the capital transfers.

Transfers and subsidies - capital

- For this financial year the municipality has budgeted R183 427 million on capital transfers. This includes MIG, EEDG, INEP and WSIG grants.
- To date revenue realised on spending amounted to R36 834 million which is 60% lower as compared to the projected budget of R 91 713 million.
- The municipality has spent well on MIG, INEP and EEDSM grants as 40% was spent in the first six months.
- The under spending on WSIG has negatively affected the municipality overall capital spending and the municipality has reviewed its project implementation plan and WSIG projects will all be appointed by end of March 2026 to ensure accelerated spending.

Surplus and Deficit.

The actual surplus before inclusion of capital transfers amounted to R91 632 million and R54 798 million after capital transfers.

Statement of financial performance

The tables above highlight the financial performance of the municipality per revenue source and expenditure type.

This information will provide a guide to the municipality on which revenue sources and expenditure types needing downward or upward adjustment as some items were over or less projected.

Summary of municipal performance in terms of PMS, Scorecard and Budget

A detailed assessment of the performance of the municipality in terms of its service delivery and budget implementation plan is contained in this report. In terms of the other performance objectives, many have been met as detailed in the half yearly performance report.

Summary of past year's annual report

In the 2024/25 financial year, the municipality submitted the Annual Financial Statement on time for auditing purpose to AGSA. There still remain some challenges regarding service delivery issues and the municipality is currently implementing plans to ensure that all these challenges are addressed.

Summary of impact of the National Adjustments Budget and Provincial Adjustments Budget

Should there be any further or additional allocation received or reduced allocation from the National or provincial budget allocation, the necessary adjustments to the municipal budget will be made accordingly.

Recommendations

Based on the findings in this report, **an adjustment budget need to be made to the original annual budget** and to ensure as the municipality we move a step closer to a funded budget through reduction of operating expenditure and improved revenue.

It is therefore recommend that an adjustment budget be tabled to address these variances to ensure that there are sufficient funds available for service delivery. Moreover, adjustments need to be made to the Operating budget on the basis of six months financial performance.

HON. MAYOR
Cllr M.A. Mboweni

Resolutions

It is resolved:

1. That the mid-year budget statement and performance assessment (non-financial information) referred to in Section 72 of the Municipal Finance Management Act, 56 of 2003 be noted.
2. That the mid-year budget statement and supporting documentation be approved.
3. That the 2025/2026 annual budget be adjusted in February 2026 in terms of Section 28 of the MFMA.
4. That the mid-year budget and performance assessment report be submitted to the Honourable Mayor and the National and Provincial Treasuries.
5. That the mid-year budget and performance report be placed on the municipal website within five working days after it is tabled to the Honourable Mayor and approved.

Executive Summary

INTRODUCTION

The Municipal Finance Management Act, No. 56 of 2003, makes it necessary for all municipalities to prepare mid-year budget and performance assessments.

Section 72(1) of the Act states the following:

1. The Accounting Officer of a Municipality must by **25 January** of each year –
 - a) assess the performance of the municipality during the first half of the financial year, taking into account-
 - i) The monthly statements referred to in Section 71 for the first half of the year
 - ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - iii) The past year's annual report and progress on resolving problems identified in the annual report; and
 - iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from and such entities.
 - b) submit a report on the assessment to—
 - (i) the mayor of the municipality;
 - (ii) the National Treasury; and
 - (iii) the relevant Provincial Treasury.
 - c) make recommendations as to whether an adjustments budget is necessary; and; recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Section 54 (1) of the Act further states that:

- (1) On the receipt of a statement or report submitted by the accounting officer of the municipality in terms of Section 71 or 72, the Mayor must-
 - (a) Consider the statement or report;
 - (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery budget implementation plan;
 - (c) Consider, and, if necessary, make any revisions to the service delivery and budget implementation plan, provide that revisions to the service delivery targets and performance indicators in the plan may only be revised with the approval of the council following approval of an adjustment budget;
 - (d) Issue any appropriate instructions to the accounting officer to ensure-

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- (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
- (ii) That spending of funds and revenue collections proceed in accordance with the budget;
- (e) Identify any problems facing the municipality, including any emerging or impending financial problems; and
- (f) In the case of a Section 72 report, submit the report to the council by 31 January of each year

In compliance with Section 72 of the Act, the Mid-Year Performance Assessment is compiled and reported on accordingly.

FINANCIAL PERFORMANCE vs. APPROVED BUDGET

Tables C1 and C4 highlight the financial performance of the municipality for the first half of the financial year.

Revenue

The total actual to date revenue (including capital grants) reported for the period under review is R532 563 million compared to the projected budget revenue of R592 175 million. This revenue is not actual cash as it includes billed and realised revenue.

Expenditure

The total actual expenditure to date amount to R587 361 million recorded for the period under review, which is 20% higher than the projected budget of R489 524 million. This figure includes both cash and non-cash transactions.

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Revenue for the six months ending 31st December 2025 (exclude capital transfers)

LIM368 Modimolle-Mookgopong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Half Year

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		240,388	335,588	-	155,374	155,374	167,794	(12,419)	-7%	335,588
Service charges - Water		98,986	131,310	-	40,042	40,042	65,655	(25,613)	-39%	131,310
Service charges - Waste Water Management		49,522	56,877	-	25,070	25,070	28,438	(3,368)	-12%	56,877
Service charges - Waste management		30,388	33,231	-	17,842	17,842	18,616	(774)	-7%	33,231
Sale of Goods and Rendering of Services		2,911	4,027	-	1,313	1,313	2,013	(700)	-35%	4,027
Agency services		6,947	3,574	-	-	-	1,787	(1,787)	-100%	3,574
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		52,522	66,328	-	45,026	45,026	43,163	1,864	4%	66,328
Interest from Current and Non-Current Assets		2,159	1,204	-	1,370	1,370	802	568	128%	1,204
Dividends		78	-	-	-	-	-	-	-	-
Rent on Land		2	-	-	-	-	-	-	-	-
Rental from Fixed Assets		545	581	-	156	156	291	(135)	-46%	581
Licence and permits		-	-	-	-	-	-	-	-	-
Special Rating Levies		-	-	-	-	-	-	-	-	-
Operational Revenue		1,804	5,539	-	1,218	1,218	2,770	(1,552)	-56%	5,539
Non-Exchange Revenue										
Property rates		147,134	150,352	-	86,065	86,065	80,176	5,890	7%	150,352
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		310	11,540	-	203	203	5,524	(5,321)	-85%	11,540
Licence and permits		144	593	-	3,744	3,744	447	3,297	733%	593
Transfers and subsidies - Operational		153,950	169,775	-	118,216	118,216	84,887	33,328	35%	169,775
Interest		34,797	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		(19,521)	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and		843,264	1,000,924	-	495,729	495,729	500,462	(4,733)	-1%	1,000,924

Monthly revenue for the six months ended 31st December 2025

	Jul	Aug	Sep	Oct	Nov	Dec	Total
Revenue By Source							
Property rates	-15,343	-15,602	-14,276	-12,500	-13,140	-15,205	-86,065
Service charges - electricity revenue	-28,149	-28,771	-23,968	-25,440	-23,739	-25,307	-155,374
Service charges - water revenue	-6,256	-7,035	-5,570	-7,092	-6,114	-7,975	-40,042
Service charges - sanitation revenue	-4,453	-4,328	-4,170	-4,025	-4,044	-4,050	-25,070
Service charges - refuse revenue	-3,046	-3,154	-3,099	-2,865	-2,822	-2,856	-17,842
Service charges - other	-	-	-	-	-	-	-
Rental of facilities and equipment	-39	35	-36	-42	-35	-40	-156
Interest earned - external investments	-19	-330	-258	-324	-272	-166	-1,370
Interest earned - outstanding debtors	1,649	-9,139	-9,244	-9,293	-9,057	-9,942	-45,026
Fines, penalties and forfeits	-4	-17	-6	-209	-35	-23	-293
Licences and permits	-2	-3,583	-36	-12	-109	-2	-3,744
Transfers and subsidies-operational	-67,730	-	-763	-859	-745	-48,119	-118,216
Other revenue	-448	-481	-385	-633	-437	-148	-2,531
TOTAL	-123,839	-72,405	-61,811	-63,292	-60,549	-113,833	-495,729

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Operational expenditure for the period ended 31st December 2025

LIM368 Modimolle-Mookgopong - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Half Year

Description	Ref	2024/25	Budget Year 2023/26							
		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Expenditure By Type										
Employee related costs		262,722	262,625	-	141,912	141,912	131,312	10,600	8%	262,625
Remuneration of councillors		14,602	18,895	-	6,738	6,738	9,448	(2,710)	-29%	18,895
Bulk purchases - electricity		273,844	300,113	-	156,165	156,165	151,557	4,608	3%	300,113
Inventory consumed		30,222	32,167	-	14,763	14,763	16,094	(1,331)	-8%	32,167
Debt impairment		63,467	98,000	-	-	-	49,000	(49,000)	-100%	98,000
Depreciation and amortisation		62,987	52,200	-	23,033	23,033	26,100	(3,067)	-12%	52,200
Interest		72,926	6,262	-	43,997	43,997	3,131	40,866	1305%	6,262
Contracted services		184,757	139,340	-	73,757	73,757	69,670	4,087	6%	139,340
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		552,659	-	-	-	-	-	-	-	-
Operational costs		60,340	66,425	-	126,996	126,996	33,213	93,783	282%	66,425
Losses on Disposal of Assets		314	-	-	-	-	-	-	-	-
Other Losses		6,526	-	-	-	-	-	-	-	-
Total Expenditure		1,583,391	979,049	-	587,361	587,361	489,524	97,837	20%	979,049
Surplus/(Deficit)		(742,127)	21,875	-	(91,632)	(91,632)	10,938	(102,569)	-938%	21,875
Transfers and subsidies - capital (monetary allocations)		154,701	163,427	-	36,634	36,634	91,713	(54,879)	-60%	163,427
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & income tax		(587,426)	203,302	-	(54,798)	(54,798)	102,651			203,302
Surplus/(Deficit) after income tax		(587,426)	203,302	-	(54,798)	(54,798)	102,651			203,302
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(587,426)	203,302	-	(54,798)	(54,798)	102,651			203,302
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		(587,426)	203,302	-	(54,798)	(54,798)	102,651			203,302

A breakdown of the total operating expenditure per month

Description	Budget year 2025/26						
	Jul	Aug	Sep	Oct	Nov	Dec	Total
Employee related costs	819	45,791	23,871	24,016	23,634	23,781	141,912
Remuneration of councillors	1,129	1,126	1,122	1,126	1,126	1,110	6,738
Irrecoverable Debts Written Off	-	-	-	-	-	-	-
Depreciation and Amortisation	-	-	9,213	4,607	4,607	4,607	23,033
Finance charges	4,234	6,826	5,496	5,760	7,070	14,611	43,997
Bulk purchases	-	34,153	31,404	22,534	23,431	44,643	156,165
Inventory consumed	1,079	2,522	2,521	3,233	2,431	2,977	14,763
Contracted services	15,274	9,096	13,253	9,735	12,067	14,333	73,757
Transfers and grants	-	-	-	-	-	-	-
Other expenditure	1,798	106,595	4,549	1,627	5,509	6,918	126,996
Loss on disposal of PPE	-	-	-	-	-	-	-
Total Expenditure	24,333	206,109	91,429	72,638	79,873	112,978	587,361

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The main cost drivers for the municipality are salary costs, bulk purchases, contracted services, inventory consumed and other general expenditure. Under employee related expenditure Overtime cost; under contracted services legal fees and vehicle running cost and repair and maintenance cost need to be monitored effectively to ensure minimal spending or spending within the budget.

Capital Expenditure

The municipality has incurred expenditure of R48 660 million on the total capital budget in the first six months of the financial year which indicates slow expenditure on capital projects. The expenditure for the period under review was anticipated to be R100 999 million. Some challenges with payment to contractors, late approval of project business plans, rainy season, community disruptions, timing of grant transfer and other issues affecting project implementation did have an impact on capital project spending being below the projected budget.

Take note that this information is what is captured on the municipal financial system, which might differ with other technical reports as those reports include submitted invoices even though they are not yet actually paid.

LIM368 Modimolle-Mookgopong - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - Half Year

Vote Description	Ref	2024/25		Budget Year 2025/26						
		Audited	Original	Adjusted	Mid Year	YearTD	YearTD	YTD	YTD %	Full Year
R thousands										
Capital Expenditure - Functional Classification										
Governance and administration		9 063	15 450	-	141	141	7 723	(7 584)	-88%	15 450
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		9 063	15 450	-	141	141	7 723	(7 584)	-88%	15 450
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		1 490	8 521	-	7 365	7 365	4 280	3 104	73%	8 521
Community and social services		(1 115)	-	-	-	-	-	-	-	-
Sport and recreation		2 505	8 521	-	7 365	7 365	4 280	3 104	73%	8 521
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		63 207	25 268	-	31 058	31 058	12 634	18 424	146%	25 268
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		63 207	25 268	-	31 058	31 058	12 634	18 424	146%	25 268
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		68 157	152 738	-	10 997	10 997	76 379	(65 383)	-87%	152 738
Energy services		6 182	16 000	-	7 478	7 478	8 000	(522)	-7%	16 000
Water management		41 023	71 406	-	1 700	1 700	56 703	(34 003)	-65%	71 406
Waste water management		17 361	52 094	-	425	425	26 487	(26 072)	-98%	52 094
Waste management		-	12 358	-	493	493	6 179	(5 686)	-92%	12 358
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	141 917	201 997	-	48 660	48 660	100 999	(52 339)	-52%	201 997
Funded by:										
National Government		112 920	183 427	-	48 519	48 519	91 713	(43 194)	-47%	183 427
Provincial Government		-	-	-	-	-	-	-	-	-
Local Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) Nat. Prov. Depart		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		112 920	183 427	-	48 519	48 519	91 713	(43 194)	-47%	183 427
Borrowing	5	-	-	-	-	-	-	-	-	-
Internally generated funds		12 996	18 570	-	141	141	9 285	(8 145)	-98%	18 570
Total Capital Funding		125 916	201 997	-	48 660	48 660	100 999	(52 339)	-52%	201 997

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Statement of Financial position as at 31st Decemeber 2025

LIM368 Modimolle-Mookgopong - Table C6 Monthly Budget Statement - Financial Position - M06 - Half Year

Description	Ref	Budget Year 2025/26				
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands						
ASSETS						
Current assets						
Cash and cash equivalents		31,930	25,616	-	20,161	25,616
Trade and other receivables from exchange transactions		72,893	496,091	-	79,706	496,091
Receivables from non-exchange transactions		7,352	1,347,959	-	39,530	1,347,959
Current portion of non-current receivables		-	-	-	-	-
Inventory		2,299	2,299	-	2,299	2,299
VAT		449,568	50,146	-	483,422	50,146
Other current assets		2,253	-	-	2,279	-
Total current assets		566,235	1,922,111	-	627,366	1,922,111
Non current assets						
Investments		128	-	-	128	-
Investment property		852,970	1,264,972	-	852,970	1,264,972
Property, plant and equipment		1,446,680	1,610,372	-	1,472,306	1,610,372
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		161	161	-	161	161
Intangible assets		0	142	-	0	142
Trade and other receivables from exchange transactions		-	-	-	-	-
Non-current receivables from non-exchange transactions		-	-	-	-	-
Other non-current assets		-	-	-	-	-
Total non current assets		2,299,939	2,895,647	-	2,325,566	2,895,647
TOTAL ASSETS		2,866,175	4,817,758	-	2,952,932	4,817,758
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		634	5,956	-	634	5,956
Consumer deposits		13,773	13,607	-	13,916	13,607
Trade and other payables from exchange transactions		1,652,974	636,435	-	1,749,662	636,435
Trade and other payables from non-exchange transactions		32,442	799	-	57,237	799
Provision		54,548	3,960	-	54,548	3,960
VAT		327,887	86,336	-	347,380	86,336
Other current liabilities		-	6,736	-	-	6,736
Total current liabilities		2,082,262	753,829	-	2,223,376	753,829
Non current liabilities						
Financial liabilities		-	634	-	-	634
Provision		74,723	-	-	74,723	-
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		88,957	889,695	-	88,957	889,695
Total non current liabilities		163,680	890,328	-	163,680	890,328
TOTAL LIABILITIES		2,245,942	1,644,157	-	2,387,056	1,644,157
NET ASSETS	2	620,232	3,173,601	-	565,876	3,173,601
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		974,994	3,173,601	-	565,392	3,173,601
Reserves and funds		433	-	-	433	-
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	975,428	3,173,601	-	565,876	3,173,601

Total Assets

Variances were noted between the budgeted values of assets and the actuals recorded at the end of the review period. As at the end of December 2025, the municipality recorded total assets of R2 952 932 billion, made up of R627 366 million and R2 325 566 billion for current assets and non-current assets respectively. Current assets are those assets that are likely to be converted into cash within twelve months, while non-current assets are likely to be converted into cash over a longer-term.

The following asset items were noted to require attention during the adjustments budget.

- **Trade & other receivables (exchange & non-exchange transactions)**

As at the end of December 2025, the municipality recorded consumer debtors of R119 236 million, representing about 4% of the total assets. Looking at the annual budgeted consumer debtors of R1 844 050 million. This is also an indication of the rate at which consumer debtors are escalating. It will be important that council fast-track implementation of its credit control and debt collection strategies in order to collect the outstanding debtors. The municipality will need to estimate the projected annual debtors and the provision for debt impairment in order to accurately budget for the consumer debtors projected at the end of the financial year.

- **Property Plant and Equipment (PPE)**

As at 31st December 2025, the municipality recorded R1 472 306 billion for Property Plant and Equipment, which represents 49% of the total assets. These assets comprise of roads and storm water, water and infrastructure, electricity infrastructure, community assets, and other plants and equipment which the municipality has acquired mainly for service delivery and for its own use. Service delivery of the municipal is majored by its ability to provide these services to communities.

Total Liabilities

Variances were noted between the budgeted values of liabilities and the actuals recorded at the end of the review period. As at the end of December 2025, the municipality recorded total liabilities of R2 387 056 billion, made up of R2 223 376 billion and R163 680 million for current liabilities and non-current liabilities respectively. Current liabilities are those liabilities that are payable by the municipality within the twelve months, while non-current liabilities are those liabilities that are payable over a period beyond twelve months.

The current ratio of the municipal's financial position equals to 0.282168, which is current assets divide by current liabilities (627 366 / 2 223 376). According to the acceptable norms, a current ratio which is less than 1 is considered a bad ratio as it implies that an institution is not liquid enough and it is financial unstable. So the municipality need to improve on its abilities to raise current assets so that it can be in a better position pay off debts when they become due.

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Cash flow Statement as at 31st December 2025

LIM368 Modimolle-Mookgopong - Table C7 Monthly Budget Statement - Cash Flow - M06 - Half Year

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		112,513	120,264	-	55,830	55,830	60,132	(4,302)	-7%	120,264
Service charges		387,625	473,800	-	202,518	202,518	236,900	(34,382)	-15%	473,800
Other revenue		59,610	26,374	-	12,330	12,330	13,187	(857)	-6%	26,374
Transfers and Subsidies - Operational		187,739	189,775	-	119,609	119,609	84,887	34,721	41%	189,775
Transfers and Subsidies - Capital		112,352	183,427	-	59,862	59,862	91,713	(31,851)	-35%	183,427
Interest		1,976	61,631	-	1,275	1,275	30,816	(29,541)	-86%	61,631
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(266,157)	(822,586)	-	(147,311)	(147,311)	(411,293)	263,982	-64%	(822,586)
Interest		-	(5,262)	-	-	-	(3,101)	3,101	-100%	(5,262)
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		393,660	206,422	-	304,113	304,113	103,211	(200,902)	-195%	206,422
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(100,035)	(202,997)	-	(61,983)	(61,983)	(101,499)	39,516	-36%	(202,997)
NET CASH FROM/(USED) INVESTING ACTIVITIES		193,065	(202,997)	-	(61,983)	(61,983)	(101,499)	(39,516)	39%	(202,997)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/financing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		703,745	3,425	-	242,131	242,131	1,713			3,425
Cash/cash equivalents at beginning		22,191	22,191	-		31,930	22,191			31,930
Cash/cash equivalents at month/year end		726,936	25,616	-		274,061	23,904			35,355

The net cash from operating activities amounted to R304 113 million, net cash from investing activities amounted to (61 983 million).

The Municipality's cash and cash equivalent at the end of the period was standing at R274 061 million. The municipality need to improve the collection rate. The municipality is currently grant dependent, which means without grants the municipality cannot service its financial obligations as and when they become due.

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Main Budget Statements summary

LIM368 Modimolle-Mookgopong - Table C1 Monthly Budget Statement Summary - M06 - Half Year

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	147,194	160,352	-	86,065	86,065	80,179	5,886	7%	160,352
Service charges	419,261	557,005	-	238,328	238,328	278,502	(40,175)	-14%	557,005
Investment revenue	2,169	1,204	-	1,370	1,370	802	788	128%	1,204
Transfers and subsidies - Operational	163,993	169,775	-	118,216	118,216	84,887	33,329	39%	169,775
Other own revenue	110,658	112,589	-	51,751	51,751	56,294	(4,544)	-8%	112,589
Total Revenue (excluding capital transfers and contributions)	843,264	1,000,924	-	495,729	495,729	500,462	(4,733)	-1%	1,000,924
Employee costs	262,722	262,625	-	141,912	141,912	131,312	10,600	8%	262,625
Remuneration of Councillors	14,602	18,895	-	6,738	6,738	6,448	(2,710)	-29%	18,895
Depreciation and amortisation	62,987	52,200	-	23,033	23,033	26,100	(3,067)	-12%	52,200
Interest	72,929	6,262	-	43,997	43,997	3,131	40,866	1305%	6,262
Inventory consumed and bulk purchases	304,066	335,300	-	170,928	170,928	167,650	3,277	2%	335,300
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	868,085	303,786	-	200,753	200,753	151,883	48,870	32%	303,786
Total Expenditure	1,585,391	979,049	-	587,361	587,361	489,524	97,837	20%	979,049
Surplus/(Deficit)	(742,127)	21,875	-	(91,632)	(91,632)	10,938	(102,569)	-938%	21,875
Transfers and subsidies - capital (monetary)	154,701	183,427	-	36,834	36,834	91,713	(54,879)	-60%	183,427
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & Share of surplus/ (deficit) of associate	(587,426)	203,302	-	(54,798)	(54,798)	102,651	(157,449)	-153%	203,302
Surplus/ (Deficit) for the year	(587,426)	203,302	-	(54,798)	(54,798)	102,651	(157,449)	-153%	203,302
Capital expenditure & funds sources									
Capital expenditure	141,917	201,997	-	48,660	48,660	100,999	(52,339)	-52%	201,997
Capital transfers recognised	112,920	183,427	-	48,519	48,519	91,713	(43,194)	-47%	183,427
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	12,996	18,571	-	141	141	9,285	(9,145)	-98%	18,571
Total sources of capital funds	125,916	201,997	-	48,660	48,660	100,999	(52,339)	-52%	201,997
Financial position									
Total current assets	566,235	1,922,111	-	-	627,366	-	-	-	1,922,111
Total non current assets	2,299,939	2,895,647	-	-	2,325,566	-	-	-	2,895,647
Total current liabilities	2,082,262	753,829	-	-	2,223,376	-	-	-	753,829
Total non current liabilities	163,680	890,328	-	-	163,680	-	-	-	890,328
Community wealth/Equity	975,478	3,173,601	-	-	565,876	-	-	-	3,173,601
Cash flows									
Net cash from (used) operating	595,660	206,422	-	304,113	304,113	103,211	(200,902)	-195%	206,422
Net cash from (used) investing	108,085	(202,997)	-	(61,983)	(61,983)	(101,499)	(39,516)	39%	(202,997)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	725,936	25,616	-	-	274,061	23,904	(250,157)	-1047%	35,355
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By income Source	52,452	38,126	33,974	33,018	31,225	30,515	28,664	=====	1,543,674
Creditors Age Analysis									
Total Creditors	55,240	36,855	27,423	33,876	41,503	166	51,492	=====	1,582,772

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2 – SUPPORTING DOCUMENTATION

Debtors Analysis

The outstanding debtors for the period ended 31st December 2025 is been reported at R1 543 674 billion. The largest outstanding amount owed to the municipality is coming from normal households; this category owes R1 065 504 billion, which is 69% of the total debtors. The long outstanding consumer debts may negatively affect the sustainability of the municipality. The average collection rate is reported to be at 52% over the past six months. The effective implementation of the debt collection and credit control is critically essential to ensure the sustainability of the municipality; this figure is due to old debts. The Municipality needs to work harder on collecting old debts.

There is a huge amount for interest incurred on arrear accounts. This indicates that consumer debts remain unpaid or uncollected therefore incurring interest. This poses a real concern for the municipality's ever increasing debt book.

Below is a detailed breakdown of debtors per service and per category group.

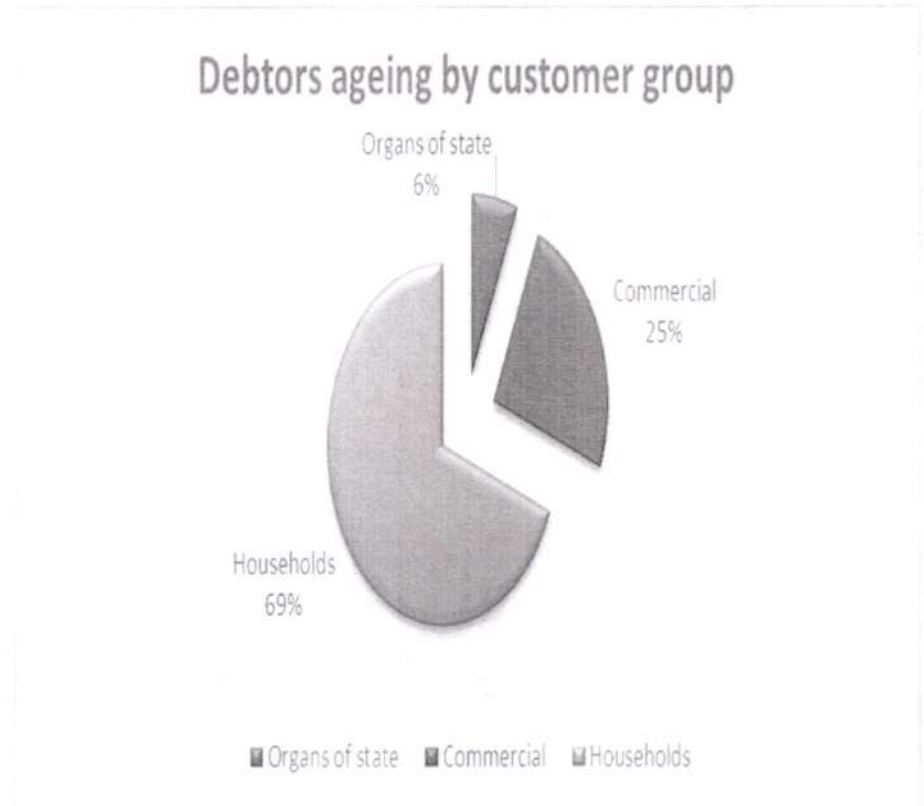
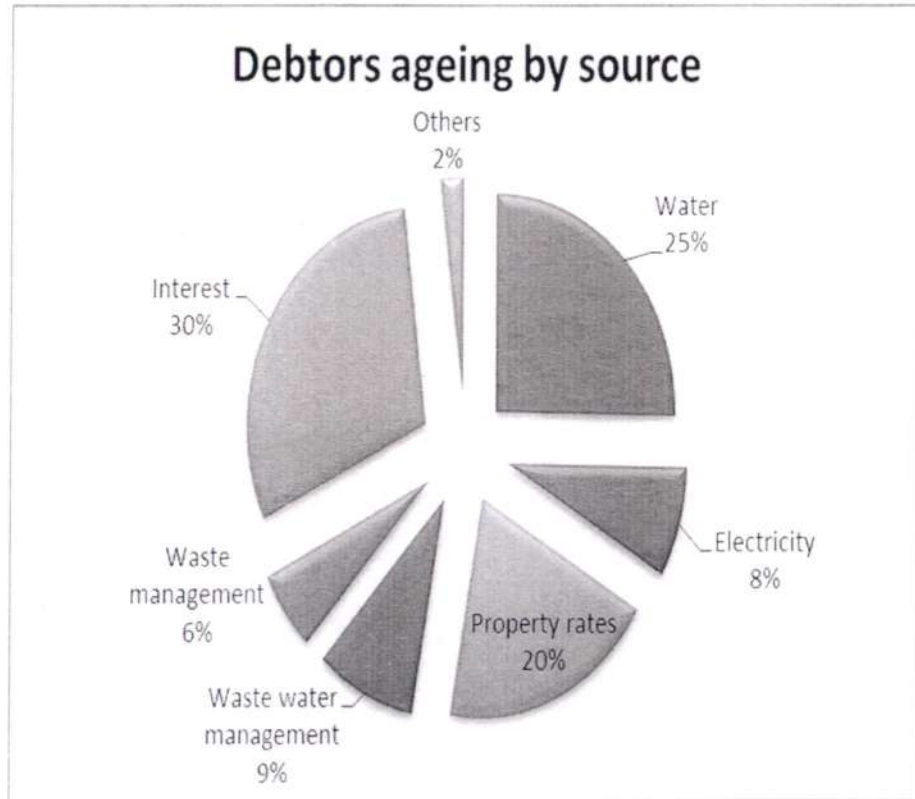
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Summary of Debtors as at 31st December 2025

LIM368 Modimolle-Mookgopong - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 - Half Year

Description	NT Code	Budget Year 2025/26									Total	Total over 90 days
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr			
R thousands												
Debtors Age Analysis By Income Source												
Trade and Other Receivables from Exchange Transactions - Water	1200	8,919	7,336	6,643	5,645	5,715	5,530	4,933	345,597	390,218	367,420	
Trade and Other Receivables from Exchange Transactions - Electricity	1300	14,220	7,104	6,219	5,113	4,952	4,122	4,246	90,230	126,311	98,768	
Receivables from Non-exchange Transactions - Property Rates	1400	11,566	7,142	5,960	6,595	5,637	6,319	5,107	250,864	269,194	274,523	
Receivables from Exchange Transactions - Waste Water Management	1500	3,991	3,070	2,850	2,883	2,750	2,710	2,520	118,848	139,765	129,851	
Receivables from Exchange Transactions - Waste Management	1600	2,874	2,204	2,050	2,239	2,017	1,953	1,345	76,648	91,833	84,703	
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	
Interest on Arrear Debtor Accounts	1810	10,780	10,552	10,299	10,395	10,083	9,838	9,778	394,027	465,751	434,121	
Recoverable unauthorised, irregular, fridess and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	
Other	1900	103	717	46	42	31	42	135	29,486	30,602	29,737	
Total By Income Source	2000	52,452	38,126	33,974	33,018	31,225	30,515	28,664	1,293,701	1,543,674	1,419,122	
2024/25 - totals only		53,012	44,779	41,831	34,862	33,108	30,181	30,797	1,151,708	1,420,275	1,280,654	
Debtors Age Analysis By Customer Group												
Organs of State	2200	5,143	2,861	3,727	2,753	2,508	3,382	2,553	75,601	98,530	86,798	
Commercial	2300	19,059	10,911	8,346	8,668	8,151	7,616	6,955	309,931	379,641	341,322	
Households	2400	28,250	24,354	21,898	21,596	20,586	19,517	19,156	910,168	1,065,504	991,003	
Other	2500	-	-	-	-	-	-	-	-	-	-	
Total By Customer Group	2600	52,452	38,126	33,974	33,018	31,225	30,515	28,664	1,293,701	1,543,674	1,419,122	

A graphical breakdown of debtors per source and customer group.



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Creditors' Analysis

Below is a table summarising the ageing of the outstanding creditors.

Creditors as at 31st December 2025

Description	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	Over 120 days	Total
	R thousands					
Creditors Age Analysis By Customer Type						
Bulk Electricity	R47 154 935.67	R33 934 425.91	27 155 436.88	32 509 989.45	1 354 975 486.86	R1 495 730 274.77
Bulk Water	R1 934 064.78				R35 335 899.29	R37 269 964.07
PAYE deductions		-	-	-	-	-
VAT (output less input)						
Pensions / Retirement deductions						
Loan repayments						
Trade Creditors	R6 153 879.47	R2 920 735.18	R327 534.85	R1 366 033.86	R39 003 277.05	R49 771 460.41
Auditor General	-		-	-		
Other	-	-	-	-		
Total By Customer Type	R55 242 879.92	R36 855 161.09	R27 482 971.73	R33 876 023.31	R1 429 314 663.20	R1 582 771 699.25

As at 31st December 2025, creditors ageing analysis had a balance of R1 582 772 billion. This includes Eskom, Magalies water, Auditors General and others. This ageing balance might be understated as some of the creditors invoices were not all captured on the financial system. One of the major impacts for a huge creditors' balance is non-payment or delayed payment due to cash constraints therefore accruing interests' charges and contract management on capital projects.

Below is a table that details the municipal investments portfolio as at 31st December 2025.

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Call Investments register

MMLM INVESTMENT SCHEDULE 2025/26										
LONG TERM INVESTMENTS (longer than 12 months)										
FINANCIAL INSTITUTION	TYPE OF INVESTMENT	ACCOUNT NO	OPENING BALANCE	ACCRUED-PRIOR YEAR (2024/25)	INTEREST EARNED TO DATE	INTEREST ACCRUED TO DATE	WITHDRAWALS / TRANSFERS	BANK CHARGES	FAIR VALUE ADJ	CLOSING BALANCE 2025/12/31
NTK	SHARES		145,641	-	-	-	-		-	145,641
TOTAL			145,641	-	-	-	-		-	145,641
SHORT TERM INVESTMENTS (between 3 months and 12 months)										
FINANCIAL INSTITUTION	TYPE OF INVESTMENT	ACCOUNT NO	OPENING BALANCE	ACCRUED-PRIOR YEAR (2024/25)	INTEREST EARNED TO DATE	INTEREST ACCRUED TO DATE	WITHDRAWALS / TRANSFERS	BANK CHARGES	DEPOSIT MADE	CLOSING BALANCE 2025/12/31
FNB	FIXED DEPOSIT	710 5722 0470	900,000.00	60,054.93	14,239.73	20,534.85	-74,294.66			900,000.00
TOTALS			900,000.00	60,054.93	14,239.73	20,534.85	-74,294.66		-	900,000.00
CASH AND CASH EQUIVALENTS (less than 3 months)										
FINANCIAL INSTITUTION	TYPE OF INVESTMENT	ACCOUNT NO	OPENING BALANCE	ACCRUED-PRIOR YEAR (2024/25)	INTEREST EARNED TO DATE	INTEREST ACCRUED TO DATE	WITHDRAWALS / TRANSFERS	BANK CHARGES	DEPOSIT MADE	CLOSING BALANCE 2025/12/31
FNB	CALL	630 2033 9370	6.87							6.87
FNB	CALL	630 5948 2140	1,228,896.43		451,244.27	-	-29,628,811.19	-	31,460,000.00	3,511,329.51
FNB	CALL	630 5948 2968	22,177,196.35		688,659.13		-27,089,112.59	-	8,500,000.00	4,276,742.89
FNB	CALL	631 1428 5942	43,491.49		137,313.48		-64,469,467.39	-	64,300,000.00	11,337.58
FNB	CALL	631 1428 1544	8,512.38		290.98		-	-	-	8,803.37
TOTALS			23,458,103.51	-	1,277,507.87	-	-121,187,391.17	-	104,260,000.00	7,808,220.21
TOTAL INVESTMENTS			24,503,744.31	60,054.93	1,291,747.59	20,534.85	-121,261,685.83	-	104,260,000.00	8,853,861.01

The available balance in the investment accounts as at the end of the period amounted to R 8 853 million. This balance include funds received on grants. The municipality is strongly grant dependent meaning it can't survive on its own cash or implement capital projects from internally generated funds.

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Allocation on grant/subsidies receipts and expenditure

Budget year 2025/26							
Description	DORA allocation	Unspent balance from previous Fin Yr	Funds received to date	Transfer withheld	Spent to date	Unspent balance	% Spent to date on allocation
Grants and Subsidies							
Equitable shares	162,022,000	-	115,587,000	5,929,000	115,587,000	-	71%
Finance Management Grant	2,600,000	-	2,600,000	-	973,833	1,626,167	37%
Expanded Public works program	2,031,000	-	1,422,000	-	964,929	457,071	48%
Water Service Infrastructure grant	123,300,000	-	8,363,137	-	8,363,137	-	7%
Energy Efficiency Demandside grant	4,000,000	203,800	2,600,000	-	3,437,101	-633,301	86%
Integrated National Electrification grant	12,000,000	5,725,016	5,400,000	3,000,000	4,860,937	6,264,079	41%
Municipal Infrastructure grant	46,449,000	-	39,166,000	-	39,414,986	-248,986	85%
LGSETA	-	-	373,588	-	373,588	-	100%
Municipal Disaster relief grant	-	26,513,241	-	-	3,138,197	23,375,044	12%
Sub total	352,402,000	32,442,057	175,511,725	8,929,000	177,113,708	30,840,074	

The above table illustrate grants received on both conditional and unconditional grants and subsidies. For the 2025/26 financial year an amount of R352 402 million has been allocated to the municipality through the DORA.

From the total allocation, a total of R175 512 million has been transferred to the municipality, which is 50% of the allocation and an amount of R177 114 million has been spent or realised to date. This makes spending against the total received to date and the unspent balance from previous financial year to stand at 88%. The unspent balance includes a balance on EEDG and Municipal Disaster grants carried forward from previous financial years amounting to R26 403 million. Plans are in place to ensure that the funds are spend before the end of the current financial year, whereas EEDG and MIG have spent above the available balance or received to date. INEP and Equitable shares had a portion of funds being withheld due to low spending and non-approval of a roll over application.

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Other Municipal Staff										
Basic Salaries and Wages		144,735	156,059	-	76,242	76,242	78,030	(1,787)	-2%	156,059
Pension and UIF Contributions		32,336	36,080	-	16,921	16,921	18,040	(1,119)	-6%	36,080
Medical Aid Contributions		12,778	13,172	-	6,599	6,599	6,586	13	0%	13,172
Overtime		23,499	7,864	-	12,858	12,858	3,932	8,926	227%	7,864
Performance Bonus		12,144	22,421	-	7,262	7,262	11,211	(3,949)	-55%	22,421
Motor Vehicle Allowance		17,089	17,967	-	8,768	8,768	8,984	(215)	-2%	17,967
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		1,505	1,591	-	813	813	795	17	2%	1,591
Other benefits and allowances		3,588	3,100	-	1,930	1,930	1,550	380	15%	3,100
Payments in lieu of leave		3,068	-	-	588	588	-	588	=DIV/0	-
Long service awards		2,114	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	3,185	-	-	2,285	2,285	-	2,285	=DIV/0	-
Entertainment		-	-	-	-	-	-	-	-	-
Security		-	-	-	-	-	-	-	-	-
Accing and post-related allowance		256	-	-	183	183	-	183	=DIV/0	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		256,325	258,254	-	134,451	134,451	129,127	5,324	4%	258,254
% increase	4		0.8%							0.8%
Total Parent Municipality		277,324	281,520	-	146,200	146,200	140,760	5,440	4%	281,520
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		277,324	281,520	-	146,200	146,200	140,760	5,440	4%	281,520
% increase	4		1.5%							1.5%
TOTAL MANAGERS AND STAFF		262,722	262,625	-	139,462	139,462	131,312	8,150	6%	262,625

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The table above illustrate expenditure on councillor's remuneration, senior managers' and employees' benefits.

Section 66 of the MFMA requires that the accounting officer of a municipality must, in a format and for the periods as may be prescribed, report to the council on all expenditure incurred by the municipality on staff salaries, wages, allowances and benefits and in a manner that discloses such expenditure per type of expenditure, namely-

- a. Salaries and wages
- b. Contribution for pension and medical aid
- c. Travel, motor car, accommodation, subsistence and other allowances
- d. Housing benefits
- e. Overtime
- f. Loans and advances; and
- g. any other benefit or allowance related to staff.

For the period under review the municipality has incurred a total employee related cost and benefits (councillors, senior manager and staff) amounting to R146 200 million. The expenditure looks to be above the projection of R140 760 million, 4% above the projected budget at the end of the period.

Cost containment measures still need to be exercised to ensure expenditure is kept at a minimum; especially on overtime, standby allowance and other related expenditure.

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3. SUMMARY OF THE OVERALL ORGANISATIONAL PERFORMANCE FOR 2025/26 MID-YEAR PERFORMANCE

The municipality had to report on Key Performance Indicators as per the Approved Special Adjusted Service Delivery and Budget Implementation Plan during the reporting period for the 2025/26 Mid-Year. The summary of the performance PER KPA achieved are reflected below:

KPA	Total no of KPI's as per the SDBIP	Targets applicable for Mid-Year	Targets achieved	Targets not achieved	Actual performance not reported	POE not provided/complete	Inconsistency
Municipal Financial Viability and Management	21	12	6	6	-	-	-
Basic Service Delivery	42	34	17	16	-	-	-
Municipal Transformation and Institutional Development	20	16	10	6	-	-	-
Good Governance and Public Participation	11	5	4	1	-	-	-
Local Economic Development	5	1	1	0	-	-	-
Spatial rationale	11	8	5	3	-	-	-
Total	110	76	43	33	-	-	-
Total in %	100%	69%	57%	43%	-	-	-

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The table above depicts performance per Key Performance Areas. Modimolle-Mookgophong Local Municipality had a total number of **76** targets applicable for the mid-year (July to December 2025). Out of 76 planned targets, **43** which constitute **57%** were **achieved**, and **33** which constitute **43%** were **not achieved**.

3.1. SUMMARY OF MID-YEAR PERFORMANCE INDICATORS PER MUNICIPAL DIRECTORATES

No	Name of Directorate	Total of SDBIP Indicators	Total Number of Indicators Achieved	Total Number of Indicators Not Achieved	Percentage
1.	Budget and Treasury Office	12	6	6	50%
2.	Social and Community Services	8	4	4	50%
3.	Technical Services	26	13	13	50%
4.	Corporate Services	16	10	6	62%
5.	Office of the Municipal Manager	5	4	1	80%
6.	Strategic Planning and Economic Development	9	6	3	67%

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3.2 COMPARISON OF PERFORMANCE AGAINST SET TARGETS FOR THE 2025/26 FIRST QUARTER AND 2025/26 SECOND QUARTER PER KPA

2025/2026 FINANCIAL YEAR PERFORMANCE (FIRST QUARTER)						2025/2026 FINANCIAL YEAR PERFORMANCE (SECOND QUARTER)				
KPA	First Quarter Targets	Achieved	%	Not Achieved	%	Second Quarter Targets	Achieved	%	Not Achieved	%
Municipal Financial Viability & Management	10	6	60%	4	40%	10	5	50%	5	50%
Basic Service Delivery	31	15	48%	16	52%	33	16	48%	17	52%
Municipal Institutional Development & Transformation	15	10	67%	5	33%	16	10	63%	6	37%
Good Governance & Public Participation	5	4	80%	1	20%	3	2	67%	1	33%
Spatial Rationale	8	5	63%	3	37%	7	4	57%	3	43%
Local Economic Development	1	0	0%	1	100%	0	0	0%	0	0%
Total	70	40	57%	30	43%	69	37	53%	32	47%

The table above compares performance for the 2025/2026 first quarter and the 2025/2026 second quarter. For 2025/2026 first quarter, out of the 70 planned targets only 40 (57%) of the set targets were achieved and 30 (43%) of the set targets were not achieved. For the 2025/2026 second quarter, out of 69 planned targets only 37 planned targets were achieved (53%) whilst 32 were not achieved (47%). There is a decline of 4% on institutional performance for 2025/2026 first quarter as compared to 2025/2026 second quarter.

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3.3 COMPARISON OF DEPARTMENTAL PERFORMANCE AGAINST SET TARGETS FOR THE 2025/2026 FIRST QUARTER AND 2025/2026 SECOND QUARTER

2025/2026 FINANCIAL YEAR PERFORMANCE (FIRST QUARTER)						2025/2026 FINANCIAL YEAR PERFORMANCE (SECOND QUARTER)				
Department	First Quarter Targets	Achieved	%	Not Achieved	%	Second Quarter Targets	Achieved	%	Not Achieved	%
Budget and Treasury Office	10	6	60%	4	40%	10	5	50%	5	50%
Social and Community Services	7	5	71%	2	29%	8	4	50%	4	50%
Technical Services	24	10	42%	14	58%	25	12	48%	13	52%
Corporate Services	15	10	67%	5	33%	16	10	63%	6	37%
Office of the Municipal Manager	5	4	80%	1	20%	3	2	67%	1	33%
Strategic Planning and Economic Development	9	5	56%	4	44%	7	4	57%	3	43%
Total	70	40	57%	30	43%	69	37	53%	32	47%

The table above compares departmental performance for the 2025/2026 first quarter and the 2025/2026 second quarter. For 2025/2026 first quarter, out of the 70 planned targets only 40 (57%) of the set targets were achieved and 30 (43%) of the set targets were not achieved. For the 2025/2026 second quarter, out of 69 planned targets only 36 planned targets were achieved (52%) whilst 33 were not achieved (48%). There is a decline of 5% on institutional performance for 2025/2026 first quarter as compared to 2025/2026 second quarter.

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4. Annexure A: 2025/2026 MID-YEAR Performance Report

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
STRATEGIC OBJECTIVE: IMPROVED FINANCIAL MANAGEMENT													
OUTCOME STATEMENT: IMPROVING THE FINANCIAL MANAGEMENT OF THE MUNICIPALITY THROUGH THE IMPLEMENTATION OF EFFECTIVE AND EFFICIENT SYSTEMS OF REVENUE COLLECTION, EXPENDITURE AND PROCUREMENT MANAGEMENT.													
ASSET MANAGEMENT													
1	To complete infrastructure assets unbundling	Percentage of Completed infrastructure assets unbundled	%	All wards	Operational	100%	100% Completed infrastructure assets unbundled by 30 June 2026	100%	Not Achieved 0% completed infrastructure assets unbundled	This target is only achievable in quarter 4	Revise the SDBIP and target it for quarter 4 only	Infrastructure assets unbundling report	BTO
2	To update asset register	Percentage of asset register updated	%	All wards	Operational	100%	100% asset register updated by 30 June 2026	100%	Achieved 100% asset register updated	None	None	Updated Asset register Updated Inventory List	BTO

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
SUPPLY CHAIN MANAGEMENT													
3	To award bids within 90 days after advertisement	Percentage of bids awarded within 90 days after advertisement	%	All wards	Operational	100%	100% bids awarded within 90 days after advertisement by 30 June 2026	100%	Not Achieved 58% bids awarded within 90 days after advertisement	Three (3) of the seven (7) tenders were awarded within the 90-day bid validity period in the second quarter. Four (4) tenders exceeded the 90-day period due to delays in the Supply Chain Management processes	4 tenders will be awarded in the third quarter after concluding the Supply Chain Management processes	Advert & Award letters	BTO

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
4	To procure Equipment - Communication and Public	Percentage of Equipment - Communication and Public procured	%	All wards	350 000,00 Own Funding	New	100% Equipment - Communication and Public procured by 30 June 2026	100%	Not Achieved 0% Equipment - Communication and Public procured	Reprioritisation of services	To be procured in the third quarter	Delivery notes	BTO
5	To procure Furniture and equipment	Percentage of Furniture and equipment procured	%	All wards	1 000 000,00 Own Funding	New	100% Furniture and equipment procured by 30 June 2026	n/a	n/a	n/a	n/a	Delivery notes	BTO
6	Parks and recreation cleaning equipment	Percentage of Parks and recreation cleaning equipment procured	%	All wards	1 500 000,00 Own Funding	New	100% Parks and recreation cleaning equipment procured by 30 June 2026	n/a	n/a	n/a	n/a	Delivery notes	BTO

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
7	To procure Water and Waste Water Plant cleaning equipments	Percentage of Water and Waste Water Plant cleaning equipments procured	%	All wards	1 100 000,00 Own Funding	New	100% Water and Waste Water Plant cleaning equipments procured by 30 June 2026	100%	Not Achieved 0% Water and Waste Water Plant cleaning equipments procured	Reprioritisation of services	To be procured in the third quarter	Delivery notes	BTO
8	To procure Roads Maintenance Equipment	Percentage of Roads Maintenance Equipment by 30 June 2026	%	All wards	2 400 000,00 Own Funding	New	100% Roads Maintenance Equipment procured by 30 June 2026	n/a	n/a	n/a	n/a	Delivery notes	BTO
9	To procure Office containers X 3	Number of Office containers procured	#	All wards	1 600 000,00 Own Funding	New	3 Office containers procured by 30 June 2026	n/a	n/a	n/a	n/a	Delivery notes	BTO
10	To procure Motor vehicles - Pool cars (Mayor, revenue, planning)	Number of Motor vehicles - Pool cars (Mayor, revenue, planning) procured	#	All wards	6 500 000,00 Own Funding	New	5 Motor vehicles - Pool cars (Mayor, revenue, planning) procured by 30 June 2026	n/a	n/a	n/a	n/a	Delivery notes	BTO

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
BUDGET AND TREASURY													
11	To review and approve budget related policies	Number of Budget related policies reviewed and approved	#	All wards	Operational	20	20 Budget related policies reviewed and approved by 20 June 2026	n/a	n/a	n/a	n/a	Council resolution	BTO
12	To submit final budget to council	Number of final Budget submitted to council	#	All wards	Operational	Final Budget submitted to council	1 final Budget submitted to council by 30 June 2026	n/a	n/a	n/a	n/a	Final Budget Council resolution	BTO
13	To submit draft budget to council	Number of draft Budget submitted to council	#	All wards	Operational	Draft Budget submitted to council	1 draft Budget submitted to council by 30 June 2026	n/a	n/a	n/a	n/a	Final Budget Council resolution	BTO

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
14	To submit MFMA Section 71 reports to the Mayor and Provincial Treasury by no later than 10 days after each month	Number of MFMA Section 71 reports submitted to the Mayor and Provincial Treasury by no later than 10 days after each month	#	All wards	Operational	12	12 MFMA Section 71 reports submitted to the Mayor and Provincial Treasury by no later than 10 days after each month by 30 June 2026	6	Achieved 6 MFMA Section 71 reports submitted to the Mayor and Provincial Treasury by no later than 10 days after each month	None	None	Proof of Submission to the Mayor and National Treasury	BTO
15	To submit MFMA Section 52 reports to council	Number of MFMA Section 52 reports submitted to council	#	All wards	Operational	4	4 MFMA Section 52 reports submitted to council by 30 June 2026	2	Achieved 2 MFMA Section 52 reports submitted to council	None	None	Council resolution	BTO

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
16	To compile and submit Annual Financial statement (AFS) to the Auditor General of South Africa (AGSA)	Number of Annual Financial statement (AFS) compiled and submitted to the Auditor General of South Africa (AGSA)	#	All wards	Operational	1	1 Annual Financial statement (AFS) compiled and submitted to the Auditor General of South Africa (AGSA) by 31 August 2026	1	Achieved 1 Annual Financial statement (AFS) compiled and submitted to the Auditor General of South Africa (AGSA)	None	None	Acknowledgement of receipt	BTO
17	Current ratio	Current ratio (Current assets/current liability)	Ratio	All wards	Operational	1:057	1:5 Current ratio (Current assets/current liability) by 30 June 2026	1:5	Not Achieved 1:03 Current ratio (Current assets/current liability)	Low revenue collection rate resulting in late payment of creditors	Intensify revenue collection measures. Reduce unnecessary expenditure.	Statement of financial position	BTO

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
EXPENDITURE													
18	To ensure payment of invoices within 30 days	Percentage of invoices paid within 30 days	%	All wards	Operational	18%	40% invoices paid within 30 days by 30 June 2026	40%	Achieved 49.3% invoices paid within 30 days	None	None	Creditors report	BTO
REVENUE													
19	To ensure 85% revenue collection	Percentage Revenue collected	%	All wards	Operational	64%	85% revenue collected by 30 June 2026	85%	Not Achieved 52% revenue collected	Resistance by consumers to pay municipal services due to concerns	Continuous community engagements	Revenue collection report	BTO

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
										of poor service delivery.			
20	To update indigent free basic services register and submit to council	Number of Indigent register for free basic services updated and submitted to council (GKPI)	#	All wards	Operational	100%	1 Indigent register for free basic services updated and submitted to council by 30 June 2026	n/a	n/a	n/a	n/a	Indigent register Council resolution	BTO

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
21	Households with access to basic level of water, sanitation, electricity and solid waste removal billed as per billing report	Percentage of households with access to basic level of water, sanitation, electricity and solid waste removal billed as per billing report (GKPI)	%	All wards	Operational	100%	100% households with access to basic level of water, sanitation, electricity and solid waste removal billed as per billing report by 30 June 2026	100%	Achieved 100% households with access to basic level of water, sanitation, electricity and solid waste removal billed as per billing	None	None	Billing report	BTO

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
BASIC SERVICE DELIVERY (SOCIAL AND COMMUNITY SERVICES)													
STRATEGIC OBJECTIVE: IMPROVED QUALITY OF LIFE													
OUTCOME STATEMENT: IMPROVING THE QUALITY OF LIFE BY PROVIDING BASIC SERVICES IN A SUSTAINABLE MANNER.													
SOLID WASTE													
22	To plan and conduct risk assessment, monitoring and evaluation	Percentage of planned risk assessment, monitoring and evaluation conducted	%	All wards	Operational	100%	100% planned risk assessment, monitoring and evaluation conducted by 30 June 2026	n/a	n/a	n/a	n/a	Register and risk monitoring report	SCS
23	To identify waste disposal facilities licensed	Percentage of identified waste disposal facilities licensed and well managed	%	All wards	Operational	100%	100% identified waste disposal facilities licensed and well managed by 30 June 2026	100%	Not Achieved 0% identified waste disposal facilities licensed and well managed	Waste disposal facilities licensed and not well managed against license conditions	Conduct regular inspections and audits to monitor performance	License and inspection Reports	SCS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
24	To plan and conduct researches on new emerging issues	Percentage of planned researches conducted on new emerging issues	%	All wards	Operational	100%	100% planned researches conducted on new emerging issues by 30 June 2026	n/a	n/a	n/a	n/a	Research Report	SCS
SPORTS, ARTS, CULTURE AND RECREATION SERVICES													
25	To submit library users report to the Department of Sports, Arts and Culture	Number of reports of library users compiled and submitted to Department of Sports, Arts and Culture	#	All wards	Operational	4	4 reports of library users compiled and submitted to Department of Sports, Arts and Culture by 30 June 2026	2	Achieved 2 reports of library users compiled and submitted to Department of Sports, Arts and Culture	None	None	Proof of Submission Report	SCS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
26	To coordinate sport, arts, culture and recreation programmes	Number of sports, arts, culture and recreation Programmes coordinated	#	All wards	Operational	0	2 sports, arts, culture and recreation Programmes coordinated by 30 June 2026	1	Not Achieved 0 sports, arts, culture and recreation Programme coordinated	The municipality is only supporting programs that are carried out by Department of Sports, Arts and Culture due to budget constraints	To request for budget allocation for internal programmes	Agenda & Attendance register	SCS
PARKS AND CEMETRIES SERVICES													
27	To maintain municipal parks	Number of municipal parks maintained	#	All wards	Operational	10	10 municipal parks maintained by 30 June 2026	10	Achieved 10 municipal parks maintained	None	None	Pictures and Reports	SCS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
28	To maintain municipal cemeteries	Number of municipal cemeteries maintained	#	All wards	Operational	10	10 municipal cemeteries maintained by 30 June 2026	10	Achieved 10 municipal cemeteries maintained	None	None	Pictures and Reports	SCS
TRAFFIC AND LICENSING SERVICES													
29	To issue motor vehicle licenses against applications received	Number of reports on motor vehicle license issued against number of applications received	#	All wards	Operational	4	4 reports on motor vehicle license issued against number of applications received by 30 June 2026	2	Achieved 2 report on motor vehicle license issued against number of applications received	None	None	Reports	SCS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
30	To issue learners licenses against applicants tested	Number of reports on Learners Licenses issued against number of applicants tested	#	All wards	Operational	4	4 reports on Learners Licenses issued against number of applicants tested by 30 June 2026	2	Not Achieved 1 report on Learners Licenses issued against number of applicants tested	Modimolle DLTC Examiners of learners and drivers licenses are suspended. Mookgophong DLTC suspended for rendering the service.	Disciplinary measures are taken against the examiners Application with the Department of Transport to resuscitate Mookgophong DLTC	Reports	SCS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
31	To issue drivers licenses against applicants reported for tests	Number of reports on Drivers Licenses issued against number of applications reported for tests	#	All wards	Operational	4	4 reports on Drivers Licenses issued against number of applications reported for tests by 30 June 2026	2	Not Achieved 1 report on Drivers Licenses issued against number of applications reported for tests	Modimolle DLTC Examiners of learners and drivers licenses are suspended. Mookgophong DLTC suspended for rendering the service.	Disciplinary measures are taken against the examiners Application with the Department of Transport to resuscitate Mookgophong DLTC	Reports	SCS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
BASIC SERVICE DELIVERY (TECHNICAL SERVICES)													
STRATEGIC OBJECTIVE: IMPROVED QUALITY OF LIFE													
OUTCOME STATEMENT: IMPROVING THE QUALITY OF LIFE BY PROVIDING BASIC SERVICES IN A SUSTAINABLE MANNER													
PROJECT MANAGEMENT UNIT													
32	To utilise Municipal Infrastructure Grant	Percentage Utilisation of Municipal Infrastructural Grant	%	All wards	44 126 550.00 (MIG)	100%	100% Utilisation of Municipal Infrastructure Grant by 30 June 2026	50%	Achieved 85% Utilisation of Municipal Infrastructure Grant	None	None	Expenditure report	TS
33	To establish Modimolle Landfill Site	Percentage establishment of Modimolle Landfill site	%	Ward 07&11	3 899 685.45 (MIG)	0%	100% establishment of Modimolle Landfill site by 30 June 2026	n/a	n/a	n/a	n/a	Quarterly reports, close out report	TS
34	To upgrade Mookgophong Sports Stadium Phase 2	Percentage Upgrade of Mookgophong Sports Stadium Phase 2	%	Ward 10	8 716 887.50 MIG 520 733,60 OWN FUNDING	15%	100% Upgrade of Mookgophong Sports Stadium Phase 2 by 30 June 2026	45%	Achieved 99% Upgrade of Mookgophong Sports Stadium Phase 2	None	None	Quarterly reports, Completion certificate	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
35	To construct Internal Streets and Storm water Control for Phagameng Ext 8 Phomolong	Percentage Construction of Internal Streets and Storm water Control for Phagameng Ext 8 Phomolong	%	Ward 8	25 023 441.79 (MIG)	18%	100% Construction of Internal Streets and Storm water Control for Phagameng Ext 8 Phomolong by 30 June 2026	65%	Achieved 73% Construction of Internal Streets and Storm water Control for Phagameng Ext 8 Phomolong	None	None	Quarterly reports, Completion certificate	TS
36	To construct Internal Streets and Storm water Control for Phagameng Ext 9 Phomolong	Percentage Construction of Internal Streets and Storm water Control for Phagameng Ext 9 Phomolong	%	Ward 13	6 486 535.26 (MIG)	64%	100% Construction of Internal Streets and Storm water Control for Phagameng Ext 9 Phomolong by 30 June 2026	100%	Achieved 100% Construction of Internal Streets and Storm water Control for Phagameng Ext 9 Phomolong	None	None	Quarterly reports, Completion certificate	TS
37	To utilise Water Services Infrastructural Grant	Percentage Utilisation of Water Services Infrastructural Grant	%	All wards	123 300 000.00 (WSIG)	100%	100% Utilisation of Water Service Infrastructure Grant by 30 June 2026	50%	Not Achieved 17% Utilisation of Water Service	The municipality is waiting for an approval from	The municipality to engage Department of Water	Expenditure report	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
									Infrastructure Grant	Department of Water and Sanitation (DWS) of 3 business plans submitted	and Sanitation (DWS) on the status of approval of the business plans		
38	To Upgrade industrial sewer outfall in Modimolle (Phase 1)	Percentage upgrade of industrial sewer outfall in Modimolle (Phase 1)	%	Ward 7	332 106,22 (WSIG)	85%	100% upgrade of industrial sewer outfall in Modimolle (Phase 1) by 30 June 2026	n/a	n/a	n/a	n/a	Completion Certificate	TS
39	To Install stand-by Generators	Percentage of 11 stand-by Generators installed	%	Ward 12	3 305 827,95 (WSIG)	95%	100% of 11 stand-by Generators installed by 30 June 2026	100%	Achieved 100% of 11 stand-by Generators installed	None	None	Completion Certificate	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
40	To refurbish the Donkerpoort WTW	Percentage refurbishment of the Donkerpoort WTW	%	Ward 12	17 344 037,64 (WSIG)	17%	100% refurbishment of the Donkerpoort WTW by 30 June 2026	65%	Not Achieved 19% refurbishment of the Donkerpoort WTW	The contractor terminated due to poor performance	The municipality to advertise for the appointment of a new contractor to complete the project	Quarterly report and Completion Certificate	TS
41	To augment Water Supply in Modimolle	Percentage augmentation of Water Supply in Modimolle	%	Ward 11	5 074 779,31 (WSIG)	96%	100% augmentation of Water Supply in Modimolle by 30 June 2026	100%	Achieved 100% augmentation of Water Supply in Modimolle	None	None	Completion Certificate	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
42	To augment Water Supply in Mookgophong	Percentage augmentation of Water Supply in Mookgophong	%	Ward 4	8 392 616,80 (WSIG)	97%	100% augmentation of Water Supply in Mookgophong by 30 June 2026	100%	Achieved 100% augmentation of Water Supply in Mookgophong, however the project is at a practical completion stage	None	None	Completion Certificate	TS
43	To complete Vaalwater Source development	Percentage of Vaalwater Source development completed	%	Ward 4	20 000 000,00 (WSIG)	New	50% Vaalwater Source development completed by 30 June 2026	15%	Not Achieved 0% Vaalwater Source development completed	The municipality is waiting for an approval from Department of Water and Sanitation (DWS) of the business	The municipality to engage Department of Water and Sanitation (DWS) on the status of approval of the business plan	Quarterly reports, Completion Certificate	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
										plan submitted			
44	To replace Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation	Percentage of Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation replaced	%	Ward 5	30 000 000,00 (WSIG)	New	50% Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation replaced by 30 June 2026	20%	Not Achieved 0% Asbestos Pipes in Modimolle Town Secondary Distribution line and Reticulation replaced	The municipality is waiting for an approval from Department of Water and Sanitation (DWS) of the business plan submitted	The municipality to engage Department of Water and Sanitation (DWS) on the status of approval of the business plan	Quarterly reports, Completion Certificate	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
45	To upgrade Sewer and Refurbish Modimolle and townships-Sewer Outfall and Pump Stations	Percentage upgrade of sewer and Refurbishment of Modimolle and townships-Sewer Outfall and Pump Stations	%	Ward 5	30 211 060,76 (WSIG)	New	50% upgrade of sewer and Refurbishment of Modimolle and townships-Sewer Outfall and Pump Stations by 30 June 2026	10%	Not Achieved 0% upgrade of sewer and Refurbishment of Modimolle and townships-Sewer Outfall and Pump Stations	The municipality is waiting for an approval from Department of Water and Sanitation (DWS) of the business plan submitted	The municipality to engage Department of Water and Sanitation (DWS) on the status of approval of the business plan	Quarterly reports, Completion Certificate	TS
46	To utilise Municipal Disaster Relief Grant	Percentage utilisation of Municipal Disaster Relief Grant	%	All wards	R26 243 240,42 (MDRG)	100%	100% Utilisation of Municipal Disaster Relief Grant by 30 June 2026	50%	Not Achieved 32,6% Utilisation of Municipal Disaster Relief Grant	Delays in implementation of the projects due to adverse weather conditions	Contractors to accelerate the works and progress monitored on a weekly basis	Expenditure report	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
47	To upgrade access roads in Phagameng Ext 13 (Jasper) Ward 6	Percentage Upgrading of access roads in Phagameng Ext 13 (Jasper) Ward 6	%	Ward 6	7 778 979,82 (MDRG)	Appointment of service provider	100% Upgrading of access roads in Phagameng Ext 13 (Jasper) Ward 6 by 30 June 2026	45%	Not Achieved 37% Upgrading of access roads in Phagameng Ext 13 (Jasper) Ward 6	Delays in implementation of the projects due to adverse weather conditions	Contractors to accelerate the works and progress monitored on a weekly basis	Quarterly report, Completion Certificate	TS
48	To upgrade internal streets in Phagameng Ext 13 (Jasper) ward 6	Percentage Upgrading of internal streets in Phagameng Ext 13 (Jasper) ward 6	%	Ward 6	8 572 878,60 (MDRG)	Appointment of service provider	100% Upgrading of internal streets in Phagameng Ext 13 (Jasper) ward 6 by 30 June 2026	45%	Not Achieved 42% Upgrading of internal streets in Phagameng Ext 13 (Jasper) ward 6	Delays in implementation of the projects due to adverse weather conditions	Contractors to accelerate the works and progress monitored on a weekly basis	Quarterly reports, Completion Certificate	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
49	To upgrade roads and storm water in Phagameng (Marapong) Ward 11	Percentage Upgrading of roads and storm water in Phagameng (Marapong) Ward 11	%	Ward 11	9 891 382,00 (MDRG)	New	100% Upgrading of roads and storm water in Phagameng (Marapong) Ward 11 by 30 June 2026	45%	Not Achieved 28% Upgrading of roads and storm water in Phagameng (Marapong) Ward 11	Delays in implementation of the projects due to adverse weather conditions	Contractors to accelerate the works and progress monitored on a weekly basis	Quarterly reports, Completion Certificate	TS
50	Maintenance of the R101 Sewer Pump Station-Mookgophong	Percentage maintenance of the R101 Sewer Pump Station-Mookgophong	%	Ward 5	1 100 000,00 Own funding	0%	100% Maintenance of the R101 Sewer Pump Station-Mookgophong by 30 June 2026	n/a	n/a	n/a	n/a	Completion certificate	TS
WATER AND SANITATION													
51	To comply with Blue Drop Certification	Percentage compliance of Blue Drop Certification	%	All wards	Operational	51,05% (Blue Drop Score)	95% Compliance of Blue Drop Certification by 30 June 2026	n/a	n/a	n/a	n/a	Blue Drop Report	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
52	To comply with Green Drop Certification	Percentage compliance of blue drop and green drop status	%	All wards	Operational	33,0% (Green Drop Score)	95% Compliance of Green Drop Certification by 30 June 2026	n/a	n/a	n/a	n/a	Green Drop Report	TS
53	To reduce water losses	Percentage reduction of water losses	%	All wards	Operational	37,86%	15% reduction of water losses by 30 June 2026	15%	Not Achieved 57,35% reduction of water losses	High water losses due to non-technical losses incurred. Non-revenue water and water losses are high as a result of unbilled authorised consumption (non-technical). The intermittent water due to	The municipality to ensure implementation of Water Conservation and Water Demand Management Strategy	Water loss Report	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
										rotations (demand exceeding supply) increases potential pipe burst, lowering water use efficiently			
54	To develop water service development plan (WSDP)	Percentage of water services development plan (WSDP) developed	%	All wards	Operational	Appointment of Service provider	100% water services development plan (WSDP) developed by 30 June 2026	40%	Not Achieved 5% water services development plan (WSDP) developed	Slow progress by the contractor	Contractor to submit catch-up plan	WSDP progress report, Council resolution	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
Electricity													
55	To perform planned maintenance	Percentage of planned maintenance performed	%	All Wards	Operational	100%	100% planned maintenance performed by 30 June 2026	100%	Achieved 100% planned maintenance performed	None	None	Maintenance Plan and Progress report	TS
56	To reduce electricity loss	Percentage of electricity losses reduced	%	All Wards	Operational	18.5%	15% electricity losses reduced by 30 June 2026	15%	Not Achieved 16% electricity losses reduced	Aged infrastructure and illegal connections	To conduct regular maintenance of infrastructure and regular inspections	Energy Loss report	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
57	To restore planned outages within industry standard timeframes	Percentage of planned outages that are restored to supply within industry standard timeframes	%	All Wards	Operational	100%	100% planned outages that are restored to supply within industry standard timeframes by June 2026	100%	Achieved 100% planned outages that are restored to supply within industry standard timeframes	None	None	Electricity shutdown Notice Report	TS
58	To utilise Integrated National Energy Plan Grant	Percentage Utilisation of Integrated National Energy Plan Grant	%	All Wards	12 000 000,00 INEP	100%	100% Utilisation of Integrated National Energy Plan Grant by 30 June 2026	40%	Achieved 40,05% Utilisation of Integrated National Energy Plan Grant	None	None	INEP Report	TS

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
59	To construct Modimolle New Substation phase 04	Percentage construction of Modimolle New Substation phase 04	%	All Wards	12 000 000,00 INEP	New	100% construction of Modimolle New Substation phase 04 by 30 June 2026	25%	Not Achieved 40,5% construction of Modimolle New Substation phase 04	None	None	Quarterly reports, Completion certificate	TS
60	To utilise Energy Efficiency and Demand side Management (EEDSM) grant	Percentage utilisation of the energy efficiency and demand side management (EEDSM) grant	%	All Wards	4 000 000,00 (EEDSM)	100%	100% Utilisation of the energy efficiency and demand side management (EEDSM) grant by June 2026	50%	Achieved 86% Utilisation of the energy efficiency and demand side management (EEDSM) grant	None	None	Expenditure report	TS
ROADS													
61	To grade unsurfaced road	Kilometers of unsurfaced road graded	Km	All Wards	Operational	15Km	15 Kilometres of unsurfaced roads graded by 30 June 2026	n/a	n/a	n/a	n/a	Progress Report	TS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
62	To create Expand Public Works Programme work opportunities (EPWP)	Number of Expand Public Works Programme work opportunities (EPWP) created (GKPI)	#	All Wards	Operational	316	355 Expand Public Works Programme work opportunities (EPWP) created by 30 June 2026	170	Achieved 245 Expand Public Works Programme work opportunities (EPWP) created	None	None	Expand Public Works Programme work opportunities (EPWP) Report	TS
63	To resolve reported potholes complaints	Percentage of reported pothole complaints resolved	%	All Wards	Operational	100%	100% Reported potholes complaints resolved by June 2026	100%	Not Achieved 60% Reported potholes complaints resolved	Inclement weather, heavy rainfall hindered patching of potholes	To catch up with the backlog in the third quarter	Complaint management register	TS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION													
STRATEGIC OBJECTIVE: IMPROVED CAPACITY OF THE MUNICIPAL LEADERSHIP AND MANAGEMENT													
OUTCOME STATEMENT: IMPROVING THE QUALITY OF LIFE BY PROVIDING BASIC SERVICES IN A SUSTAINABLE MANNER													
EXECUTIVE AND COUNCIL SUPPORT													
64	To hold Ordinary Council meetings as per legislation	Number of Ordinary Council meetings held as per legislation	#	All wards	Operational	4	4 Ordinary Council meetings held as per legislation by 30 June 2026	2	Achieved 2 Ordinary and 2 special council meetings held	None	None	Attendance register Minutes	CS
65	To hold EXCO meeting	Number of EXCO meetings held	#	All wards	Operational	4	4 EXCO meetings held	2	Achieved 2 Ordinary and 3 special EXCO meetings held	None	None	Attendance register Minutes	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
66	To implement council resolutions	Number of Council Resolutions reports submitted to council	#	All wards	Operational	4	1 Council Resolutions report submitted to council by 30 June 2026	2	Achieved 1 Council Resolution reports submitted to council	None	None	Council resolution register Council resolution	CS
67	To ensure ward committees are functional	Percentage of ward committees that are functional	%	All wards	Operational	47,60%	100% of ward committees that are functional by 30 June 2026	100%	Not Achieved 71% Ward committees that are functional	Councillors were not adhering to their ward operational plan in the first quarter	The Office of the Speaker has taken a resolution to include reports, minutes and attendance registers as part of the documents that will enable the municipality to pay	Attendance register Minutes	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
											them their monthly stipend and failure to provide such information will lead to non-payment		
68	To submit MPAC reports to council	Number of MPAC reports submitted to council	#	All wards	Operational	4	4 MPAC reports submitted to council by 30 June 2026	2	Achieved 2 MPAC report2 submitted to council	None	None	Progress report Council resolution	CS
69	To submit Oversight report to council	Number of Oversight on 2024/2025 annual report submitted to council	#	All wards	Operational	1	1 Oversight on 2024/2025 annual report submitted to council by 31 March 2026	n/a	n/a	n/a	n/a	Oversight report Council resolution	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
HUMAN RESOURCE MANAGEMENT/DEVELOPMENT													
70	To ensure budgeted vacant posts are filled within 3 months of advertisement	Percentage of budgeted vacant posts filled within 3 months of advertisement	%	All wards	Operational	0%	100% budgeted vacant posts filled within 3 months of advertisement by 30 June 2026	100%	Not Achieved 72,5% budgeted vacant posts filled within 3 months of advertisement	Some of the positions that were advertised could not be filled due to the lapsing of the 90 days period set to appoint from the date of advertisement	The municipality to re-advertise the positions that lapsed	Advert and Appointment letter	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
71	To ensure administrative staff declare their financial interest	Percentage of administrative staff who have declared their financial interests	%	All wards	Operational	7,80%	100% administrative staff who have declared their financial interests by 30 June 2026	100%	Not Achieved 14,6% administrative staff who have declared their financial interests	Slow submission of declaration of financial interest by employees	The municipality to conduct an internal process of verification of employees and submission of compliance documents such as declaration of financial interest for all employees in the third quarter	Report	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
72	Training budget spent on implementation of workplace skills plan	Percentage of training budget spent on implementation of workplace skills plan (WSP) (GKPI)	%	All wards	Operational	100%	100% training budget spent on implementation of workplace skills plan by 30 June 2026	50%	Achieved 91% training budget spent on implementation of workplace skills plan	None	None	Expenditure report, Work Skills Plan	CS
73	To submit Employment Equity report to DOL	Number of Employment Equity report submitted to DOL	#	All wards	Operational	1	1 Employment Equity report submitted to DOL by 30 June 2026	n/a	n/a	n/a	n/a	Employment Equity report Proof of Submission to DOL	CS
74	To ensure functionality of the Local Labour Forum	Number of labour forum meetings held	%	All wards	Operational	4	4 labour forum meetings held by 30 June 2026	2,00	Not Achieved 0 labour forum meetings held	3 Meeting were arranged however the meetings could not take place due to non-attendance by	The Accounting Officer engaged labour to adhere to the scheduled LLF meetings	Minutes and Attendance register	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
										organised labour			
75	To ensure labour case report submitted to council	Number of labour case report submitted to council	#	All wards	Operational	4	4 labour case report submitted to council by 30 June 2026	2	Achieved 2 labour case reports submitted to council	None	None	Progress Report and Council Resolution	CS
INFORMATION TECHNOLOGY													
76	To ensure ICT steering committee meetings are held	Number of ICT steering committee meetings held	#	All wards	Operational	4	4 ICT steering committee meetings held by 30 June 2026	2	Not Achieved 1 ICT steering committee meetings held	The second quarter meeting could not take place due to the unavailability of committee members	To schedule a meeting in the third quarter	Minutes Attendance Register	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
77	To review and approve IT policies	Number of ICT policies reviewed and approved	#	All wards	Operational	6	6 IT policies reviewed and approved by 30 June 2026	n/a	n/a	n/a	n/a	IT Policies Council Resolution	CS
78	To develop and approve IT Governance framework	Number of ICT Governance frameworks developed and approved	#	All wards	Operational	New	1 ICT Governance Framework developed and approved by council by 30 June 2026	n/a	n/a	n/a	n/a	ICT Governance Framework Council Resolution	CS
79	To procure Computer equipment (Desktops and laptops)	Number of Computer equipment (Desktops and laptops) procured	#	All wards	2 500 000,00 Own Funding	New	35 Computer equipment (25 Desktops and 10 laptops) procured by 30 June 2026	35 Computer equipment (25 Desktops and 10 laptops)	Not Achieved No computer equipment procured	Tender was advertised and awarded during second quarter (December 2025)	The Municipality is awaiting delivery of 25 Laptops and 10 Desktops from the appointed services provider	Delivery notes	BTO

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
LEGAL SERVICES													
80	To gazette the approved municipal by-laws	Percentage of approved municipal by-laws gazetted.	%	All wards	Operational	0%	100% approved municipal by-laws gazetted by 30 June 2026	100%	Not Achieved 0% approved municipal by-laws gazetted	Insufficient budget to gazette the by-laws	The municipality to prioritise allocation of budget for promulgation of by-laws during budget adjustment.	Gazetted by-laws	CS
81	To submit litigation reports to council	Number of Litigation reports submitted to council	#	All wards	Operational	4	4 litigation reports submitted to council by 30 June 2026	2	Achieved 2 litigation reports submitted to council	None	None	Litigation report Council register	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
82	To hold contract management committee meetings	Number of contract management committee meetings held	#	All wards	Operational	New	4 contract management committee meetings held by 30 June 2026	2	Achieved 2 contract management committee meetings held	None	None	Minutes Attendance register	CS
83	To monitor contract management register	Number of monitoring reports on the contract management register	#	All wards	Operational	New	4 monitoring reports on the contract management register by 30 June 2026	2	Achieved 2 monitoring reports on the contract management register	None	None	Report Contract register	CS

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
GOOD GOVERNANCE AND PUBLIC PARTICIPATION													
STRATEGIC OBJECTIVES: ACCOUNTABLE AND TRANSPARENT MUNICIPALITY													
OUTCOME STATEMENT: IMPROVING THE REPUTATION OF THE MUNICIPALITY THROUGH THE PROMOTION OF ACCOUNTABILITY, TRANSPARENCY AND PROFESSIONALISM													
INTERNAL AUDIT													
84	To review and approve internal audit plan by Audit Committee	Number of internal audit plan reviewed and approved by Audit Committee.	#	All wards	Operational	1	1 internal audit plan reviewed and approved by Audit Committee by 30 June 2026	n/a	n/a	n/a	n/a	Minutes of APAC	OMM
85	To review and approve Audit committee Methodology/Charter	Number of Audit Committee Methodology/Charter reviewed and approved.	#	All wards	Operational	1	1 Audit Methodology & Audit Committee/Charter reviewed and approved by 30 June 2026	n/a	n/a	n/a	n/a	Council Resolution	OMM
86	To ensure Audit Committee meetings are held	Number of Audit Committee meetings held	#	All wards	Operational	4	4 Audit Committee meetings held by 30 June 2026	2	Achieved 3 Audit Committee meetings held	None	None	Attendance register Minutes	OMM

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
87	To submit Audit Committee reports to council	Number of Audit Committee reports submitted to Council.	#	All wards	Operational	4	4 Audit Committee reports submitted to Council by 30 June 2026	1	Not Achieved 0 Audit Committee reports submitted to Council	APAC schedule of meeting is not aligned to council schedule of meetings	To ensure alignment of APAC schedule of meetings with council schedule of meetings. APAC quarterly report to be presented to council in the next council sitting	Council resolution and AC reports	OMM
RISK MANAGEMENT													
88	To review strategic risks registers	Number of strategic risks registers reviewed.	%	All wards	Operational	1	1 strategic risks register reviewed by 30 June 2026	n/a	n/a	n/a	n/a	Strategic risks register Council Resolution	OMM

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
89	To ensure Risk Management Committee meetings are held	Number of Risk Management Committee meeting held	#	All wards	Operational	4	4 Risk Management Committee meeting held by 30 June 2026	2	Achieved 2 Risk Management Committee meetings held	None	None	Attendance Register Minutes	OMM
90	To review Risk management policies	Number of Risk Management Policies reviewed	#	All wards	Operational	4	4 Risk Management policies reviewed by 30 June 2026	n/a	n/a	n/a	n/a	Council Resolution Risk Management Policies	OMM

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
PERFORMANCE MANAGEMENT SYSTEMS													
91	To develop SDBIP submitted to the Mayor for signature within 28 days after approval of the IDP & budget	Number of SDBIP developed and submitted to the Mayor for signature within 28 days after approval of the IDP & budget	#	All wards	Operational	1	1 SDBIP developed and submitted to the Mayor for signature within 28 days after approval of the IDP & budget by 30 June 2026	n/a	n/a	n/a	n/a	Signed SDBIP by the Mayor	OMM
92	To sign Performance Agreements by senior managers	Number of Performance Agreements for senior managers signed	#	All wards	Operational	5	6 Performance Agreements for senior managers signed by 30 June 2026	6	Achieved 6 Performance Agreements for senior managers signed	None	None	Signed Performance Agreements	OMM

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
93	To submit Annual Report submitted to council for consideration	Number of Annual Report submitted to council for consideration	#	All wards	Operational	1	1 Annual Report submitted to council for consideration by 30 June 2026	n/a	n/a	n/a	n/a	Council Resolution	OMM
94	To compile and submit Annual Performance report (APR) to the Auditor General of South Africa (AGSA)	Number of Annual Performance report (APR) compiled and submitted to the Auditor General of South Africa (AGSA)	#	All wards	Operational	1	1 Annual Performance report (APR) compiled and submitted to the Auditor General of South Africa (AGSA) by 31 August 2026	1	Achieved 1 Annual Performance report (APR) compiled and submitted to the Auditor General of South Africa (AGSA)	None	None	Acknowledgement of receipt	OMM

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
SPATIAL RATIONALE													
STRATEGIC OBJECTIVE: IMPROVED SOCIO-ECONOMIC DEVELOPMENT													
OUTCOME STATEMENT: TO ENSURE THE PROMOTION OF SOCIAL AND ECONOMIC DEVELOPMENT THROUGH ENVIRONMENTAL MANAGEMENT, SPATIAL INTEGRATION AND ECONOMIC TRANSFORMATION													
TOWN PLANNING													
95	To approve building plans within 30-60 days	Percentage of building plans approved within 30-60 days	%	All wards	Operational	65%	100% building plans approved within 30-60 days by 30 June 2026	50%	Not Achieved 16% building plans approved within 30-60 days	Slow turnaround time for rectification and comments	To prioritize and fast-track the circulation process for comments	Building Plan register and report	SP&ED
96	To consider land use applications	Number of land use applications considered by authorised official	#	All wards	Operational	44	50 land use applications considered by authorised official by 30 June 2026	24	Achieved 33 land use applications considered by authorised official	None	None	Authorised Officials Reports	SP&ED

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
97	To attend municipal planning tribunal meetings	Number of municipal planning tribunal meetings attended	#	All wards	Operational	4	4 municipal planning tribunal meetings attended by 30 June 2026	2	Achieved 5 municipal planning tribunal meetings attended	None	None	agenda and attendance register	SP&ED
PROPERTIES													
98	Land application submitted to Council for approval	Percentage of land application submitted to Council for approval	%	All wards	Operational	100%	100% land application submitted to Council for approval by 30 June 2026	100%	Not Achieved 0% land application submitted to Council for approval	Land applications were referred back and to be discussed in the next ordinary council meeting	All council item(s) tabled must be considered for approval on the date presented before council	Council Resolution	SP&ED

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
99	Land Audit submitted to council	Number of Land Audit report submitted to council	#	All wards	Operational	100%	1 Land Audit report submitted to council by 30 June 2026	n/a	n/a	n/a	n/a	Land Audit report Council resolution	SP&ED
100	To publish alienation notices for 14 days to the public for objections	Percentage alienation notices published for 14 days to the public inviting objections	#	All wards	Operational	100%	100% alienation notices published for 14 days to the public inviting objections by 30 June 2026	100%	Not Achieved 0% alienation notices published for 14 days to the public inviting objections	Land applications approved by council were done on 15 December 2025, the media houses which deals with publications of alienation notices closed on the 19th December 2025	Alienation notices for all approved land disposals will be published in January 2026	Notices	SP&ED

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
INTERGRATED DEVELOPMENT PLANNING													
101	To approve IDP/PMS/Budget Process Plan by Council	Number of IDP/PMS/Budget Process Plan approved by Council	#	All wards	Operational	1	1	1	Achieved 1 IDP/PMS/Budget Process Plan approved by Council	None	None	Process Plan Council Resolution	SP&ED

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
102	To hold IDP/ Budget Rep Forum Meetings	Number of IDP/ Budget Rep Forum Meetings held	#	All wards	Operational	4	4 IDP/ Budget Rep Forum Meetings held by 30 June 2026	2	Achieved 2 IDP/ Budget Rep Forum Meetings held	None	None	Minutes Attendance Register	SP&ED
103	To hold IDP Budget Steering Committee meetings	Number of IDP/ Budget Steering Committee meetings held	#	All wards	Operational	4	4 IDP/ Budget Steering Committee meetings held by 30 June 2026	2	Achieved 2 IDP/ Budget Steering Committee meetings held	None	None	Minutes Attendance Register	SP&ED
104	To conduct strategic planning session	Number of strategic planning session conducted	#	All wards	Operational	1	1 strategic planning session conducted by 30 June 2026	n/a	n/a	n/a	n/a	Strategic Planning Resolutions attendance registers	SP&ED
105	To approve final IDP	Number of final IDP submitted to council for approval	#	All wards	Operational	1	1 final IDP submitted to council for approval by 31 May 2026	n/a	n/a	n/a	n/a	Approved IDP council resolution	SP&ED

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KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
LOCAL ECONOMIC DEVELOPMENT													
106	To develop and approve township economy By-law	Number of township economy By-law approved by council	#	All Wards	Operational	New	1 township economy By-law approved by council by 30 June 2026	1	Achieved 1 township economy By-law approved	None	None	Township economy By-law Council resolution	SP&ED
107	To develop and approve Tourism strategy	Number of tourism strategy developed and approved by council	#	All wards	Operational	New	1 tourism Strategy developed and approved by council by end of 30 June 2026	n/a	n/a	n/a	n/a	Tourism Strategy Council resolution	SP&ED

Section 72 - Mid-Year Budget Statement and Performance Report 2025/26

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Baseline 2024/2025	Annual Target 2025/2026	Mid-Year Target	Actual performance as at 31 December 2025	Performance Challenges	Corrective measures	POE	DPT
108	To create Community Works Programme work opportunities (CWP)	Number of work opportunities created by the municipality through Community Work Programme	#	All wards	Operational	1100	1100 work opportunities created by the municipality through Community Work Programme by 2026	n/a	n/a	n/a	n/a	Job Creation Report	SP&ED
109	To host economic summit	Number of economic summit hosted	#	All wards	Operational	1	1 economic summit hosted by end of June 2026	n/a	n/a	n/a	n/a	Summit Report	SP&ED
110	To develop and approve Business registration policy	Number of business registration policy developed and approved by council	#	All Wards	Operational	New	1 business registration policy developed and approved by council by 30 June 2026	n/a	n/a	n/a	n/a	Business registration Policy Council resolution	SP&ED

