MODIMOLLE-MOOKGOPHONG LOCAL MUNICIPALITY LIM368

MID-YEAR BUDGET & PERFORMANCE ASSESSMENT 2024/25

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Section 72 - Mid-Year Budget Statement and Performance Report 2024/25

1. Introduction

1.1 Purpose

To present the 2024/25 mid-year budget statement and performance/non financial assessment report for the period covering 1st July to 31st December 2024 in terms of section 72 of the Municipal Finance Management Act (MFMA).

1.2 Background

A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in the Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

1.3 Discussion

The report will be discussed under the following broad headings:

1) Financial management
2) Mid Term performance review

1.4 Financial Management Review

This section has been split into two parts in terms of reporting method as required by Treasury as follows:

Part 1 – In Year Report

i) Mayor's Report
ii) Executive Summary
iii) Resolution
iv) In year budget tables

Part 2 – In Year Report and performance information

i) Material variance explanation
ii) Performance indicators
iii) Debtors analysis
iv) Creditors analysis
v) Investment portfolio analysis
vi) Allocation and grant receipts and expenditure
vii) Council and employee benefits
viii) Capital Expenditure trend
ix) Municipal Managers quality certificate

PART 1 – IN YEAR REPORT

Mayor's Report.

The Mid-year budget and performance report is an assessment of the performance of the municipality for the first six months of the financial year. It serves as the mechanism which seeks to review the progress that is made in realizing the targets the municipality had set itself at the beginning of the financial year.

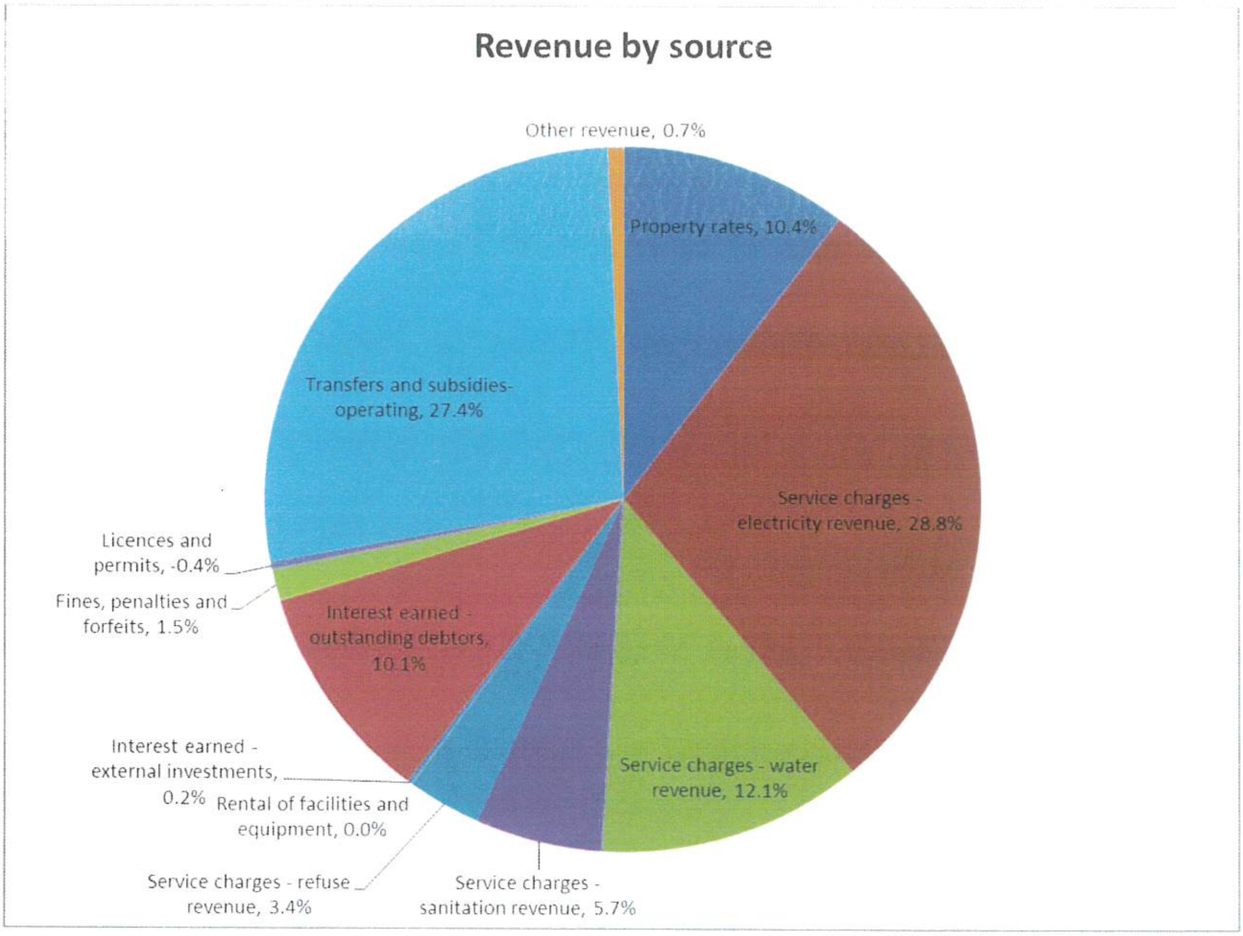
Highlight of financial performance, Challenges and Risks for the period covering 1st July to 31st December 2024.

Total actual operating revenue to date is R439,268 million which is 7% lower than the projected budget from the budgeted target of R474,402 million.

Effective implementation of the financial recovery and funding plans need to be prioritised to ensure enhanced revenue collections.

Below is a chart that depicts the income billed from service charges and recognised for the period 1st July to 31st December 2024.

Figure 1: Income for 1st July to 31st December 2024



Section 72 - Mid-Year Budget Statement and Performance Report 2024/25

Table 1: Operating revenue for period 1st July to 31st December 2024

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Half Year

Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue										
Exchange Revenue										
Service charges - Electricity		351,409	307,878	–	126,547	126,547	153,939	(27 392)	-18%	307,878
Service charges - Water		107,562	125,896	–	53,259	53,259	62,948	(9 689)	-15%	125,896
Service charges - Waste Water Management		48,769	54,532	–	25,238	25,238	27,266	(2 028)	-7%	54,532
Service charges - Waste management		28,907	31,861	–	14,764	14,764	15,931	(1 167)	-7%	31,861
Sale of Goods and Rendering of Services		2,753	3,861	–	1,265	1,265	1,930	(665)	-34%	3,861
Agency services		–	–	–	–	–	–	–		–
Interest		–	–	–	–	–	–	–		–
Interest earned from Receivables		100,921	82,767	–	44,407	44,407	41,383	3 024	7%	82,767
Interest from Current and Non Current Assets		1,419	1,154	–	858	858	577	281	49%	1,154
Dividends		76	–	–	120	120	–	120	#DIV/0!	–
Rent on Land		–	–	–	2	2	–	2	#DIV/0!	–
Rental from Fixed Assets		234	557	–	126	126	279	(153)	-55%	557
Licence and permits		–	–	–	–	–	–	–		–
Operational Revenue		6,573	5,311	–	1,919	1,919	2,655	(737)	-28%	5,311
Non-Exchange Revenue								–		
Property rates		84,371	157,207	–	45,585	45,585	78,604	(33 019)	-42%	157,207
Surcharges and Taxes		–	–	–	–	–	–	–		–
Fines, penalties and forfeits		11,149	11,168	–	6,463	6,463	5,584	879	16%	11,168
Licence and permits		6,613	4,316	–	(1,548)	(1,548)	2,158	(3 706)	-172%	4,316
Transfers and subsidies - Operational		153,343	162,295	–	120,263	120,263	81,148	39 115	48%	162,295
Interest		–	–	–	–	–	–	–		–
Fuel Levy		–	–	–	–	–	–	–		–
Operational Revenue		–	–	–	–	–	–	–		–
Gains on disposal of Assets		570	–	–	–	–	–	–		–
Other Gains		105	–	–	–	–	–	–		–
Discontinued Operations		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and		904 774	948 804	–	439 268	439 268	474 402	(35 134)	-7%	948 804

The summary of the operating revenue is reflected in Table 1 above and has been extracted from C4 table of the Schedule C. During the first half of the financial year, the municipality generated a total operating revenue of R439,268 million of the approved operating budget of R948,804 million.

Detailed explanation on revenue by source items - from Exchange revenue.

Service charges – electricity.

The municipality billed R126,547 million (18%) below revenue from electricity than the year-to-date budget of R153,939 million for the period under review. The budget figure on the electricity service charges might be adjusted accordingly considering the municipality's drive in disconnecting owing consumers in the adjustment budget and the process to install new smart meters is still underway.

Service charges – water.
The municipality generated R53,259 million (15%) less revenue from water against the year-to-date budget of R62,948 million for the period under review. This is due to water shortages,some areas not metered, unwillingness to settle accounts by consumers and seasonal rains that have contributed to less water usage. There might be a need to review the budget figure for this item during the adjustments budget.

Service charges – waste water management.
The municipality generated R25,238 million (7%) less revenue from sanitation against a year-to-date budget of R27,266 million for the period under review. Collection on this service can still be improved if the municipality enforce the approved credit control and debt collection policies.

Service charges – waste management.
The municipality generated R14,764 million (7%) revenue from refuse removal less than the year-to-date budget of R15,931 million during the period under review.
The municipality is aware of challenges on shortage of refuse trucks and it is in the process of acquiring additional fleet to enhance refuse collection on a regular basis.

Rental of facilities.
The municipality generated R126 thousand (55%) revenue from rental of facilities lesser than the year-to-date budget of R279 thousand during the period under review. The variance can be attributable to a low demand of municipal facilities as most are in a delapitated state needing renovations or revamping.

Interest earned – external investments.
The municipality generated R858 thousand from interest on investments activities. The projected budget for the period was at R577 thousand, which the actual to date is much higher than the projected budget by 49%.The positive impact on the interest generated can be attributed to the positive cash balances in the investments accounts from conditional grants transfers.

Interest earned – outstanding debtors.
The municipality generated R44,407 million (7%) revenue from interest on outstanding debtors higher than the year-to-date budget of R41,383 million during the period under review. This does not reflect positively on the municipal debtors book as it means accounts remain unpaid for a longer period therefore accruing more interest. This variance is attributable to interest that remains uncollectable due to poor collection rate and ineffective implementation of the policies. This item will be adjusted accordingly during the adjustment budget process.

Other revenue.
The municipality generated R3,186 million on revenue from sundry revenue. The budget for sundry income may be adjusted either upwards or downwards in the mid year budget review.

Detailed explanation on revenue by source items - from Non-exchange revenue.

Property rates.

The municipality generated R45,585 million (42%) less revenue from property rates than the year to-date budget of R78,604 million during the period under review. There is a need to adjust the budget for property rates downwards during the adjustments budget in order to exclude the portion of the property rates which has been objected and not to over project the budget.

Fines, penalties and forfeits.

This item generated revenue amounting to R6,463 million as compared to the projected budget of R5,584 million. The item is slowly generating positive revenue and the municipality is in the process of engaging the services of an external service provider to help with traffic fines management.

Licenses and Permits.

The item shows an amount of R1,548 million as a negative revenue. This was as a result of a transaction incorrectly captured and therefore a correction needed to be made to correctly account for the relevant revenue. (the actual revenue raised on the item besides the correction amount to R3,919 million).The municipality act as an agent for the Limpopo Deprtment of Transport in collecting licensing fees and retaining the 20% for administration cost as own revenue.

Transfers and subsidies – operational.

The municipality generated or realised revenue from operational grants and subsidies amounted to R120,263 million (equitable shares, FMG,EPWP and operating portion of the MIG). The item was higher than the projection by 48% of the budget. The positive side to the higher revenue is mainly influenced by non withholding of equitable shares tranche as a result of unspent conditional grants from previous financial year and spending on conditional grants.

The above figures are based on the revenue billing and revenue realised on grants spending not on the actual cash in the municipal bank account.

This analysis indicate that most of the revenue sources went below the projected budget during the first half of the financial year. This pose a concern for the municipality failing to achieve the required collection rate at the end of the year.

The municipality has initiated a revenue enhancement programme called "operation patella" to improve on revenue collection. Some positive impact have been experience from it and the municipality need to intensify and effectively implement revenue collection measures to improve on the collection rate.

Table 2: Expenditure from 1st July to 31st December 2024

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Half Year

Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Expenditure By Type										
Employee related costs		243,352	272,991	–	128,046	128,046	136,496	(8,450)	-6%	272,991
Remuneration of councillors		12,737	13,466	–	6,452	6,452	6,733	(281)	-4%	13,466
Bulk purchases - electricity		236,627	272,290	–	109,953	109,953	136,145	(26,192)	-19%	272,290
Inventory consumed		29,490	30,659	–	13,171	13,171	15,330	(2,158)	-14%	30,659
Debt impairment		–	–	–	–	–	–	–		–
Depreciation and amortisation		23,596	49,602	–	26,148	26,148	24,801	1,347	5%	49,602
Interest		46,341	8,504	–	8,578	8,578	4,252	4,326	102%	8,504
Contracted services		96,767	92,068	–	62,367	62,367	46,034	16,333	35%	92,068
Transfers and subsidies		–	105	–	–	–	52	(52)	-100%	105
Irrecoverable debts written off		874	115,000	–	–	–	61,063	(61,063)	-100%	115,000
Operational costs		67,436	75,922	–	36,419	36,419	37,961	(1,542)	-4%	75,922
Losses on Disposal of Assets		–	–	–	–	–	–	–		–
Other Losses		30	–	–	–	–	–	–		–
Total Expenditure		757,249	930,608	–	391,133	391,133	468,866	(77,733)	-17%	930,608

Detailed explanation on expenditure by type items.

The summary of the operating expenditure is reflected on the table above and has been extracted from C4 table of the Schedule C report. During the first half of the financial year, the municipality incurred a total operating expenditure of R391,133 million of the approved operating budget of R930,608 million which represents a shortfall of 17%.

Employee related costs.

The municipality incurred about R128,046 million on employee related costs less than the year-to-date budget of R136,496 million during the period under review. Cost containment measures need to be tightened on this item to ensure expenditure stays within the budget, especially on ovetime and standby allowance.

Remuneration of councillors.

Expenditure incurred in relation to councillor's remuneration amounted to R6,452 million against a projected budget of R6,733 million for the first half of the financial year. The expenditure is below the projection by 4%.

Irrecoverable debts written off.
Due to the fact that the full impact of debt witten off will be effected at the end of the financial year. Based on the current collection trends and the 2023/24 audited financial statements, this item might be reviewed during the adjustments budget.

Depreciation and amortization.
Calculation on depreciation is usually done during assets verification process which will soon begin before and during AFS preparation processes. Considering the 2023/24 audited AFS this budget amount might be adjusted either downwards or upwards. To date an amount of R26,148 million has been recorded under this item.

Finance charges / Interest charges.
This item relate to payment of interest accrued on outstanding accounts. The budget figure might be adjusted upwards in the upcoming adjustment budget due to a larger amount of debt owed by the municipality to service providers and pending legal fees on collection of such debts. The positive note is that Eskom has ringfenced the long outstanding debt therefore not accruing any interest. To date an amount of R8,578 million has been recorded for this item against a budget projection of R4,252 million.

Bulk purchases-electricity.
The to date actual expenditure incurred for bulk purchases amounted to R109,953 million which is 19% below the projected budget of R136,145 million. Take note that this amount only relate to Eskom expenditure as water is classified under inventory items.

Inventory consumed.
With the reclassification on MSCOA, water purchases (Magalies expenditure) is now classified under inventory consumed. Expenditure incurred on this item amounted to R13,171 million as compared to the projected budget of R15,330 million which is 14% lesser than the projection.

Contracted Services.
Contracted services include Legal Fees, Security service, professional consulting and other services related to maintenance of infrastructure on as and when the need arises. The amount incurred for Contracted Services is R62,367 million which is below the projected year to date budget. The municipality is trying by all means to reduce the outsourcing of external services as part of the cost containment measures.

Transfer and Subsidies.
This relate to Eskom FBE expenditure for Mookgophong area. To date no expenditure has been recorded.

Other operational costs.
These items have incurred expenditure amounting to R36,419 million for the first half of the financial year against a projected budget of R37,961 million which means the variance is 4% more than the projection. It includes items such as vehicle running costs, payment of commissions, insurance costs, external audit fees and other municipal running costs.

Based on the revenue performance, adjustments will only be done through movement of funds within items in order to ensure that funding is available in items that are very key for service delivery. Otherwise, it is recommended that these items be reduced further during the adjustments budget.

Table 3: Transfer and subsidies-capital and Surplus/(Deficit)

Surplus/(Deficit)		147,524	18,196	-	48,134	48,134	5,535	42,599	770%	18,196
Transfers and subsidies - capital (monetary allocations)		168,565	165,008	-	74,809	74,809	82,504	(7,694)	-9%	165,008
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers &		316,090	183,203	-	122,944	122,944	88,039			183,203
Income Tax		-	-	-	-	-	-	-		-
Surplus/(Deficit) after income tax		316,090	183,203	-	122,944	122,944	88,039			183,203
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-		-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-		-
Surplus/(Deficit) attributable to municipality		316,090	183,203	-	122,944	122,944	88,039			183,203
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-		-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year		316,090	183,203	-	122,944	122,944	88,039			183,203

Table A4 of the Schedule C of the MBRR exclude the capital transfers (capital grants) revenue from the operational revenue and calculates surplus or deficit before and after adding the capital transfers.

Transfers and subsidies - capital

For this financial year the municipality has budgeted R165,008 million on capital transfers. This includes MIG,EEDG and WSIG grants. To date revenue realised on spending amounted to R74,809 million which is 9% lower as compared to the projected budget of R82,504 million.

Surplus and Deficit.

The surplus before inclusion of capital transfers amounted to R48,134 million and R122,944 million after capital transfers.

Statement of financial performance

The tables above highlight the financial performance of the municipality per revenue source and expenditure type.
This information will provide a guide to the municipality on which revenue sources and expenditure types needing downward or upward adjustment as some items were over or less projected.

Summary of municipal performance in terms of PMS, Scorecard and Budget

A detailed assessment of the performance of the municipality in terms of its service delivery and budget implementation plan is contained in this report. In terms of the other performance objectives, many have been met as detailed in the half yearly performance report.

Summary of past year's annual report

In the 2023/24 financial year, the municipality submitted the Annual Financial Statement on time for auditing purpose to AGSA. There still remain some challenges regarding service delivery issues and the municipality is currently implementing plans to ensure that all these challenges are addressed.

Summary of impact of the National Adjustments Budget and Provincial Adjustments Budget

Should there be any further or additional allocation received or reduced allocation from the National or provincial budget allocation, the necessary adjustments to the municipal budget will be made accordingly.

Recommendations

Based on the findings in this report, an adjustment budget need to be made to the original annual budget and to ensure as the municipality we move a step closer to a funded budget through reduction of operating expenditure and improved revenue.

It is therefore recommend that an adjustment budget be tabled to address these variances to ensure that there are sufficient funds available for service delivery. Moreover, adjustments need to be made to the Operating budget on the basis of six months financial performance.

HON. MAYOR
Cllr. S.A. Sebolai

Resolutions

It is resolved:

1. That the mid-year budget statement and performance assessment (non-financial information) referred to in Section 72 of the Municipal Finance Management Act, 56 of 2003 be noted.
2. That the mid-year budget statement and supporting documentation be approved.
3. That the 2024/2025 annual budget be adjusted in February 2025 in terms of Section 28 of the MFMA.
4. That the mid-year budget and performance assessment report be submitted to the Honourable Mayor and the National and Provincial Treasuries.
5. That the mid-year budget and performance report be placed on the municipal website within five working days after it is tabled to the Honourable Mayor and approved.

Executive Summary

INTRODUCTION

The Municipal Finance Management Act, No. 56 of 2003, makes it necessary for all municipalities to prepare mid-year budget and performance assessments.

Section 72(1) of the Act states the following:

1. The Accounting Officer of a Municipality must by **25 January** of each year –
   a) assess the performance of the municipality during the first half of the financial year, taking into account-
      i) The monthly statements referred to in Section 71 for the first half of the year
      ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
      iii) The past year's annual report and progress on resolving problems identified in the annual report; and
      iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from and such entities.
   b) submit a report on the assessment to—
   (i) the mayor of the municipality;
   (ii) the National Treasury; and
   (iii) the relevant Provincial Treasury.
   c) make recommendations as to whether an adjustments budget is necessary; and; recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Section 54 (1) of the Act further states that:

(1) On the receipt of a statement or report submitted by the accounting officer of the municipality in terms of Section 71 or 72, the Mayor must-
   (a) Consider the statement or report;
   (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery budget implementation plan;
   (c) Consider, and, if necessary, make any revisions to the service delivery and budget implementation plan, provide that revisions to the service delivery targets and performance indicators in the plan may only be revised with the approval of the council following approval of an adjustment budget;
   (d) Issue any appropriate instructions to the accounting officer to ensure-

(i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and

(ii) That spending of funds and revenue collections proceed in accordance with the budget;

(e) Identify any problems facing the municipality, including any emerging or impending financial problems; and

(f) In the case of a Section 72 report, submit the report to the council by 31 January of each year

In compliance with Section 72 of the Act, the Mid-Year Performance Assessment is compiled and reported on accordingly.

FINANCIAL PERFORMANCE vs APPROVED BUDGET

Tables C1 and C4 highlight the financial performance of the municipality for the first half of the financial year.

Revenue

The total actual to date revenue (including capital grants) reported for the period under review is R514,077 million compared to the projected budget revenue of R556,906 million. This revenue is not actual cash as it includes billed and realised revenue.

Revenue for the six months ending 31st December 2024 (exclude capital transfers)

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Half Year

Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue										
Exchange Revenue										
Service charges - Electricity		351,409	307,878	–	126,547	126,547	153,939	(27,392)	-18%	307,878
Service charges - Water		107,562	125,896	–	53,259	53,259	62,948	(9,689)	-15%	125,896
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Service charges - Waste management		28,907	31,861	–	14,764	14,764	15,931	(1,167)	-7%	31,861
Sale of Goods and Rendering of Services		2,753	3,861	–	1,265	1,265	1,930	(665)	-34%	3,861
Agency services		–	–	–	–	–	–	–		–
Interest		–	–	–	–	–	–	–		–
Interest earned from Receivables		100,921	82,767	–	44,407	44,407	41,383	3,024	7%	82,767
Interest from Current and Non Current Assets		1,419	1,154	–	858	858	577	281	49%	1,154
Dividends		76	–	–	120	120	–	120	#DIV/0!	–
Rent on Land		–	–	–	2	2	–	2	#DIV/0!	–
Rental from Fixed Assets		234	557	–	126	126	279	(153)	-55%	557
Licence and permits		–	–	–	–	–	–	–		–
Operational Revenue		6,573	5,311	–	1,919	1,919	2,655	(737)	-28%	5,311
Non-Exchange Revenue								–		
Property rates		84,371	157,207	–	45,585	45,585	78,604	(33,019)	-42%	157,207
Surcharges and Taxes		–	–	–	–	–	–	–		–
Fines, penalties and forfeits		11,149	11,168	–	6,463	6,463	5,584	878	16%	11,168
Licence and permits		6,813	4,316	–	(1,548)	(1,548)	2,158	(3,706)	-172%	4,316
Transfers and subsidies - Operational		153,343	162,295	–	120,263	120,263	81,148	39,115	48%	162,295
Interest		–	–	–	–	–	–	–		–
Fuel Levy		–	–	–	–	–	–	–		–
Operational Revenue		–	–	–	–	–	–	–		–
Gains on disposal of Assets		570	–	–	–	–	–	–		–
Other Gains		105	–	–	–	–	–	–		–
Discontinued Operations		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and		904,774	948,804	–	439,268	439,268	474,402	(35,134)	-7%	948,804

Monthly revenue for the six months ended 31st December 2024

	Jul	Aug	Sep	Oct	Nov	Dec	Total
Revenue By Source							
Property rates	-12,083	-5,569	-12,839	-17,472	-1,794	4,172	-45,585
Service charges - electricity revenue	-21,102	-28,398	-12,214	-16,429	-23,740	-24,665	-126,547
Service charges - water revenue	-9,320	-8,306	-9,728	-10,739	-7,842	-7,324	-53,259
Service charges - sanitation revenue	-4,179	-18,389	9,858	-4,145	-4,222	-4,160	-25,238
Service charges - refuse revenue	-2,493	-2,527	-2,378	-2,466	-2,516	-2,383	-14,764
Service charges - other							
Rental of facilities and equipment	-29	-32	28	-38	-37	-18	-126
Interest earned - external investments		-268	-169	-245		-176	-858
Interest earned - outstanding debtors	-6,937	-6,102	-8,810	-5,965	-8,060	-8,533	-44,407
Fines, penalties and forfeits	-2,680	-411	-630	-403	-1,274	-1,063	-6,463
Licences and permits	-15	-19	-1	-2,283	3,868	-2	1,548
Transfers and subsidies-operational	-64,400	-267	-1,059	-1,410	-654	-52,474	-120,263
Other revenue	-352	-193	-1,480	-396	-465	-421	-3,307
TOTAL	**-123,591**	**-70,481**	**-39,422**	**-61,993**	**-46,735**	**-97,047**	**-439,268**

Operational expenditure for the period ended 31st December 2024

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 - Half Year

Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
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Inventory consumed		29,490	30,659	–	13,171	13,171	15,330	(2,158)	-14%	30,659
Debt impairment		–	–	–	–	–	–	–		–
Depreciation and amortisation		23,596	49,602	–	26,148	26,148	24,801	1,347	5%	49,602
Interest		46,341	8,504	–	8,578	8,578	4,252	4,326	102%	8,504
Contracted services		96,767	92,068	–	62,367	62,367	46,034	16,333	35%	92,068
Transfers and subsidies		–	105	–	–	–	52	(52)	-100%	105
Irrecoverable debts written off		874	115,000	–	–	–	61,063	(61,063)	-100%	115,000
Operational costs		67,436	75,922	–	36,419	36,419	37,961	(1,542)	-4%	75,922
Losses on Disposal of Assets		–	–	–	–	–	–	–		–
Other Losses		30	–	–	–	–	–	–		–
Total Expenditure		757,249	930,608	–	391,133	391,133	468,866	(77,733)	-17%	930,608

A breakdown of the total operating expenditure per month

	Budget year 2024/25						
Description	**Jul**	**Aug**	**Sep**	**Oct**	**Nov**	**Dec**	**Total**
Employee related costs	20,192	20,453	21,229	22,884	21,628	21,660	128,046
Remuneration of councillors	1,067	1,058	942	970	959	1,456	6,452
Irrecoverable Debts Written Off							–
Depreciation and Amortisation	–	–	12,927	–	–	13,221	26,148
Finance charges	418	2,797	4,435	1,123	(567)	372	8,578
Bulk purchases	–	33,551	29,477	22,841	24,083	–	109,953
Inventory consumed	491	3,107	2,378	3,083	1,830	2,282	13,171
Contracted services	9,283	9,805	6,011	9,437	13,368	14,464	62,367
Transfers and grants							–
Other expenditure	2,787	3,863	11,752	7,579	6,189	4,249	36,419
Loss on disposal of PPE							–
Total Expenditure	**34,239**	**74,632**	**89,150**	**67,918**	**67,492**	**57,703**	**391,133**

The main cost drivers for the municipality are salary costs, bulk purchases, contracted services,inventory consumed and other general expenditure. Under employee related expenditure Overtime cost; under contracted services legal fees and vehicle running cost and repair and maintenance cost need to be monitored effectively to ensure minimal spending or spending within the budget.

Capital Expenditure

The municipality has incurred expenditure of R64,444 million on the total capital budget R182,008 million in the first six months of the financial year which indicates slow expenditure on capital projects. The expenditure for the period under review was anticipated to be R91,004 million. Some challenges with payment to contrators, late approval of project business plans, rainy season, community disruptions, timing of grant transfer and other issues affecting project implementation did have an impact on capital project spending being below the projected budget. This information is what is captured on the municipal financial system, which might differ with other technical reports as those reports include submitted invoices even though they are not yet actually paid.

Choose name from list - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 - Half Year

Vote Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited	Original	Adjusted	Mid Year	YearTD	YearTD	YTD	YTD %	Full Year
Capital Expenditure - Functional Classification										
Governance and administration		5,961	17,000	-	3,402	3,402	8,500	(5,098)	-60%	17,000
Executive and council		-	-	-	-	-	-	-		-
Finance and administration		5,961	17,000	-	3,402	3,402	8,500	(5,098)	-60%	17,000
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		7,030	13,067	-	641	641	6,534	(5,893)	-90%	13,067
Community and social services		6,901	-	-	-	-	-	-		-
Sport and recreation		130	13,067	-	641	641	6,534	(5,893)	-90%	13,067
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		39,560	34,243	-	34,468	34,468	17,121	17,348	101%	34,243
Planning and development		-	-	-	-	-	-	-		-
Road transport		39,560	34,243	-	34,468	34,468	17,121	17,348	101%	34,243
Environmental protection		-	-	-	-	-	-	-		-
Trading services		123,269	117,698	-	25,934	25,934	58,849	(32,915)	-56%	117,698
Energy sources		11,286	10,444	-	3,643	3,643	5,222	(1,578)	-30%	10,444
Water management		60,690	61,189	-	20,235	20,235	30,594	(10,359)	-34%	61,189
Waste water management		38,737	41,765	-	2,055	2,055	20,883	(18,827)	-90%	41,765
Waste management		12,557	4,300	-	-	-	2,150	(2,150)	-100%	4,300
Other		-	-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	175,821	182,008	-	64,444	64,444	91,004	(26,560)	-29%	182,008
Funded by:										
National Government		162,978	165,008	-	61,042	61,042	82,504	(21,461)	-26%	165,008
Provincial Government		-	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm		-	-	-	-	-	-	-		-
Transfers recognised - capital		162,978	165,008	-	61,042	61,042	82,504	(21,461)	-26%	165,008
Borrowing	6	-	-	-	-	-	-	-		-
Internally generated funds		6,091	17,000	-	3,402	3,402	8,500	(5,098)	-60%	17,000
Total Capital Funding		169,069	182,008	-	64,444	64,444	91,004	(26,560)	-29%	182,008

Statement of Financial position as at 31st Decemeber 2024

Choose name from list - Table C6 Monthly Budget Statement - Financial Position - M06 - Half Year

Description	Ref	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		(108,939)	58,834	–	32,857	58,834
Trade and other receivables from exchange transactions		742,290	837,410	–	434,723	837,410
Receivables from non-exchange transactions		221,474	660,672	–	135,716	660,672
Current portion of non-current receivables		–	–	–	–	–
Inventory		2,376	19,603	–	2,299	19,603
VAT		370,699	113,878	–	408,086	113,878
Other current assets		1,716	–	–	1,647	–
Total current assets		1,229,616	1,690,398	–	1,015,329	1,690,398
Non current assets						
Investments		128	–	–	128	–
Investment property		831,282	27,233	–	1,284,972	27,233
Property, plant and equipment		1,290,682	1,597,325	–	1,497,093	1,597,325
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		731	–	–	161	–
Intangible assets		451	3,375	–	0	3,375
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		2,123,274	1,627,932	–	2,782,355	1,627,932
TOTAL ASSETS		3,352,890	3,318,330	–	3,797,684	3,318,330
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		21,779	–	–	(3,277)	–
Consumer deposits		13,607	–	–	13,663	–
Trade and other payables from exchange transactions		1,407,380	1,328,146	–	1,433,468	1,328,146
Trade and other payables from non-exchange transactions		9,844	2,449	–	2,247	2,449
Provision		41,159	3,784	–	50,894	3,784
VAT		262,378	15,774	–	289,127	15,774
Other current liabilities		3,611	–	–	–	–
Total current liabilities		1,759,758	1,350,154	–	1,786,122	1,350,154
Non current liabilities						
Financial liabilities		1,501	–	–	634	–
Provision		59,645	5,793	–	63,469	5,793
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		70,276	–	–	75,451	–
Total non current liabilities		131,422	5,793	–	139,553	5,793
TOTAL LIABILITIES		1,891,180	1,355,947	–	1,925,675	1,355,947
NET ASSETS	2	1,461,710	1,962,383	–	1,872,009	1,962,383
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1,461,227	1,962,383	–	1,871,525	1,962,383
Reserves and funds		483	–	–	483	–
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1,461,710	1,962,383	–	1,872,009	1,962,383

Total Assets

Variances were noted between the budgeted values of assets and the actuals recorded at the end of the review period. As at the end of December 2024, the municipality recorded total assets of R3,797,684 billion, made up of R1,015,329 billion and R2,782,355 billion for current assets and non-current assets respectively. Current assets are those assets that are likely to be converted into cash within twelve months, while non-current assets are likely to be converted into cash over a longer-term.

The following asset items were noted to require attention during the adjustments budget.

- **Consumer debtors**

As at the end of December 2024, the municipality recorded consumer debtors of R570,439 million, representing about 15% of the total assets. Looking at the annual budgeted consumer debtors of R1,498,082 million. This is also an indication of the rate at which consumer debtors are escalating. It will be important that council fast-track implementation of its credit control and debt collection strategies in order to collect the outstanding debtors. The municipality will need to estimate the projected annual debtors and the provision for debt impairment in order to accurately budget for the consumer debtors projected at the end of the financial year.

- **Property Plant and Equipment (PPE)**

As at 31st December 2023, the municipality recorded R1,497,093 billion for Property Plant and Equipment, which represents 39% of the total assets. These assets comprise of roads and storm water, water and infrastructure, electricity infrastructure, community assets, and other plants and equipment which the municipality has acquired mainly for service delivery and for its own use. Service delivery of the municipal is majored by its ability to provide these services to communities.

Total Liabilities

Variances were noted between the budgeted values of liabilities and the actuals recorded at the end of the review period. As at the end of December 2024, the municipality recorded total liabilities of R1,925,675 billion, made up of R1,786,122 billion and R139,553 million for current liabilities and non-current liabilities respectively. Current liabilities are those liabilities that are payable by the municipality within the twelve months, while non-current liabilities are those liabilities that are payable over a period beyond twelve months.

The current ratio of the municipal's financial position equals to 0.56845, which is current assets divide by current liabilities (1,015,329 / 1,786,122). According to the acceptable norms, a current ratio which is less than 1 is considered a bad ratio as it implies that an institution is not liquid enough and it is financial unstable. So the municipality need to improve on its abilities to raise current assets so that it can be in a better position pay off debts when they become due.

Cash flow Statement as at 31st December 2024

Choose name from list - Table C7 Monthly Budget Statement - Cash Flow - M06 - Half Year

Description	Ref	2023/24	Budget Year 2024/25							
R thousands		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		617,275	110,045	–	58,789	58,789	54,472	4 317	8%	110,045
Service charges		227,948	441,087	–	200,917	200,917	218,338	(17 421)	-8%	441,087
Other revenue		63,690	83,150	–	34,720	34,720	41,094	(6 374)	-16%	83,150
Transfers and Subsidies - Operational		160,975	162,295	–	119,686	119,686	121,721	(2 035)	-2%	162,295
Transfers and Subsidies - Capital		159,724	165,007	–	74,527	74,527	82,504	(7 978)	-10%	165,007
Interest		1,419	1,154	–	824	824	577	247	43%	1,154
Dividends		–	–	–	–	–	–	–		–
Payments										
Suppliers and employees		(382,727)	(757,397)	–	(210,451)	(210,451)	(375,155)	164 704	-44%	(757,397)
Interest		–	(8,504)	–	–	–	(4,252)	4 252	-100%	(8,504)
Transfers and Subsidies		–	–	–	–	–	–	–		–
NET CASH FROM/(USED) OPERATING ACTIVITIES		848,304	196,838	–	279,013	279,013	139,299	(139,714)	-100%	196,838
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		–	–	–	–	–	–	–		–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–		–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–		–
Payments										
Capital assets		194,126	(182,008)	–	(74,854)	(74,854)	(90,128)	15 273	-17%	(182,008)
NET CASH FROM/(USED) INVESTING ACTIVITIES		194,126	(182,008)	–	(74,854)	(74,854)	(90,128)	(15,273)	17%	(182,008)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		–	–	–	–	–	–	–		–
Borrowing long term/refinancing		–	–	–	–	–	–	–		–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–		–
Payments										
Repayment of borrowing		(4,000)	–	–	–	–	–	–		–
NET CASH FROM/(USED) FINANCING ACTIVITIES		(4,000)	–	–	–	–	–	–		–
NET INCREASE/ (DECREASE) IN CASH HELD		1,038,430	14,830	–	204,159	204,159	49,172			14,830
Cash/cash equivalents at beginning:		(50,465)	44,004	–		21,918	44,004			21,918
Cash/cash equivalents at month/year end:		987,965	58,834	–		226,077	93,176			36,748

The net cash from operating activities amounted to R 179,013 million, net cash from investing activities amounted to (R74,854 million).

The Municipality's cash and cash equivalent at the end of the period was standing at R226,077 million. The municipality need to improve the collection rate. The municipality is currently grant dependent, which means without grants the municipality cannot service its financial obligations as and when they become due.

Main Budget Statements summary

Section 72 - Mid-Year Budget Statement and Performance Report 2024/25

Choose name from list - Table C1 Monthly Budget Statement Summary - M06 - Half Year

Description	2023/24	Budget Year 2024/25							
R thousands	Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Financial Performance									
Property rates	84,371	157,207	–	45,585	45,585	78,604	(33,019)	-42%	157,207
Service charges	535,647	520,167	–	219,808	219,808	260,084	(40,276)	-15%	520,167
Investment revenue	1,419	1,154	–	858	858	577	281	49%	1,154
Transfers and subsidies - Operational	153,343	162,295	–	120,263	120,263	81,148	39,115	48%	162,295
Other own revenue	128,993	107,930	–	52,754	52,754	53,990	(1,236)	-2%	–
Total Revenue (excluding capital transfers and contributions)	**904,774**	**948,804**	–	**439,268**	**439,268**	**474,402**	**(35,134)**	**-7%**	**948,804**
Employee costs	243,352	272,991	–	128,046	128,046	136,496	(8,450)	-6%	272,991
Remuneration of Councillors	12,737	13,465	–	6,452	6,452	6,733	(281)	-4%	13,466
Depreciation and amortisation	23,598	49,602	–	26,148	26,148	24,801	1,347	5%	49,602
Interest	43,341	8,504	–	8,578	8,578	4,252	4,326	102%	8,504
Inventory consumed and bulk purchases	285,116	302,949	–	123,124	123,124	151,475	(28,351)	-19%	302,949
Transfers and subsidies	–	105	–	–	–	52	(52)	-100%	105
Other expenditure	185,107	282,990	–	98,786	98,786	145,058	(46,272)	-32%	282,990
Total Expenditure	**757,249**	**930,608**	–	**391,133**	**391,133**	**468,866**	**(77,733)**	**-17%**	**930,608**
Surplus/(Deficit)	**147,524**	**18,196**	–	**48,134**	**48,134**	**5,535**	**42,599**	**770%**	**18,196**
Transfers and subsidies - capital (monetary	168,565	165,008	–	74,809	74,809	82,504	(7,694)	-9%	165,008
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers &	**316,090**	**183,203**	–	**122,944**	**122,944**	**88,039**	**34,904**	**40%**	**183,203**
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	316,090	183,203	–	122,944	122,944	88,039	34,904	40%	183,203
Capital expenditure & funds sources									
Capital expenditure	175,821	182,008	–	64,444	64,444	91,004	(26,560)	-29%	182,008
Capital transfers recognised	162,978	165,008	–	61,042	61,042	82,504	(21,461)	-26%	165,008
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	6,091	17,000	–	3,402	3,402	8,500	(5,098)	-60%	17,000
Total sources of capital funds	**169,069**	**182,008**	–	**64,444**	**64,444**	**91,004**	**(26,560)**	**-29%**	**182,008**
Financial position									
Total current assets	1,228,616	1,890,398	–		1,015,329				1,890,398
Total non current assets	2,123,274	1,827,932	–		2,782,255				1,827,932
Total current liabilities	1,759,758	1,350,154	–		1,788,122				1,350,154
Total non current liabilities	131,422	5,793	–		139,553				5,793
Community wealth/Equity	**1,461,710**	**1,962,383**	–		**1,872,009**				**1,962,383**
Cash flows									
Net cash from (used) operating	848,304	196,838	–	279,013	279,013	135,299	(139,714)	-100%	196,838
Net cash from (used) investing	184,123	(182,008)	–	(74,854)	(74,854)	(90,128)	(15,273)	17%	(182,008)
Net cash from (used) financing	(4,000)	–	–	–	–	–	–		–
Cash/cash equivalents at the month/year end	**987,965**	**58,834**	–	–	**226,077**	**93,176**	**(132,901)**	**-143%**	**36,748**
Debtors & creditors analysis	**0-30 Days**	**31-60 Days**	**61-90 Days**	**91-120 Days**	**121-150 Dys**	**151-180 Dys**	**181 Dys-1 Yr**	**Over 1Yr**	**Total**
Debtors Age Analysis									
Total By Income Source	53,012	44,779	41,831	34,352	33,108	30,181	30,797	########	1,420,275
Creditors Age Analysis									
Total Creditors	8,998	18,220	24,618	48,042	38,480	1,014	70,138	########	1,284,329

2 – SUPPORTING DOCUMENTATION

Debtors Analysis

The outstanding debtors for the period ended 31st December 2024 is been reported at R1,420,275 billion. The largest outstanding amount owed to the municipality is coming from normal households; this category owes R986,116 million. The long outstanding consumer debts may negatively affect the sustainability of the municipality. The average collection rate is reported to be at 65% over the past six months. The effective implementation of the debt collection and credit control is critically essential to ensure the sustainability of the municipality; this figure is due to old debts. The Municipality needs to work harder on collecting old debts.

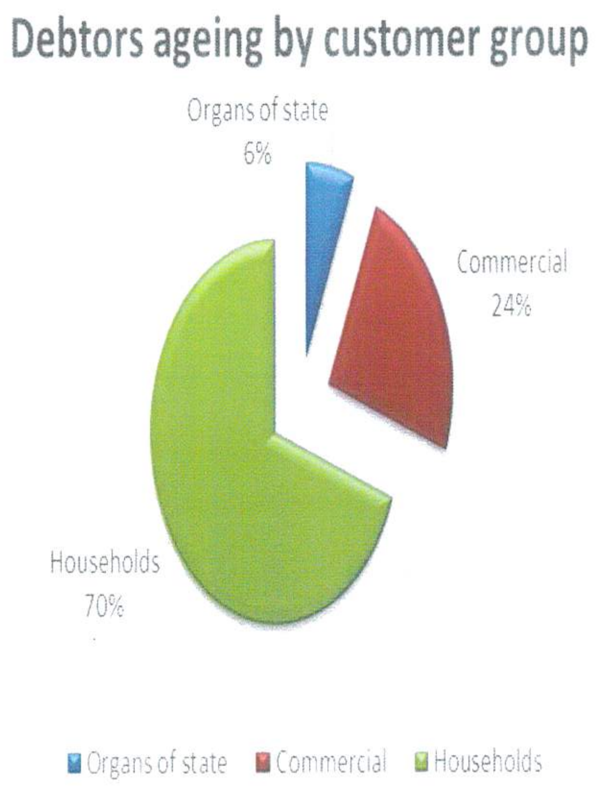
There is a huge amount for interest incurred on arrear accounts. This indicates that consumer debts remain unpaid or uncollected therefore incurring interest. This poses a real concern for the municipality's ever increasing debt book.

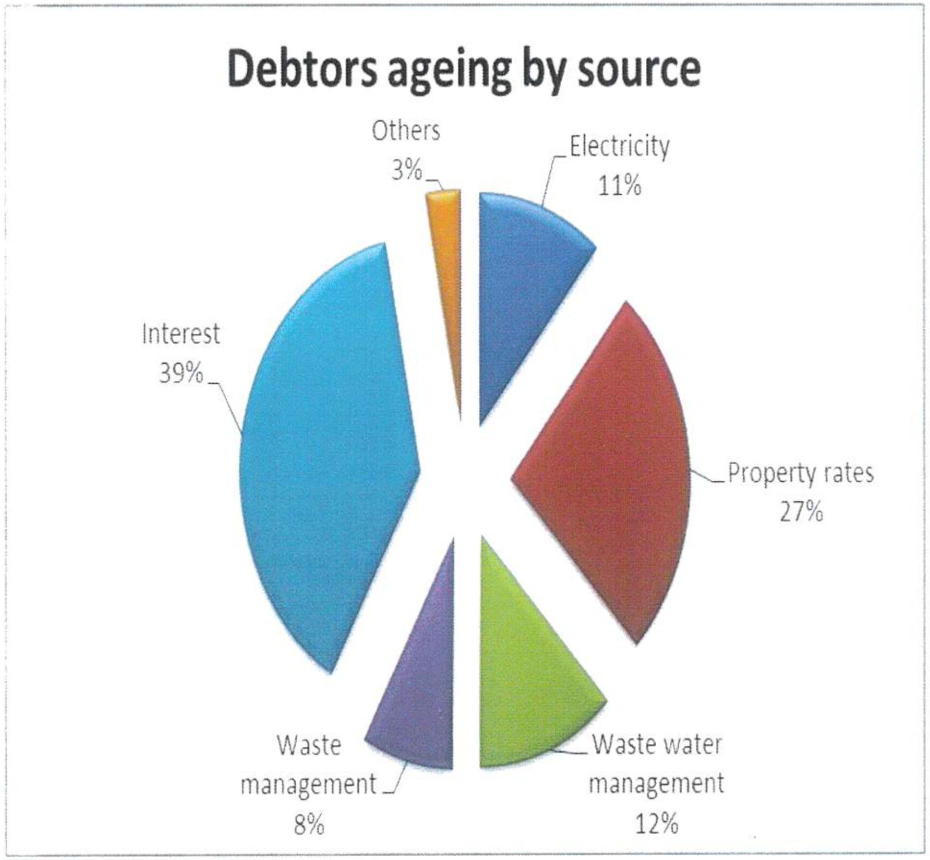
Summary of Debtors as at 31st December 2024

Choose name from list - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 - Half Year

Description	NT Code	Budget Year 2024/25									
R thousands		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions - Water	1200	9,522	10,430	10,822	8,047	7,791	7,125	7,394	325,172	386,303	355,529
Trade and Other Receivables from Exchange Transactions - Electricity	1300	15,525	10,669	7,721	6,356	5,933	4,326	5,349	59,177	115,055	81,140
Receivables from Non-exchange Transactions - Property Rates	1400	10,893	7,835	8,377	5,941	5,317	5,064	5,355	225,559	274,340	247,235
Receivables from Exchange Transactions - Waste Water Management	1500	4,200	3,502	3,221	3,066	2,986	2,853	2,740	106,402	128,970	118,047
Receivables from Exchange Transactions - Waste Management	1600	2,397	2,041	1,829	1,740	1,692	1,622	1,491	70,585	83,397	77,129
Receivables from Exchange Transactions - Property Rental Debtors	1700	–	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	1810	10,397	10,183	9,828	9,633	9,325	9,166	8,411	333,322	400,266	369,858
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–
Other	1900	78	119	31	80	64	26	58	31,489	31,944	31,716
Total By Income Source	2000	53,012	44,779	41,831	34,862	33,108	30,181	30,797	1,151,706	1,420,275	1,280,654
2023/24 - totals only		34,896	29,458	28,961	29,235	32,151	26,600	21,751	943,802	1,146,856	1,053,541
Debtors Age Analysis By Customer Group											
Organs of State	2200	3,436	3,687	4,196	2,843	2,375	2,654	4,136	65,994	89,321	78,002
Commercial	2300	20,378	14,125	13,325	9,340	8,759	6,567	7,124	265,221	344,839	297,011
Households	2400	29,198	26,967	24,309	22,679	21,973	20,960	19,538	820,491	986,116	905,641
Other	2500	–	–	–	–	–	–	–	–	–	–
Total By Customer Group	2600	53,012	44,779	41,831	34,862	33,108	30,181	30,797	1,151,706	1,420,275	1,280,654

A graphical breakdown of debtors per source and customer group.





Creditors' Analysis

Below is a table summarising the ageing of the outstanding creditors.

Creditors as at 31st December 2024

Description	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	Over 120 days	Total
	R thousands					
Creditors Age Analysis By Customer Type						
Bulk Electricity		R9 114 626.88	22 814 259.97	37 957 063.68	1 090 423 226.86	R1 160 309 177.39
Bulk Water	R1 529 185.44			R589 371.99	R43 750 847.13	R45 869 404.56
PAYE deductions		-	-	-	-	-
VAT (output less input)						
Pensions / Retirement deductions						
Loan repayments						
Trade Creditors	R7 467 257.82	R7 105 249.05	R1 803 670.91	R7 501 123.01	R54 273 547.05	R78 150 847.84
Auditor General	-		-	-		
Other	-	-	-	-		
Total By Customer Type	R8 996 443.26	R16 219 875.93	R24 617 930.88	R46 047 558.68	R1 188 447 621.04	R1 284 329 429.79

As at 31st December 2024, creditors ageing analysis had a balance of R1,284,329 billion. This includes Eskom, Magalies water, Auditors General and others. This ageing balance might be understated as some of the creditors invoices were not all captured on the financial system. One of the major impacts for a huge creditors' balance is non-payment or delayed payment due to cash constraints therefore accruing interests charges and contract management on capital projects.

Investment portfolio analysis

Below is a table that details the municipal investments potfolio as at 31st December 2024.

Call Investments register

MMLM INVESTMENT SCHEDULE 2024/25

LONG TERM INVESTMENTS (longer than 12 months)

FINANCIAL INSTITUTION	ACCOUNT NO	OPENING BALANCE	INTEREST ACCRUED-PRIOR YEAR	INTEREST EARNED TO DATE	INTEREST ACCRUED TO DATE	WITHDRAWALS / TRANSFERS	BANK CHARGES	DEPOSIT/FAIR VALUE	CLOSING BALANCE 2024/12/31
NTK		141,710	-		-	-			141,710
TOTAL		**141,710**	-	-	-	-		-	**141,710**

SHORT TERM INVESTMENTS (between 3 months and 12 months)

FINANCIAL INSTITUTION	ACCOUNT NO	OPENING BALANCE	ACCRUED-PRIOR YEAR (2023/24)	INTEREST EARNED TO DATE	INTEREST ACCRUED TO DATE	WITHDRAWALS / TRANSFERS	BANK CHARGES	DEPOSIT MADE	CLOSING BALANCE 2024/12/31
FNB	710 5722 0470	934,064.83	73,100.92	90,388.30	23,235.07	-197,554.04	-	-	900,000.00
TOTALS		**934,064.83**	**73,100.92**	**90,388.30**	**23,235.07**	**-197,554.04**		-	**900,000.00**

CASH AND CASH EQUIVALENTS (less than 3 months)

FINANCIAL INSTITUTION	ACCOUNT NO	OPENING BALANCE	ACCRUED-PRIOR YEAR (2023/24)	INTEREST EARNED TO DATE	INTEREST ACCRUED TO DATE	WITHDRAWALS / TRANSFERS	BANK CHARGES	DEPOSIT MADE	CLOSING BALANCE 2024/12/31
STANDARD	0388 3585 1007	5.29		-	-			-	5.29
STANDARD	0388 3585 1009	4,983.28	20.32	104.10	13.84				5,107.70
STANDARD	0388 3585 1003	5,387.87	4.80	169.14	5.49	-	-	-	5,561.81
STANDARD	0388 3585 1008	7,376.70	30.07	154.10	20.49				7,560.87
STANDARD	0389 3585 1004	0.03	-	-	-	-	-	-	0.03
FNB	630 2033 9370	6.87	-	-	-		-	-	6.87
FNB	630 5948 2140	10,890.30	-	189,708.14	-	-28,936,739.71	-72.80	30,183,600.00	1,447,385.93
FNB	630 5948 2968	28,297.19	-	398,690.37	-	-82,400,000.00	-72.80	82,000,000.00	26,914.76
FNB	631 1428 5942	-	-	256,500.91	-	-56,652,254.96	-36.40	56,500,000.00	104,209.55
FNB	631 1428 1544	-	-	23,245.13	-	-1,015,000.00	-18.20	1,000,000.00	8,226.93
TOTALS		**56,947.53**	**55.19**	**868,571.88**	**39.81**	**-169,003,994.67**	**-200.20**	**169,683,600.00**	**1,604,979.73**
TOTAL INVESTMENTS		**1,132,721.89**	**73,156.11**	**958,960.18**	**23,274.88**	**-169,201,548.71**	**-200.20**	**169,683,600.00**	**2,646,689.27**

The available balance in the investment accounts as at the end of the period amounted to R 2,647 million. This balance include funds received on grants. The municipality is strongly grant dependent meaning it can't survive on it's own cash or implement capital projects from internally generated funds.

Allocation on grant/subsidies receipts and expenditure

Budget year 2024/25							
Description	**DORA allocation**	**Unspent balance from previous Fin Yr**	**Funds received to date**	**Transfer withheld**	**Spent to date**	**Unspent balance**	**% Spent to date on allocation**
Grants and Subsidies							
Equitable shares	154,561	-	115,920	-	115,920	-	75%
Finance Management Grant	2,600	-	2,600	-	983	1,617	38%
Expanded Public works program	1,641	-	1,149	-	1,429	-280	87%
Water Service Infrastructure grant	102,954	-	25,977	-	25,977	-	25%
Energy Efficiency Demandside grant	-	204	-	-	-	204	0%
Integrated National Electrification grant	10,231	-	4,000	-	4,190	-190	-
Municipal Infrastructure grant	54,550	-	44,550	-	41,209	3,341	76%
LGSETA	766	-	689		689	-	90%
Municipal Disaster relief grant	-	7,024	-	-	7,134	-110	102%
Sub total	**327,303**	**7,228**	**194,885**	-	**197,531**	**4,582**	

The above table illustrate grants received on both conditional and unconditional grants and subsidies. For the 2024/25 financial year an amount of R327,303 million has been allocated to the municipality through the DORA.

From the total allocation, an total of R194,885 million has been transferred to the municipality, which is 60% of the allocation and an amount of R197,531 million has been spent or realised to date. This makes spending against the total received to date and the unspent balance from previous financial year to stand at 98%. The unspent balance includes a balance on EEDG grant carried forward from previous financial year amounting to R204 thousand. Plans are in place to ensure that the funds are spend before the end of the current financial year, whereas EPWP, INEP and MDRG have spent above the available balance or received to date.

Council allowances, Senior managers and employee benefits.

Choose name from list - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 - Half Year

Summary of Employee and Councillor remuneration R thousands	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Mid Year	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		9,533	9,559	–	4,454	4,454	4,780	(325)	-7%	9,559
Pension and UIF Contributions		–	160	–	–	–	80	(80)	-100%	160
Medical Aid Contributions		–	48	–	46	46	24	22	92%	48
Motor Vehicle Allowance		–	–	–	–	–	–	–		–
Cellphone Allowance		1,172	1,210	–	605	605	605	–		1,210
Housing Allowances		–	–	–	–	–	–	–		–
Other benefits and allowances		2,032	2,490	–	1,347	1,347	1,245	102	8%	2,490
Sub Total - Councillors		12,737	13,466	–	6,452	6,452	6,733	(281)	-4%	13,466
% increase	4		5.7%							5.7%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		3,132	3,624	–	1,818	1,818	1,812	6	0%	3,624
Pension and UIF Contributions		132	489	–	69	69	244	(175)	-72%	489
Medical Aid Contributions		35	121	–	21	21	61	(40)	-65%	121
Overtime		–	–	–	–	–	–	–		–
Performance Bonus		–	–	–	–	–	–	–		–
Motor Vehicle Allowance		1,405	1,619	–	624	624	810	(185)	-23%	1,619
Cellphone Allowance		12	–	–	–	–	–	–		–
Housing Allowances		–	–	–	–	–	–	–		–
Other benefits and allowances		–	–	–	0	0	–	0	#DIV/0!	–
Payments in lieu of leave		–	–	–	–	–	–	–		–
Long service awards		–	–	–	–	–	–	–		–
Post-retirement benefit obligations	2	–	–	–	–	–	–	–		–
Entertainment		–	–	–	–	–	–	–		–
Scarcity		–	–	–	–	–	–	–		–
Acting and post related allowance		191	–	–	118	118	–	118	#DIV/0!	–
In kind benefits		–	–	–	–	–	–	–		–
Sub Total - Senior Managers of Municipality		4,907	5,854	–	2,650	2,650	2,927	(276)	-9%	5,854

% increase	4		19.3%							19.3%
Other Municipal Staff										
Basic Salaries and Wages		142,101	157,999	–	71,311	71,311	79,000	(7,689)	-10%	157,999
Pension and UIF Contributions		30,929	43,343	–	16,111	16,111	21,671	(5,560)	-26%	43,343
Medical Aid Contributions		11,473	21,534	–	6,136	6,136	10,767	(4,631)	-43%	21,534
Overtime		19,950	11,861	–	11,194	11,194	5,930	5,263	89%	11,861
Performance Bonus		11,466	12,094	–	6,518	6,518	6,047	471	8%	12,094
Motor Vehicle Allowance		12,729	14,877	–	8,545	8,545	7,438	1,107	15%	14,877
Cellphone Allowance		–	–	–	–	–	–	–		–
Housing Allowances		1,384	1,486	–	817	817	743	74	10%	1,486
Other benefits and allowances		3,651	3,944	–	1,812	1,812	1,972	(160)	-8%	3,944
Payments in lieu of leave		–	–	–	–	–	–	–		–
Long service awards		–	–	–	1,054	1,054	–	1,054	#DIV/0!	–
Post-retirement benefit obligations	2	4,408	–	–	1,857	1,857	–	1,857	#DIV/0!	–
Entertainment		–	–	–	–	–	–	–		–
Scarcity		–	–	–	–	–	–	–		–
Acting and post related allowance		354	–	–	40	40	–	40	#DIV/0!	–
In kind benefits		–	–	–	–	–	–	–		–
Sub Total - Other Municipal Staff		238,445	267,137	–	125,395	125,395	133,569	(8,173)	-6%	267,137
% increase	4		12.0%							12.0%
Total Parent Municipality		256,089	286,457	–	134,498	134,498	143,228	(8,731)	-6%	286,457
TOTAL SALARY, ALLOWANCES & BENEFITS		256,089	286,457	–	134,498	134,498	143,228	(8,731)	-6%	286,457
% increase	4		11.9%							11.9%
TOTAL MANAGERS AND STAFF		243,352	272,991	–	128,046	128,046	136,496	(8,450)	-6%	272,991

The table above illustrate expenditure on councillor's remuneration,senior managers' and employees benefits.
Section 66 of the MFMA requires that the accounting officer of a municipality must, in a format and for the periods as may be prescribed, report to the council on all expenditure incurred by the municipality on staff salaries, wages, allowances and benefits and in a manner that discloses such expenditure per type of expenditure,namely-

a. Salaries and wages
b. Contribution for pension and medical aid
c. Travel, motor car, accommodation, subsistence and other allowances
d. Housing benefits
e. Overtime
f. Loans and advances; and
g. any other benefit or allowance related to staff.

For the period under review the municipality has incurred a total employee related cost amounting to R134,498. The expenditure looks to be below the projection of R143,228 million, 6% below the projected budget at the end of the period.
Cost containment measures still need to be exercised to ensure expenditure is kept at a minimum; especially on overtime, standby allowance and other related expenditure.

Service Delivery and Budget Implementation Plan

1. PURPOSE

The purpose of this report is to give feedback regarding the performance of Modimolle-Mookgophong Municipality as required through The Municipal Financial Management Act, section 72. The information included in this report is based on the IDP and SDBIP as developed for the financial year 2024/2025. This report is based on information received from each department for assessment of performance for the **Mid-Year Performance ending 31 December 2024.** This is a high-level report based on a process whereby actual information per Key Performance Area (KPA), strategic objective, and the aligned Key Performance Indicators (KPIs) are compared to the approved 2024/2025 Integrated Development Plan and SDBIP scorecards.

2. BACKGROUND

This report serves as the **Mid-Year (non-financial) Institutional Performance Report** for the **2024/2025** financial year **ending 31 December 2024.** It provides feedback on the performance level achieved against the targets as laid out in the IDP and SDBIP Scorecards. In the case of under-performance, the respective concerns or mitigating reasons are highlighted and details pertaining to the relevant measures taken to address these challenges are also included.

The overall performance for Modimolle-Mookgophong Municipality is based on a composite Performance Scorecard of each Department comprising of all indicators and projects inclusive of the IDP and SDBIP.

Attached as **Annexure A** is the Mid-Year performance report for the 2024/2025 financial year.

3. Summary of performance per key performance areas (KPAs)

KPA	Mid-Year Targets	Achieved	%	Not Achieved	%
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT	10	6	60%	4	40%
BASIC SERVICE DELIVERY	37	25	68%	12	32%
MUNICIPAL INSTITUTIONAL DEVELOPMENT & TRANSFORMATION	15	4	27%	11	73%
GOOD GOVERNANCE & PUBLIC PARTICIPATION	12	9	75%	3	25%
SPATIAL RATIONALE & LED	4	1	25%	3	75%
Total	78	45	58%	33	42%

Annexure A: 2024/2025 Service Delivery and Budget Implementation Plan Mid-Year Performance Report

KPI No.	Projects/Programme Description	Key Performance Indicators	Unit of Measurement	Location and Ward	Original Budget	Adjusted Budget	Baseline 2023/2024	Annual Target 2024/2025	Mid-Year Target	Actual performance as at 31 December 2024	Performance comments	Performance Challenges	Corrective measures	POE	DPT
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT															
STRATEGIC OBJECTIVE: IMPROVED FINANCIAL MANAGEMENT															
OUTCOME STATEMENT: IMPROVING THE FINANCIAL MANAGEMENT OF THE MUNICIPALITY THROUGH THE IMPLEMENTATION OF EFFECTIVE AND EFFICIENT SYSTEMS OF REVENUE COLLECTION, EXPENDITURE AND PROCUREMENT MANAGEMENT.															
ASSET MANAGEMENT															
1	To complete infrastructure assets unbundling	Percentage of Completed infrastructure assets unbundled	%	All wards	Operational	Operational	New	100% Completed infrastructure assets unbundled by 30 June 2025	n/a	n/a	n/a	n/a	n/a	Infrastructure assets unbundling report	BTO
2	To conduct assets verification	Number of assets verification conducted	#	All wards	Operational	Operational	2	2 asset verification conducted by 30 June 2025	1	1	Achieved 1 asset verification conducted	None	None	Asset verification report	BTO
3	To update asset register	Percentage of asset register updated	%	All wards	Operational	Operational	100%	100% asset register updated by 30 June 2025	n/a	n/a	n/a	n/a	n/a	Updated Asset register	BTO
SUPPLY CHAIN MANAGEMENT															

4	To develop and approve procurement plans	Number of procuremen t plans developed	#	All wards	Operation al	Operation al	New	1 procurement plan developed by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Procurem ent plan**	BTO
5	To award bids within 90 days after advertiseme nt	Percentage of bids awarded within 90 days after advertiseme nt	%	All wards	Operation al	Operation al	New	100% bids awarded within 90 days after advertisement by 30 June 2025	100%	34%	**Not Achieved** 34% bids awarded within 90 days after advertiseme nt	Failure of bid committees to finalise the processes of evaluation and adjudication of bids within the time frames due to time constraints	Request to extend the bid validity by the bidders	**Advert & Award letters**	BTO
6	To award bids that are following the supply chain managemen t policy and regulations	Percentage of bids awarded that are following the supply chain managemen t policy and regulations	%	All wards	Operation al	Operation al	New	100% bids awarded that are following the supply chain management policy and regulations by 30 June 2025	100%	100%	**Achieved** 100% bids awarded that are following the supply chain managemen t policy and regulations	None	None	**Bids awarded register**	BTO
7	Procurement of municipal vehicles (Service delivery and BTO)	Percentage of municipal vehicles purchased (Service delivery and BTO)	%	All wards	5 000 000 (Own Funding)	5 000 000 (Own Funding)	New	100% municipal vehicles purchased (Service delivery and BTO) by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Delivery note**	BTO

BUDGET AND TREASURY															
8	To review and approve budget related policies	Number of Budget related policies reviewed and approved	#	All wards	Operational	Operational	New	20 Budget related policies reviewed and approved by 20 June 2025	n/a	n/a	n/a	n/a	n/a	**Council resolution**	BTO
9	To submit MFMA Section 71 reports to the Mayor and Provincial Treasury by no later than 10 days after each month	Number of MFMA Section 71 reports submitted to the Mayor and Provincial Treasury by no later than 10 days after each month	#	All wards	Operational	Operational	12	12 MFMA Section 71 reports submitted to the Mayor and Provincial Treasury by no later than 10 days after each month by 30 June 2025	6	6	**Achieved** 6 MFMA Section 71 reports submitted to the Mayor and Provincial Treasury by no later than 10 days after each month	None	None	**Proof of Submission to the Mayor and National Treasury**	BTO
10	To submit MFMA Section 52 reports to council	Number of MFMA Section 52 reports submitted to council	#	All wards	Operational	Operational	4	4 MFMA Section 52 reports submitted to council by 30 June 2025	2	2	**Achieved** 2 MFMA Section 52 reports submitted to council	None	None	**Council resolution**	BTO
11	To submit Annual Financial statement prepared and submitted timeously to the Auditor General of South Africa.	Number of Annual Financial statement prepared and submitted timeously to the Auditor General of	#	All wards	Operational	Operational	1	1 Annual Financial statement prepared and submitted timeously to the Auditor General of South Africa by 31 August 2024	1	1	**Achieved** 1 Annual Financial statement prepared and submitted timeously to the Auditor General of	None	None	**Acknowledgement of receipt**	BTO

		South Africa.									South Africa by 31 August 2024				
12	Current ratio	Current ratio (Current assets/current liability)	Ratio	All wards	Operational	Operational	New	1:5 Current ratio (Current assets/current liability) by 30 June 2025	1:5	1:057	**Not Achieved** 1:057 Current ratio (Current assets/current liability)	The municipality's current ratio is below accepted performance due to amounts owed to Magalies and Eskom	The municipality entered into payment plan with most creditors and finalising the reviewed payment plan for Eskom	**Statement of financial position**	BTO
EXPENDITURE															
13	To ensure payment of invoices within 30 days	Percentage of invoices paid within 30 days	%	All wards	Operational	Operational	New	40% invoices paid within 30 days by 30 June 2025	40%	49%	**Achieved** 49% invoices paid within 30 days	None	None	**Creditors report**	BTO
REVENUE															
14	To ensure 85% revenue collection	Percentage Revenue collected	%	All wards	Operational	Operational	65%	85% revenue collected by 30 June 2025	85%	58%	**Not Achieved** 58% revenue collected	The credit control and collection policy not implemented for all customers	Operation Patela has been resuscitated	**Payment report**	BTO

												within the municipality	Munsoft/ Cigicell are busy performing credit control actions and have been instructed to start implementing credit control actions at Phagameng and Vaalwater locations from January 2025 Debt write off project to be implemented from January 2025 after council approval was obtained last December 2024		

15	To ensure debt collection over 90 days	Percentage of debt over 90 days collected	%	All wards	Operational	Operational	60%	60% debt over 90 days collected by 30 June 2025	60%	52%	**Not Achieved** 52% debt over 90 days collected	The credit control and collection policy not implemented for all customers within the municipality	Operation Patela has been resuscitated Munsoft/ Cigicell are busy performing credit control actions and have been instructed to start implementing credit control actions at Phagameng and Vaalwater locations from January 2025 Debt write off project to be implemented from January 2025 after council approval was obtained last	**Payment report**	BTO

													December 2024		
16	To update indigent free basic services register and submit to council	Number of Indigent register for free basic services updated and submitted to council **(GKPI)**	#	All wards	Operational	Operational	1	1 Indigent register for free basic services updated and submitted to council by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Indigent register** **Council register**	BTO
17	To update and approve revenue enhancement strategy by council	Number of revenue enhancement strategy reviewed by Council	#	All wards	Operational	Operational	1	1 revenue enhancement strategy reviewed by Council by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Council Resolution** **Revenue enhancement strategy**	BTO
18	Households with access to basic level of water, sanitation, electricity and solid waste removal as per billing report	Percentage of households with access to basic level of water, sanitation, electricity and solid waste removal as per billing **(GKPI)**	%	All wards	Operational	Operational	100%	100% households with access to basic level of water, sanitation, electricity and solid waste removal as per billing by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Billing report**	BTO
BASIC SERVICE DELIVERY (SOCIAL AND COMMUNITY SERVICES)															
STRATEGIC OBJECTIVE: IMPROVED QUALITY OF LIFE															

OUTCOME STATEMENT: IMPROVING THE QUALITY OF LIFE BY PROVIDING BASIC SERVICES IN A SUSTAINABLE MANNER.															
SOLID WASTE															
19	To plan and conduct risk assessment, monitoring and evaluation	Percentage of planned risk assessment, monitoring and evaluation conducted	%	All wards	Operational	Operational	New	100% planned risk assessment, monitoring and evaluation conducted by 30 June 2025	100%	100%	**Achieved** 100% planned risk assessment, monitoring and evaluation conducted	None	None	**Register**	SCS
20	To identify waste disposal facilities licensed	Percentage of identified waste disposal facilities licensed and well managed	%	All wards	Operational	Operational	New	100% identified waste disposal facilities licensed and well managed by 30 June 2025	100%	50%	**Not Achieved** 50% identified waste disposal facilities licensed and well managed	Lack of yellow machinery to manage all site in the first quarter	Application for purchasing specialised waste vehicles on MIG	**Inspection Reports**	SCS
21	To plan and conduct researches on new emerging issues	Percentage of planned researches conducted on new emerging issues	%	All wards	Operational	Operational	New	100% planned researches conducted on new emerging issues by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Report**	SCS

22	To facilitate job opportunities through environmental management partnership projects	Number of job opportunities facilitated through environmental management partnership projects.	#	All wards	Operational	Operational	New	687 job opportunities facilitated through environmental management partnership projects by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Report**	SCS
SPORTS, ARTS, CULTURE AND RECREATION SERVICES															
23	To submit library users report to the Department of Sports, Arts and Culture through Waterberg District Municipality	Number of reports of library users prepared and submitted to Department of Sports, Arts and Culture through Waterberg District Municipality	#	All wards	Operational	Operational	New	4 reports of library users prepared and submitted to Department of Sports, Arts and Culture through Waterberg District Municipality by 30 June 2025	2	2	**Achieved** 2 reports of library users prepared and submitted to Department of Sports, Arts and Culture through Waterberg District Municipality	None	None	**Proof of Submission ,Report**	SCS
24	To coordinate sport, arts, culture and recreation programmes	Number of sports, arts, culture and recreation Programmes coordinated	#	All wards	Operational	Operational	New	2 sports, arts, culture and recreation Programmes coordinated by 30 June 2025	1	1	**Achieved** 1 sports, arts, culture and recreation Programmes coordinated	None	None	**Agenda & Attendance register**	SCS

PARKS AND CEMETRIES SERVICES															
25	To maintain municipal parks	Number of municipal parks maintained	#	All wards	Operational	Operational	5	10 of parks to be maintained by 30 June 2025	10	10	**Achieved** 10 parks maintained	None	None	**Pictures** **Reports**	SCS
26	To maintain municipal cemeteries	Number of municipal cemeteries maintained	#	All wards	Operational	Operational	5	10 cemeteries to be maintained by 30 June 2025	10	5	**Not Achieved** 5 cemeteries maintained during the first quarter	Only 5 cemeteries were maintained in the first quarter	The department to consider reducing the number of parks to 5 during mid-year review.	**Pictures** **Reports**	SCS
TRAFFIC AND LICENSING SERVICES															
27	To issue motor vehicle licenses against number applications received	Number of reports on motor vehicle license issued against number of applications received	#	All wards	Operational	Operational	New	4 report on motor vehicle license issued against number of applications received by 30 June 2025	2	2	**Achieved** 2 reports on motor vehicle license issued against number of applications received	None	None	**Reports**	SCS

28	To issue learners licenses against applicants tested	Number of reports on Learners Licenses issued against number of applicants tested	#	All wards	Operational	Operational	New	4 report on Learners Licenses issued against number of applicants tested by 30 June 2025	2	2	**Achieved** 2 reports on Learners Licenses issued against number of applicants tested	None	None	**Reports**	SCS
29	To issue drivers licenses against applicants reported for tests	Number of reports on Drivers Licenses issued against number of applications reported for tests	#	All wards	Operational	Operational	New	4 report on Drivers Licenses issued against number of applications reported for tests by 30 June 2025	2	2	**Achieved** 2 reports on Drivers Licenses issued against number of applications reported for tests	None	None	**Reports**	SCS
PROJECT MANAGEMENT UNIT															
30	To utilise Municipal Infrastructure Grant	Percentage Utilisation of Municipal Infrastructural Grant	%	All wards	Operational	Operational	1	100% Utilisation of Municipal Infrastructural Grant by 30 June 2025	50%	76%	**Achieved** 76% Utilisation of Municipal Infrastructural Grant	None	None	**Expenditure report**	TS
31	To establish Modimolle Landfill Site	Percentage establishment of Modimolle Landfill site	%	Ward 07&11	4 300 000.00 MIG	2 500 000.00 MIG	New	100% establishment of Modimolle Landfill site by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Quarterly reports and close out report**	TS

32	To upgrade Mookgophong Sports Stadium Phase 2	Percentage Upgrade of Mookgophong Sports Stadium Phase 2	%	Ward 10	10 000 000,00 (MIG)	10000000 (MIG)	New	100% Upgrade of Mookgophong Sports Stadium Phase 2 by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Quarterly reports and Completion certificate**	TS
33	To construct Internal Streets and Stormwater Control for Mookgophong Ext 5 & 6	Percentage Construction of Internal Streets and Stormwater Control for Mookgophong Ext 5 & 6	%	Mookgophong, Ext 5 & 6	10 147 533,35 (MIG)	10 147 533,35 (MIG)	73%	100% Construction of Internal Streets and Stormwater Control for Mookgophong Ext 5 & 6 by 30 June 2025	100%	99%	**Not Achieved** 99% Construction of Internal Streets and Stormwater Control for Mookgophong Ext 5 & 6	Encroachment issues with the community. Delay in the construction of the stormwater channel.	Town Planning Department communicated with the affected parties and the fence was removed. The team developed a snag list with target dates and it is attended to by the contractor.	**Quarterly report and Completion certificate**	TS

34	To construct Internal Streets and Stormwater Control for Phagameng Ext 8 Phomolong	Percentage Construction of Internal Streets and Stormwater Control for Phagameng Ext 8 Phomolong	%	Phagameng Ext 8 Phomolong	14 317 402,64 (MIG)	6 528 398,28 (MIG)	New	75% Construction of Internal Streets and Stormwater Control for Phagameng Ext 8 Phomolong by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Quarterly reports and Completion certificate**	TS
35	To construct Internal Streets and Stormwater Control for Phagameng Ext 9 Phomolong	Percentage Construction of Internal Streets and Stormwater Control for Phagameng Ext 9 Phomolong	%	Phagameng Ext 9 Phomolong	9 779 221,35 (MIG)	22 223 927,07 (MIG)	New	100% Construction of Internal Streets and Stormwater Control for Phagameng Ext 9 Phomolong by 30 June 2025	50%	47%	**Not Achieved** 47% Construction of Internal Streets and Stormwater Control for Phagameng Ext 9 Phomolong	Delays in sourcing material for layerworks and inclement weather	Material being procured from a commercial source	**Quarterly reports and Completion certificate**	TS
36	To energise 1High Mast light in Mabaleng (Informal Settlement)	Number of High Mast light energised in Mabaleng (Informal Settlement)	#	Mabaleng (Informal Settlement)	212641,5 (MIG)	212641,5 (MIG)	0	1 High Mast Lights energised in Mabaleng (Informal Settlement) by 30 June 2025	1	0	**Not achieved** 0 Mast Lights energised in Mabaleng (Informal Settlement)	Delays due to payment to Eskom	Connection to be made after payment to Eskom	**Completion certificate**	TS

37	To utilise Municipal Water Infrastructure Grant	Percentage Utilisation of Municipal Water Infrastructure Grant	%	All wards	Operational	Operational	New	100% Utilisation of Municipal Water Infrastructure Grant by 30 June 2025	50%	46%	**Not Achieved** 46% Utilisation of Municipal Water Infrastructure Grant	Delays in submission of invoices	Timelines for submission of invoices have been developed and to be followed	**Expenditure report**	TS
38	To augment Water Supply in Roedtan/Thusang	Percentage augmentation of water supply in Roedtan/Thusang	%	Roedtan /Thusang	13 574 305,08 (WSIG)	8 049 630.26 (WSIG)	New	100% augmentation of water supply in Roedtan/ Thusang by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Completion certificate**	TS
39	To upgrade Main Sewer Outfall Phagameng-Jay Naidoo (Phase 2)	Percentage of pipes in the Main Sewer Outfall Phagameng-Jay Naidoo (Phase 2) upgraded	%	Ward 7	0	363 925.73 (WSIG)	0 KM	100% kilometers of pipes in the Main Sewer Outfall Phagameng-Jay Naidoo (Phase 2) upgraded by 30 June 2025	75%	100%	**Achieved** However the project is at a practical completion stage	None	None	**Progress report, Completion Certificate**	TS

40	To refurbish Nyl sewer pump station	Percentage refurbishment of Nyl sewer pump station	%	Ward 5	0	483 291.43 (WSIG)	Service Provider appointed	100% refurbishment of Nyl sewer pump station by 30 June 2025	100%	100%	**Achieved** 100% refurbishment of Nyl sewer pump station	None	None	**Progress report, Completion Certificate**	TS
41	To refurbish of Mabaleng waste water treatment works	Percentage refurbishment of Mabaleng waste water treatment works	%	Ward 2	0	551 089.30 (WSIG)	Service Provider appointed	100% refurbishment of Mabaleng waste water treatment works by 30 June 2025	100%	100%	**Achieved** 100% refurbishment of Mabaleng waste water treatment works	None	None	**Progress report, Completion Certificate**	TS
42	To Upgrade industrial sewer outfall in Modimolle (Phase 1)	Percentage upgrade of industrial sewer outfall in Modimolle (Phase 1)	%	Ward 7	0.00	332 106.22 (WSIG)	85%	100% upgrade of industrial sewer outfall in Modimolle (Phase 1) by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Completion Certificate**	TS
43	To Upgrade the industrial Sewer Outfall in Modimolle (Phase 2)	Percentage upgrade of industrial sewer outfall in Modimolle (Phase 2)	%	Ward 7	0	176 937.14 (WSIG)	Practical completion stage	100% upgrade of industrial sewer outfall in Modimolle (Phase 2) by 30 June 2025	100%	100%	**Achieved** 100% upgrade of industrial sewer outfall in Modimolle (Phase 2)	None	None	**Final Completion Certificate**	TS

44	To Replace /Install water meters in Modimolle, Mookgophong and Vaalwater	Percentage of water meters replaced/Installed in Modimolle, Mookgophong and Vaalwater	%	Modimolle, Mookgophong and Vaalwater	0.00	10 000 000.00 (WSIG)	0%	50% water meters installed/ replaced in Modimolle, Mookgophong and Vaalwater by end of June 2025	50%	76%	**Achieved** 76% water meters installed/ replaced in Modimolle, Mookgophong and Vaalwater	None	None	**Progress report, Completion Certificate**	TS
45	To Upgrade the Main Sewer Pipes in Modimolle (Lillian Ngoyi, Paul Kruger, Van Riebeck, Limpopo & Joe Slovo Street)	Percentage upgrade of Main Sewer Pipes in Modimolle (Lillian Ngoyi, Paul Kruger, Van Riebeck, Limpopo & Joe Slovo Street)	%	Ward 11	0.00	814 663.94 (WSIG)	47%	100% upgrade of Main Sewer Pipes in Modimolle (Lillian Ngoyi, Paul Kruger, Van Riebeck, Limpopo & Joe Slovo Street) by 30 June 2025	100%	100%	**Achieved** 100% upgrade of Main Sewer Pipes in Modimolle (Lillian Ngoyi, Paul Kruger, Van Riebeck, Limpopo & Joe Slovo Street)	None	None	**Completion Certificate**	TS
46	To Upgrade the Nyl Water Pump Station and Reservoir - Mookgophong	Percentage Upgrade the Nyl Water Pump Station and Reservoir - Mookgophong	%	Ward 05	0.00	1 456 263.70 (WSIG)	95%	100% Upgrade the Nyl Water Pump Station and Reservoir – Mookgophong by 30 June 2025	100%	100%	**Achieved** 100% Upgrade the Nyl Water Pump Station and Reservoir – Mookgophong	None	None	**Completion Certificate**	TS

47	To Refurbish the R101 Sewer Pump Station-Mookgophong	Percentage refurbishment of the R101 Sewer Pump Station-Mookgophong	%	Ward 5	0.00	2 043 835.48 (WSIG)	0	100% refurbishment of the R101 Sewer Pump Station-Mookgophong by 30 June 2025	100%	100%	**Achieved** However the project is at a practical completion stage	None	None	**Progress report, Completion Certificate**	TS
48	To Install stand-by Generators	Percentage of stand-by Generators installed	%	Ward 12	0.00	5 018 565.45 (WSIG)	82%	100% stand-by Generators installed by 30 June 2025	50%	88%	**Achieved** 88% stand-by Generators installed	None	None	**Progress report, Completion Certificate**	TS
49	To Upgrade Ext 5 & 6 Main Sewer Pipeline-Mookgophong	Percentage upgrade Ext 5 & 6 Main Sewer Pipeline-Mookgophong	%	Ward 4	0.00	4 375 781.28 (WSIG)	Practical completion stage	100% upgrade Ext 5 & 6 Main Sewer Pipeline-Mookgophong by 30 June 2025	100%	100%	**Achieved** 100% upgrade Ext 5 & 6 Main Sewer Pipeline-Mookgophong	None	None	**Final Completion Certificate**	TS
50	To refurbish the Donkerpoort WTW	Percentage refurbishment of the Donkerpoort WTW	%	Ward 12	0.00	18 297 620.62 (WSIG)	Service Provider appointed	100% refurbishment of the Donkerpoort WTW by 30 June 2025	50%	17%	**Not Achieved** 17% refurbishment of the Donkerpoort WTW	Slow progress in execution of the works due to cashflow challenges	Sub-contractor appointed through cession to complete the works.	**Progress report, Completion Certificate**	TS

51	To augment Water Supply in Modimolle	Percentage augmentation of Water Supply in Modimolle	%	Ward 11	0.00	21 141 009.68 (WSIG)	55%	100% augmentation of Water Supply in Modimolle by 30 June 2025	75%	90%	**Achieved** 90% augmentation of Water Supply in Modimolle	None	None	**Progress report, Completion Certificate**	TS
52	To augment Water Supply in Mookgophong	Percentage augmentation of Water Supply in Mookgophong	%	Ward 4	0.00	29 849 279.77 (WSIG)	63%	100% augmentation of Water Supply in Mookgophong by 30 June 2025	75%	85%	**Achieved** 85% augmentation of Water Supply in Mookgophong	None	None	**Progress report, Completion Certificate**	TS
WATER AND SANITATION															
53	To develop and approve Water Services plan	Number of Water Services Development Plan developed and approved	#	All wards	Operational	Operational	New	1 Water Services Development Plan developed and approved by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Council resolution** **Water Service Development Plan TS**	TS
54	To respond to callouts within 48 hours (sanitation/ wastewater)	Percentage of callouts responded to within 48 hours (sanitation/ wastewater)	%	All wards	Operational	Operational	New	80% callouts responded to within 48 hours (sanitation/wastewater) by 30 June 2025	80%	94,5%	**Achieved** 94,4% callouts responded to within 48 hours (sanitation/ wastewater)	None	None	**Query register, report**	TS

55	To respond to callouts within 48 hours (water)	Percentage of callouts responded to within 48 hours (water)	%	All wards	Operational	Operational	New	80% callouts responded to within 48 hours (water) by 30 June 2025	80%	91%	**Achieved** 91% callouts responded to within 48 hours (water)	None	None	**Query register, report**	TS
								Electricity							
56	To perform budgeted planned maintenance	Percentage of budgeted planned maintenance performed	%	All Wards	Operational	Operational	New	100% budgeted planned maintenance performed by 30 June 2025	50%	40%	**Not Achieved** 40% budgeted planned maintenance performed	Shortage of staff, vehicles, tools, material and equipment.	Filling of vacant positions, and procurement of vehicles, tools, material and equipment.	**Maintenance plan & report**	TS
57	To review Energy Master plan	Number of Energy Master Plan reviewed	#	All Wards	Operational	Operational	New	1 Energy Master Plan reviewed by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Council Resolution** **Reviewed Energy Master plan**	TS
58	To utilise Integrated National Energy Plan Grant	Percentage Utilisation of Integrated National Energy Plan Grant	%	All Wards	Operational	Operational	100%	100% Utilisation of Integrated National Energy Plan Grant by 30 June 2025	50%	100%	**Achieved** 100% Utilisation of Integrated National Energy Plan Grant spent	None	None	**INEP Report**	TS

59	Reduction of electricity loss	Percentage of electricity losses reduced	%	All Wards	Operational	Operational	New	15% electricity losses reduced by 30 June 2025	15%	18%	**Not Achieved** 18% electricity losses reduced	Incorrect billing and incomplete data on meters.	Cigicell to complete audit and data cleansing.	**Electricity losses report**	TS
60	To restore planned outages within industry standard timeframes	Percentage of planned outages that are restored to supply within industry standard timeframes	%	All Wards	Operational	Operational	New	100% planned outages that are restored to supply within industry standard timeframes by 30 June 2025	100%	100%	**Achieved** 100% planned outages that are restored to supply within industry standard timeframes	None	None	**Electricity shutdown Notice Report**	TS
61	To electrify 15 households in Rondalia Dwellers/Malati park village	Percentage electrification of 15 households in Rondalia Dwellers/Malati park village	%	Rondalia Dwellers/ Malati park village	600000 (INEP)	600000 (INEP)	New	100% electrification of 15 households in Rondalia Dwellers/Malati park village by 30 June 2025	30%	0%	**Not Achieved** 0% electrification of 15 households in Rondalia Dwellers/Malati park village	Delay in the procurement of contractor due to bidders that were above the budget	Fast tracking of the appointment of contractor	**Quarterly report and Completion certificate**	TS
62	Pre engineering designs for 200 Households in Thusang	Percentage Pre engineering designs for 200 Households in Thusang	%	Thusang	294000 (INEP)	294000 (INEP)	New	100% Pre engineering designs for 200 Households in Thusang by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Pre engineering designs**	TS

63	To construct Modimolle 132kv 6km HV line p2	Percentage constructio n of Modimolle 132kv 6km HV line p2	%	Ward 11& 13	9337000 (INEP)	9337000 (INEP)	New	100% construction of Modimolle 132kv 6km HV line p2 by 30 June 2025	30%	0%	**Not Achieved** 0% constructio n of Modimolle 132kv 6km HV line p2	Delay in the procuremen t of contractor	Frast tracking of the appointm ent of contractor	**Quarterly report, Completio n certificate**	TS
ROADS															
64	To develop roads and storm water Master plan	Number of Roads and Storm water Master Plan developed and approved	#	All Wards	Operation al	Operation al	New	1 Roads and Storm water Master Plan developed and approved by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Council resolution** **Road and Storm water Master Plan**	TS
65	To grade unsurfaced road	KM of unsurfaced road graded	KM	All Wards	Operation al	Operation al	New	20KM of unsurfaced road graded by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Report**	TS
66	To resurface and reseal municipal road lanes	Kilometres re surfaced and resealed.	Km	All Wards	Operation al	Operation al	New	20 Kilometres of re surfaced and reseal by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Report**	TS

67	To create Expand Public Works Programme work opportunities (EPWP)	Number of Expand Public Works Programme work opportunities (EPWP) created **(GKPI)**	#	All Wards	Operational	Operational	355	355 Expand Public Works Programme work opportunities (EPWP) created by 30 June 2025	170	319	**Achieved** 319 Expand Public Works Programme work opportunities (EPWP) created	None	None	**Report**	TS
68	Square Meter of potholes repaired	Square Meter of potholes repaired	M^2	All Wards	Operational	Operational	$1500M^2$	5 $000M^2$ of potholes repaired by 30 June 2025	2500 M^2	1471 M^2	**Not Achieved** 1471 M^2 of potholes repaired	Plate compactor and concrete cutter for patching of potholes were only delivered in November 2024	To proceed with repairing of potholes in the third quarter	**Report**	TS
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION															
STRATEGIC OBJECTIVE: IMPROVED CAPACITY OF THE MUNICIPAL LEADERSHIP AND MANAGEMENT															
OUTCOME STATEMENT: IMPROVING THE QUALITY OF LIFE BY PROVIDING BASIC SRVICES IN A SUSTAINABLE MANNER															
EXECUTIVE AND COUNCIL SUPPORT															
69	To hold Ordinary Council meetings as per legislation	Number of Ordinary Council meetings held as per legislation.	#	All wards	Operational	Operational	11	4 Ordinary Council meetings held as per legislation by 30 June 2025	2	6	**Achieved** 2 Ordinary and 4 Special Council meetings held	None	None	**Attendance register**	CS

70	To implement council resolutions	Percentage of Council Resolutions implemented	%	All wards	Operational	Operational	100%	100% Council Resolutions monitored timeously by 30 June 2025	100%	85%	**Not Achieved** 85% Council Resolutions monitored timeously	Slow implementation of council resolutions by departments	To make follow up with departments on the implementation of the council resolutions and capture on the register	**Council resolution register**	CS
71	To attend council meetings by Councillors	Percentage of Councillors attending council meetings	%	All wards	Operational	Operational	100%	100% Councillors attending council meetings by 30 June 2025	100%	88%	**Not Achieved** 88% Councillors attending council meetings	Not all councillors were able to attend the meeting due to other Commitments.	Strict adherence to the schedule	**Attendance register**	CS
72	Procurement of furniture and equipment	Percentage of furniture and equipment purchased	%	All wards	1 000 000 (Own funding)	1 000 000 (Own funding)	New	100% furniture and equipment purchased by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Delivery notes**	CS
73	Building renovations	Percentage of building renovations completed	%	All wards	4 000 000 (Own funding)	4 000 000 (Own funding)	New	100% building renovations completed by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Report**	CS

74	To ensure ward committees are functional	Percentage of ward committees that are functional	%	All wards	Operational	Operational	80%	100% of ward committees that are functional by 30 June 2025	100%	40%	Not Achieved 40% of ward committees that are functional	Not all ward councillors hold regular meetings and submit reports/minutes of meetings	To encourage ward councillors to hold monthly meetings and submit reports/minutes. Meeting scheduled with secretaries to adhere to the schedule of month meetings	**Attendance register** **Minutes**	CS
75	To submit MPAC reports to council	Number of MPAC reports submitted to council	#	All wards	Operational	Operational	4	4 MPAC reports submitted to council by 30 June 2025	2	0	**Not Achieved** 0 MPAC reports submitted to council	MPAC to discuss the report before submission to council	The report to be tabled after the committee has discussed the content	**Report** **Council resolution**	CS
76	To submit Oversight report to council	Number of Oversight on 2023/2024 annual report submitted to council	#	All wards	Operational	Operational	4	1 Oversight on 2023/2024 annual report submitted to council by 31 March 2025	n/a	n/a	n/a	n/a	n/a	**Oversight report** **Council resolution**	CS

77	To ensure Municipal Public Accounts Committee meetings are held	Number of Municipal Public Accounts Committee meetings held	#	All wards	Operational	Operational	4	4 Municipal Public Accounts Committee meetings held by 30 June 2025	2	5	**Achieved** 5 Municipal Public Accounts Committee meetings held	None	None	**Attendance register** **Minutes**	CS
HUMAN RESOURCE MANAGEMENT/DEVELOPMENT															
78	To ensure budgeted vacant posts are filled within 3 months of advertisement	Percentage of budgeted vacant posts filled within 3 months of advertisement	%	All wards	Operational	Operational	120%	100% budgeted vacant posts filled within 3 months of advertisement by 30 June 2025	100%	0%	**Not Achieved** 0% budgeted vacant posts filled within 3 months of advertisement	Minimal adherence to the implementation of the Recruitment strategy	vigorous implementation of recruitment strategy & Development of the recruitment plan	**Advert and Appointment letter**	CS
79	To ensure administrative stuff declare their financial interest	Percentage of administrative staff who have declared their financial interests	%	All wards	Operational	Operational	New	100% administrative staff who have declared their financial interests by 30 June 2025	100%	5,8%	**Not Achieved** 5,8% administrative staff who have declared their financial interests	Communication to all staff to declare financial interest for 2024/25 financial year was not adequately issued	To ensure that all administrative staff declare their financial interest	**Report**	CS

80	Training budget spent on implementation of workplace skills plan	Percentage of training budget spent on implementation of workplace skills plan (WSP) **(GKPI)**	%	All wards	Operational	Operational	New	100% training budget spent on implementation of workplace skills plan by 30 June 2025	50%	100%	**Achieved** 100% training budget spent on implementation of workplace skills plan	None	None	**Expenditure report, Work Skills Plan**	CS
81	To establish Employment Equity Committee	Number of Employment Equity Committee established	%	All wards	Operational	Operational	0	1 Employment Equity Committee established by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Appointment letters of Committee members** **Terms of Reference (TOR)**	CS
82	To gazette the approved municipal by-laws	Percentage of approved municipal by-laws gazetted.	%	All wards	Operational	Operational	New	100% approved municipal by-laws gazetted by 30 June 2025	100%	0%	**Not Achieved** 0% approved municipal by-laws gazetted	Budget constraints	By-laws to be gazetted once budget is available	**Gazetted by-laws**	CS

83	To ensure functionality of the Local Labour Forum	Number of labour forum meetings held	%	All wards	Operational	Operational	New	4 labour forum meetings held by 30 June 2025	2	1	**Not Achieved** 1 labour forum meetings held	The union did not honour the invitation for a meeting scheduled during the first quarter and the meeting was postponed	The meeting took place during the second quarter	**Minutes and Attendance register**	CS
84	To ensure legal disputes are resolved through mediation	Number of labour case report submitted to council	#	All wards	Operational	Operational	New	4 labour case report submitted to council by 30 June 2025	2	2	**Achieved** 2 labour case report submitted to council	None	None	**Report**	CS
PROPERTIES															
85	To submit land applications received to council for approval	Percentage of land application received and submitted to Council for approval.	%	All wards	Operational	Operational	100%	100% of land application received and submitted to Council for approval by 30 June 2025	100%	100%	**Achieved** 100% of land application received and submitted to Council for approval	None	None	**Report and Council resolution**	CS

86	To sell residential properties at Extension 36 Modimolle	Number of residential properties sold at Extension 36 Modimolle	#	All wards	Operational	Operational	New	200 Number of residential properties sold at Extension 36 Modimolle BY 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Copies of deed of purchase**	CS
87	To ensure lease agreements are concluded for farms to promote emerging farmers	Number of Lease Agreements concluded for farms to promote emerging farmers	#	All wards	Operational	Operational	New	10 lease Agreements concluded for farms to promote emerging farmers by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Copies of lease agreements**	CS
								INFORMATION TECHNOLOGY							
88	To ensure ICT steering committee meetings are held	Number of ICT steering committee meetings held.	#	All wards	Operational	Operational	1	4 ICT steering committee meetings held by 30 June 2025	2	1	**Not Achieved** 1 ICT steering committee meetings held	The delay in holding the ICT steering committee during the second quarter is due to the finalisation of implementation of previous meeting's resolutions	To schedule a meeting before 31 Junuary 2025	**Minutes** **Attendance register**	CS

89	To develop and approve IT policies	Number of IT policies developed and approved	#	All wards	Operational	Operational	New	6 IT policies developed and approved by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**IT Policies**	CS
90	To develop and approve Disaster Recovery Plan	Percentage of Disaster Recovery Plan developed and approved.	%	All wards	Operational	Operational	New	100% Disaster Recovery Plan developed and approved by 30 June 2025	50%	0%	**Not Achieved** 0% Disaster Recovery Plan developed and approved	The development of the Disaster Recovery Plan has not yet started due to lack of budget to procure a service provider	To request allocation of budget for the development of the Disaster Recovery Plan	**Approved Disaster recovery plan**	CS
91	Procurement of computers (Laptops and desktops)	Percentage of computers (Laptops and desktops) procured	%	All wards	2 000 000 (Own funding)	2 000 000 (Own funding)	7 desktops and 23 laptops	100% computers (Laptops and desktops) procured by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Delivery notes**	CS
GOOD GOVERNANCE AND PUBLIC PARTICIPATION															
STRATEGIC OBJECTIVES: ACCOUNTABLE AND TRANSPARENT MUNICIPALITY															
OUTCOME STATEMENT: IMPROVING THE REPUTATION OF THE MUNICIPALITY THROUGH THE PROMOTION OF ACCOUNTABILITY, TRANSPARENCY AND PROFESSIONALISM															
INTERNAL AUDIT															
92	To review and approve internal audit plan by Audit Committee	Number of internal audit plan reviewed and approved by	#	All wards	Operational	Operational	1	1 internal audit plan reviewed and approved by Audit Committee by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Minutes of APAC**	OMM

		Audit Committee.												
93	To review and approve Audit committee Methodolog y/Charter	Number of Audit Committee Methodolog y/Charter reviewed and approved.	#	All wards	Operation al	Operation al	1	1 Audit Methodology & Audit Committee /Charter reviewed and approved by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Council Resolution**	OM M
94	To ensure Audit Committee meetings are held	Number of Audit Committee meetings held.	#	All wards	Operation al	Operation al	4	4 Audit Committee meetings held by 30 June 2025	2	4	**Achieved** 4 Audit Committee meetings held	None	None	**Attendanc e register**	OM M
95	To submit Audit Committee reports to council	Number of Audit Committee reports submitted to Council.	#	All wards	Operation al	Operation al	4	4 Audit Committee reports submitted to Council by 30 June 2025	2	1	**Not Achieved** 1 Audit Committee reports submitted to Council	The 2nd quarter Audit Committee report not ready to be submitted to council	To submit the Audit Committe e report to council by 31st January 2025	**Council resolution**	OM M
							RISK MANAGEMENT							
96	To review strategic risks registers	Number of strategic risks registers reviewed.	%	All wards	Operation al	Operation al	100	1 strategic risks register reviewed by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Strategic risks register** **Council resolution**	OM M

97	To ensure Risk Management Committee meetings are held	Number of Risk Management Committee meeting held.	#	All wards	Operational	Operational	New	4 Risk Management Committee meeting held by 30 June 2025	2	2	**Achieved** 2 Risk Management Committee meeting held	None	None	**Attendance register** **Minutes**	OMM
98	To review Risk management policies	Number of Risk Management Policies reviewed	#	All wards	Operational	Operational	4	4 Risk Management policies reviewed by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Council resolution**	OMM
INTERGRATED DEVELOPMENT PLANNING															
99	To approve IDP/PMS/Budget Process Plan by Council	Number of IDP/PMS/Budget Process Plan approved by Council	#	All wards	Operational	Operational	1	1 IDP/PMS/Budget Process Plan approved by Council by 30 June 2025	1	1	**Achieved** 1 IDP/PMS/Budget Process Plan approved	None	None	**Process Plan** **Council Resolution**	OMM
100	To hold IDP/ Budget Rep Forum Meetings	Number of IDP/ Budget Rep Forum Meetings held	#	All wards	Operational	Operational	2	4 IDP/ Budget Rep Forum Meetings held by 30 June 2025	2	2	**Achieved** 2 IDP/ Budget Rep Forum Meetings held	None	None	**Minutes** **Attendance Register**	OMM

101	To hold IDP Budget Steering Committee meetings	Number of IDP/ Budget Steering Committee meetings held	#	All wards	Operational	Operational	2	4 IDP/ Budget Steering Committee meetings held by 30 June 2025	2	2	**Achieved** 2 IDP/ Budget Steering Committee meetings held	None	None	**Minutes** **Attendance Register**	OMM
102	To conduct strategic planning session	Number of strategic planning session conducted	#	All wards	Operational	Operational	1	1 strategic planning session conducted by 30 June 2025	1	0	**Not Achieved** 0 strategic planning session conducted	The Strategic planning session was not planned in accordance with the approved IDP process plan	The Strategic planning session will be held in the third quarter as per the approved process plan	**Strategic Planning Resolutions** **attendance registers**	OMM
103	To attend IDP meetings by sector departments and government parastatals	Percentage of IDP meetings attendance by sector departments and government parastatals	%	All wards	Operational	Operational	New	100% of IDP meetings attendance by sector departments and government parastatals by 30 June 2025	100%	100%	**Achieved** 100% of IDP meetings attendance by sector departments and government parastatals	None	None	**Attendance Register** **Minutes**	OMM
PERFORMANCE MANAGEMENT SYSTEMS															

104	To develop SDBIP submitted to the Mayor for signature within 28 days after approval of the budget	Number of SDBIP developed and submitted to the Mayor for signature within 28 days after approval of the budget	#	All wards	Operational	Operational	1	1 SDBIP developed and submitted to the Mayor for signature within 28 days after approval of the budget	n/a	n/a	n/a	n/a	n/a	**Signed SDBIP by the Mayor**	OMM
105	To sign Performance Agreements for senior managers	Number of Performance Agreements for senior managers signed	#	All wards	Operational	Operational	6	6 Performance Agreements for senior managers signed by 30 June 2025	6	6	**Achieved** 6 Performance Agreements for senior managers signed	n/a	n/a	**Singed Performance Agreements**	OMM
106	To submit Annual Report submitted to council for consideration	Number of Annual Report submitted to council for consideration	#	All wards	Operational	Operational	1	1 Annual Report submitted to council for consideration by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Council Resolution**	OMM

107	To submit approved reports to the Department of Cooperative Governance and Traditional Affairs.	Percentage of approved reports submitted to the Department of Cooperative Governance and Traditional Affairs.	%	All wards	Operational	Operational	New	100% of approved reports submitted to the Department of Cooperative Governance and Traditional Affairs by 30 June 2025	100%	100%	**Achieved** 100% approved reports submitted to the Department of Cooperative Governance and Traditional Affairs	None	None	**Acknowledgement of receipt**	OMM
LEGAL SERVICES															
108	To ensure reduction and litigation matters	Percentage Reduction in litigation matters.	%	All wards	Operational	Operational	New	100% Reduction in litigation matters by 30 June 2025	50%	18,5%	**Not Achieved** 18,5% reduction in litigation matters	Reduction of litigation matters is not fully implemented due to budget constraints	The municipality is developing the Terms of Reference for the established negotiation and settlement committee to negotiate with affected parties that has instituted legal action against	**Report**	OMM

													the municipality with the aim of settling minor cases with small figures matters out of court		
109	To update contract management register timeously	Percentage of Contract management register updated timeously	%	All wards	Operational	Operational	New	100% Contract management register updated timeously by 30 June 2025	100%	100%	**Achieved** 100% Contract management register updated timeously	None	None	**Contract management register**	OMM
SPATIAL RATIONALE															
STRATEGIC OBJECTIVE: IMPROVED SOCIO-ECONOMIC DEVELOPMENT															
OUTCOME STATEMENT:TO ENSURE THE PROMOTION OF SOCIAL AND ECENOMIC DEVELOPMENT THROUGH ENVIRONMENTAL MANAGEMENT,SPATIAL INTEGRATION AND ECONOMIC TRANSFORMATION															
TOWN PLANNING															

110	To approve building plans within 30 days	Percentage of building plans approved within 30-60 days	%	All wards	Operational	Operational	50%	100% building plans approved within 30-60 days by 30 June 2025	50%	44.75%	**Not Achieved** 44.75% building plans approved within 30-60 days	Slow turnaround time for comments	To prioritize and fast-track the circulation process for external comments	**Building Plan register and report**	SP&ED
111	To process and approve land use applications	Number of land use applications processed and approved by authorised official	#	All wards	Operational	Operational	48	50 applications processed and approved by authorised official by 30 June 2025	24	30	**Achieved** 30 applications processed and approved by authorised official	none	None	**Authorised Officials Reports**	SP&ED
112	To attend municipal planning tribunal meetings	Number of municipal planning tribunal meetings attended	#	All wards	Operational	Operational	4	4 municipal planning tribunal meetings attended by 30 June 2025	2	0	**Not Achieved** 0 municipal planning tribunal meetings attended	Awaiting for the establishment of the tribunal by the district municipality	Continue to engage the Waterberg District Municipality to speed up the processes of establishment	**agenda and attendance register**	SP&ED
LOCAL ECONOMIC DEVELOPMENT															
113	To review LED strategy	Number of LED Strategy reviewed	#	All wards	Operational	Operational	New	1 LED Strategy reviewed by 30 June 2025	n/a	n/a	n/a	n/a	n/a	**LED Strategy & Council Resolution**	SP&ED

114	To hold Economic Summit	Number of Economic Summit held	#	All wards	Operational	Operational	New	1 Economic Summit held by 30 June 2025	1	0	**Not Achieved** 0 Economic Summit held	Management took resolution to implement the summit during 3rd to 4th Quarter	The Economic Summit will be implemented before end of financial year	**Attendance register & Report**	SP& ED
115	To develop Tourism strategy	Number of Tourism strategy developed	#	All wards	Operational	Operational	New	1 Tourism Strategy developed and approved by council by end of 30 June 2025	n/a	n/a	n/a	n/a	n/a	**Tourism strategy & council resolution**	SP& ED

Municipal Manager's Quality Certificate

I, Ntoampe Ban Tholeki, the Municipal Manager or the delegate of Modimolle -Mookgophong Municipality, hereby certify that –

- The Mid-year budget statement and;
- Service delivery performance, targets and indicators set in the SDBIP for the first half of the financial year (MFMA s.72 report).

for the period 1st July – 31st December 2024, has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Signature :

Date : 2025/01/15